

## NN Management Committee terms of reference

### Purpose

To ensure that the Nahrein Network delivers work that is of high academic quality; is appropriately governed, ethically and financially; and meets the research remit agreed with the funder.

### Key responsibilities

- Represents diverse interests and stake-holders
- Acts impartially in best interests of Network
- Sets strategies and goals
- Keeps Network on track, financially and timewise
- Measures success
- Monitors risk
- Offers expert opinions
- Resolves conflicts, solves problems, takes decisions

### Membership

To take active part in meetings:

- Chair — NN Director
- Secretary — NN Administrator
- NN Deputy Director and Co-Directors
- Independent members from relevant research areas, serving renewable 2-year terms — 6
- Representatives from collaborating organisations (currently EAMENA and ALIPH)

To receive minutes and annual reports, and observe meetings on request:

- Representatives from relevant ministries — 4
- Representative of donor — 1

### Terms of reference

- Meet quarterly with at least 5 of the 8 independent members present at each meeting
- Identify and agree milestones and to monitor and supervise the progress against these
- Consider and advise on the implications for the programme of any external or internal changes of circumstance, or any proposed changes to the plan
- Provide independent advice to the director and her team on appropriate aspects of the network
- Approve (by majority vote) decisions made by VS Committee and Devolved Project grants committee

### Independence

- Not part of the same department as any of the core team
- Not related to, or a close collaborator of, any of the core team
- Not an applicant for funding

## Roles and responsibilities

Role	Responsibilities
Chair/Director	<ul style="list-style-type: none"> <li>• Ensures efficient running of Management Committee in line with its Terms of Reference</li> <li>• Provides financial, ethical and risk reporting to the Committee</li> <li>• Highlights any strategic or operational threats to, or opportunities, for the Network</li> <li>• Presents updates on her own research programme</li> </ul>
Vice-Chair/Deputy Director	<ul style="list-style-type: none"> <li>• Updates the Steering Group on progress of devolved projects and Visiting Scholars</li> <li>• Provides monitoring and presents progress reports of projects and scholars</li> <li>• Presents updates on his own research programme</li> </ul>
Co-Directors	<ul style="list-style-type: none"> <li>• Present updates on their respective research programmes</li> </ul>
Research area stakeholders	<ul style="list-style-type: none"> <li>• Review progress and achievements of core research devolved projects and visiting scholarships in designated research area</li> <li>• Evaluate and provide advice on one designated aspect of the Network's strategy and operations <ul style="list-style-type: none"> <li>○ Finances and associated risks</li> <li>○ Fieldwork, travel and associated risks</li> <li>○ Research ethics and associated risks</li> <li>○ Social media, communications and associated risks</li> </ul> </li> <li>• Discuss and agree changes to scope or implementation of the Network's strategy and operations</li> </ul>
Representatives of collaborating organisations and ministries	<ul style="list-style-type: none"> <li>• Act as liaison between the Network and the designated organisation, identifying areas of potential collaboration, conflict or challenge and facilitating mutually beneficial outcomes</li> <li>• Discuss and agree changes to scope or implementation of the Network's strategy and operations</li> </ul>
Representative of donor	<ul style="list-style-type: none"> <li>• Ensure the Network's strategy, finances and operational programme meets the donor's requirements</li> </ul>
All	<ul style="list-style-type: none"> <li>• Uphold the Network's conflict of interest policy and refrain from assessing or making decisions concerning people they are related to, know well, or collaborated/collaborate with in any capacity, in order to mitigate risks and protect members and the Network from real or perceived bias</li> </ul>