

Company Profile



**Strategic Risk Management
for High-Threat Environments.**

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Introduction

Cambrai Risk Solutions delivers expert security, risk management, and compliance in high-threat environments.

Overview

From consultancy to secure travel and crisis response, we provide intelligence-led solutions aligned with ISO 31030, ISO 31000, and global security best practices.

Cambrai Risk Solutions

Security, risk, and compliance solutions.

**Risk Assessments & Intelligence /
Pre-Deployment Planning & Security
Frameworks / Secure Transportation &
Movement Control / Crisis Response &
Emergency Procedures / ISO-Aligned
Compliance & Governance**

/2025

About Us



Welcome to Cambrai Risk Solutions

CRS delivers intelligence-led risk consultancy, secure transport, and compliance support across high-risk environments.

We integrate real-time intelligence, structured logistics, and ISO-aligned systems to protect operations, strengthen internal controls, and ensure compliance under pressure.

With operational reach across Africa and the Middle East, CRS delivers risk advisory, protective services, and compliance consultancy in high-risk environments. Our focus is on practical delivery, structured systems, and real-world support that enhances safety, accountability, and operational continuity.

Our team includes former military professionals, ISO consultants, and risk advisors with direct experience in conflict-affected regions. We deliver systems aligned with ISO 31000, 31030, 9001, 18788, and PSC.1—tailored to fit operational reality and withstand external scrutiny.

From secure journey management to ICoCA-aligned systems development, we work with our clients to build resilience and ensure compliance across every phase of their operations.

We don't deliver theoretical frameworks or checkbox compliance. We provide embedded, high-quality support that strengthens internal processes, mitigates operational risk, and enables organisations to meet international standards with confidence.

Our focus is on what works in the field—tested systems, trusted advisors, and tangible outcomes.

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13	●	ISO 31030 Alignment	Practical guidance to embed ISO 31030 into your travel risk policies, procedures, and governance frameworks.
14	●	Consultancy Services	End-to-end support for ISO, ICoCA, and operational risk—transforming standards into functioning, field-ready systems.
15	●	Capacity Building	Scenario-based training designed to build confidence, compliance, and decision-making under operational pressure.
16	●	Secure Logistics	Risk-managed movement oversight and emergency support across complex, cross-border logistics operations.



Vision & Mission

Strategic Intent & Operational Purpose

Vision:

We offer an alternative to bloated, overbearing security models.

Our vision is to deliver smarter, leaner security—using intelligence-led planning, real-time situational awareness, and trusted local networks to eliminate the need for oversized security teams.

We help organisations strengthen operational security, compliance, and governance in high-threat environments—without the cost, footprint, or friction of traditional approaches.

We raise the bar through precision systems that perform under pressure. Every framework we deliver is built for both field execution and strategic oversight—grounded in operational logic, not overcomplication.

Mission:

To deliver structured risk management and compliance solutions that perform under real-world conditions.

We work across the full spectrum of security support—from secure transport and crisis response to ISO-aligned management systems and ICoCA readiness.

Our team partners with clients to simplify compliance, strengthen resilience, and reduce exposure—without unnecessary complexity or inflated cost.

- ▶ **Intelligence-Led Operations:** Every solution grounded in current risk data and geopolitical awareness.
- ▶ **International Standards Compliance:** ISO 9001, 18788, PSC.1, 31000, 31030, and ICoCA integration from the ground up.
- ▶ **Operational Integrity:** Clear policies, ethical oversight, and accountability mechanisms built into delivery.
- ▶ **End-to-End Advisory:** From framework design and policy writing to audit support and team training.
- ▶ **On-the-Ground Understanding:** Our strategies are informed by lived operational experience.
- ▶ **Cost-Conscious Design:** Compliance doesn't need to be bloated. We build smart, efficient systems that scale.

Our Approach

Cambrai Risk Solutions designs structured, intelligence-driven security solutions tailored specifically to client operations. We deliver comprehensive travel risk management, strategic security advisory, and ISO-compliant management systems—all supported by proven regional expertise, advanced tracking technology, and trusted local partnerships.

Integrated Security Solutions

“Structured security frameworks that deliver real-world performance and measurable results”

Cambrai Risk Solutions provides fully-integrated security services designed to manage the specific risks faced by your operations. Our expertise includes secure journey management, intelligence and threat monitoring, detailed site risk assessments, ISO and ICoCA compliance management, and scenario-based capacity building.

Utilising real-time intelligence, rigorous compliance standards, and extensive operational experience across the Middle East and Africa, we deliver practical, clearly structured security programmes that protect your personnel, operations, and reputation—precisely aligned to your strategic objectives and operational realities.



“Cambrai Risk Solutions delivers practical, intelligence-led risk management that ensures operational resilience, compliance, and measurable outcomes—wherever your organisation operates.”

