

ZORAN POPOV PLANT MANAGER

- Rapid on-site problem solving to secure delivery performance and product quality
- Practical "learning by doing" training of plant personnel for sustainable improvement
- Hands-on support in crisis situations with immediate measurable impact
- Cross-functional collaboration to remove process bottlenecks and restore flow

CAREER

Quality Engineer

1989 Metzeler Lindau.

AIAG, IATF, VDA 6.3, Certifications, local and international audits / certifications, company relocations, construction of new plants abroad. Quality & project management, temporarily plant & production management (shopfloor)

Global Interim Consultant

2004 founder QM-Service automotive

Consultant of Daimler AG, Porsche, BMW, Smart, Jaguar and numerous global players in the supply industry such as Continental, Magna, Webasto, JCI, Mahle, Valeo, Grammer, Woco, Hella, Brose, Faurecia, Lear, Dräxlmaier, Rehau, Johnson Controls, +++

Industry Focus

- Automotive, Interior, Exterior,
- Logistics, Supply Chain (TQM, PDCA)
- **Quality & project management (APOP PAPP)**
- Plant relocation with certifications (IATF 16949)
- Supplier upgrading (VDA 6.3)
- Crisis management (specific audits)
- Improving the structural and process organization
- Increase productivity & cost reduction (6 sigma)
- Shop floor (JIT, JIS, 5S, Lean Mngt., Kanban)
- Plant management (MbO, KPIs, Kaizen)
- **Production Management (OEE, DMAIC)**

GLOBAL INTERIM **TASK FORCE**

Personal leadership style

courteous, communicative, and goal-oriented, motivating obliging

COMPETENCIES

Ownership

Communication

Organisation

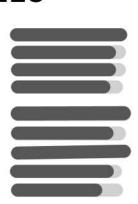
Creativity

German

English

Serbian Hungarian

Spanisch



PROJECT EXAMPLES

Hungary OEM BMW 5/6 Series

Panoramic Roof Hazard O-series within a relatively short time on site secured in Hungary. Mechanics, assembly, bending, punching, shop floor, painting, supplier developement,

-> O-series secured in ordered quantity and quality

Mexico GRAMMER Tier 1 Mercedes Interior

First direct supply to Mercedes, (PEP, APQP, PPAP, KVP,)

- Introduction and implementation of the standards ISO TS 16949 and VDA6.3 i
- Training of the teams according to VDA 6.3 and AIAG
- Preparations for upcoming customer audits and management of production
- -> ISO TS 16949 certification

Poland MAPS Tier 1 VW Passat Sealing Systems

Plant / Production Relocation to Poland

- Implementation of the QM system
- Production management
- Plant management
- -> ISO TS 16949 certified within 11 months

India Metzeler Automotive Sealings Systems @General Motors

Recurring quality issues with Metzeler's window seals to Opel, due to unknown causes of vulcanization bond adhesion failure.

- Root Cause Analysis with Ishikawa Diagram and FMEA
- Process Optimization and Control (SPC)
- Material Testing and Validation
- Continuous Improvement through Kaizen and PPAP
- Close Collaboration with Metzeler and Supplier Development
- -> Successfully identified and resolved the vulcanization bond adhesion issue, ensuring consistent quality and on-time delivery







Redevelopment Suppler toughening up Factory relocations PEP, PPAP, APQP, QVP, FMEA Task Force Launch Management



Managementsystems VDA 6.3 Audits ISO TS 16949 ISO 14001 **ISO 9000** ISO 9001



















Johnson "

Controls

























