



## ZORAN POPOV PLANT MANAGER

- Rapid on-site problem solving to secure delivery performance and product quality
- Practical "learning by doing" training of plant personnel for sustainable improvement
- Hands-on support in crisis situations with immediate measurable impact
- Cross-functional collaboration to remove process bottlenecks and restore flow

## CAREER

### Quality Engineer

1989 Metzeler Lindau.

AIAG, IATF, VDA 6.3, Certifications, local and international audits / certifications, company relocations, construction of new plants abroad. Quality & project management, temporarily plant & production management (shopfloor)

### Global Interim Consultant

2004 founder QM-Service automotive

Consultant of Daimler AG, Porsche, BMW, Smart, Jaguar and numerous global players in the supply industry such as Continental, Magna, Webasto, JCI, Mahle, Valeo, Grammer, Woco, Hella, Brose, Faurecia, Lear, Dräxlmaier, Rehau, Johnson Controls, +++

### Industry Focus

- Automotive, Interior, Exterior,
- Logistics, Supply Chain (TQM, PDCA)
- Quality & project management (APQP PAPP)
- Plant relocation with certifications (IATF 16949)
- Supplier upgrading (VDA 6.3)
- Crisis management (specific audits)
- Improving the structural and process organization
- Increase productivity & cost reduction (6 sigma)
- Shop floor (JIT, JIS, 5S, Lean Mngt., Kanban)
- **Plant management** (MbO, KPIs, Kaizen)
- **Production Management** (OEE, DMAIC)

## GLOBAL INTERIM TASK FORCE

### Personal leadership style

courteous, communicative, and goal-oriented, motivating obliging

## COMPETENCIES

Ownership

Communication

Organisation

Creativity

German

English

Serbian

Hungarian

Spanisch

## PROJECT EXAMPLES

### Hungary OEM BMW 5/6 Series

Panoramic Roof Hazard 0-series within a relatively short time on site secured in Hungary. Mechanics, assembly, bending, punching, shop floor, painting, supplier development,

-> 0-series secured in ordered quantity and quality

### Mexico GRAMMER Tier 1 Mercedes Interior

First direct supply to Mercedes, (PEP, APQP, PPAP, KVP.)

- Introduction and implementation of the standards ISO TS 16949 and VDA6.3 i
- Training of the teams according to VDA 6.3 and AIAG
- Preparations for upcoming customer audits and management of production
- > ISO TS 16949 certification

### Poland MAPS Tier 1 VW Passat Sealing Systems

Plant / Production Relocation to Poland

- Implementation of the QM system
- **Production management**
- **Plant management**
- > ISO TS 16949 certified within 11 months

### India Metzeler Automotive Sealings Systems @General Motors

Recurring quality issues with Metzeler's window seals to Opel, due to unknown causes of vulcanization bond adhesion failure.

- Root Cause Analysis with Ishikawa Diagram and FMEA
- Process Optimization and Control (SPC)
- Material Testing and Validation
- Continuous Improvement through Kaizen and PPAP
- Close Collaboration with Metzeler and Supplier Development
- > Successfully identified and resolved the vulcanization bond adhesion issue, ensuring consistent quality and on-time delivery



Global available



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## Task Force

PEP, PPAP, APQP, QVP, FMEA

Launch Management

Supplier toughening up

Factory relocations

Redevelopment



## Managementsystems

ISO TS 16949

VDA 6.3 Audits

ISO 9000

ISO 9001

ISO 14001



GRAMMER



MAGNA



Powered by Technology



brosse

Audi

MAHLE



REHAU



Valeo



Webasto  
Feel the drive

Driven by performance PORSCHE



faurecia



A SMALL OVERVIEW OF GRATEFUL CUSTOMERS



SCAN FOR FREE CALL