Cambrai Risk Solutions combines deep regional expertise, ISO-certified compliance frameworks, and advanced technology to provide structured security and risk management. Our solutions enable operational continuity and clear strategic oversight, offering tangible results without unnecessary complexity or cost. We ensure every solution is precisely matched to your operational needs, supporting your goals with clarity, reliability, and proven capability.

Embedded Operational Support

“Directly embedded teams delivering proactive risk management and compliance assurance.”

CRS embeds experienced security and compliance professionals directly within your operational structure, providing continuous advisory, real-time risk monitoring, and immediate response capability. Our on-the-ground support includes secure transport solutions, real-time intelligence oversight, crisis management, tailored training programmes, and comprehensive ISO audit preparation.

Our embedded operational approach ensures not just theoretical compliance, but active management of security and operational resilience—continually adapting to emerging risks and client needs, clearly enhancing your capability and confidence in complex operational environments.



Travel Risk Management



Integrated, Intelligence-Led Travel Security Solutions.

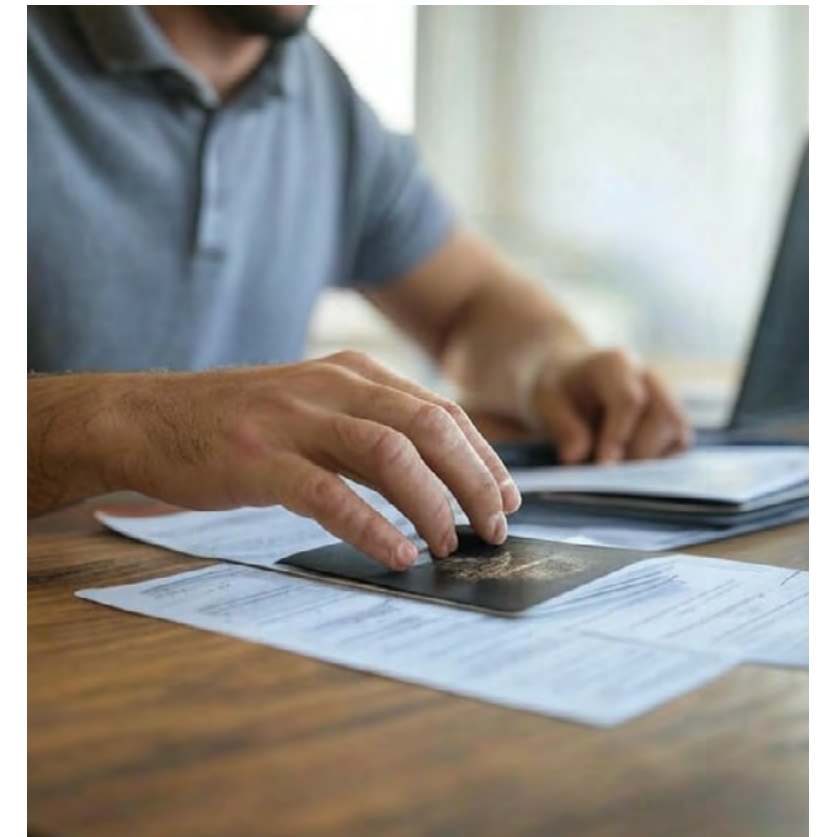
Cambrai Risk Solutions delivers structured, intelligence-led Travel Risk Management and Secure Transportation services tailored for operations in challenging environments. Our comprehensive turnkey approach covers detailed pre-travel planning, live intelligence tracking, secure transport, crisis response, and full compliance with ISO standards—ensuring personnel safety, reducing liability exposure, and protecting mission-critical continuity.



01. Pre-Travel Risk Planning & Training

Most travel incidents result from inadequate preparation before deployment. Cambrai Risk Solutions mitigates this risk through meticulous, intelligence-led assessments and practical Hostile Environment Awareness Training (HEAT). Leveraging detailed local intelligence, CRS ensures personnel are fully prepared, confident, and compliant—transforming potential threats into controlled operational environments.

Our bespoke threat assessments clearly identify local risks, operational vulnerabilities, and actionable mitigations, while CRS HEAT courses provide realistic, scenario-based training designed for effective threat recognition and response. Flexible delivery—both in-person and via our 24/7 Client Portal—ensures personnel receive training aligned precisely with your operational needs, building competence and resilience before deployment.



Operational failures start with poor planning — CRS eliminates that gap.

Comprehensive Intelligence-Led Risk Assessments



Decades of In-Country Experience:

Proven expertise navigating Iraq's complex security environment.



Trusted Local Intelligence Networks:

Reliable local insights exceeding standard intelligence.



Detailed Route & Operational Site Analysis:

Tailored assessments — pinpointing risks, providing clear mitigations.



Medical Infrastructure & Evacuation Planning:

Comprehensive medical evaluations and integrated evacuation strategies.

02. Airport Liaison

CRS delivers precision Airport Liaison & Secure Entry solutions, removing operational friction and safeguarding seamless transitions from arrival to in-country travel.

Expert flight monitoring, proactive immigration support, immediate issue resolution, comprehensive arrival briefings, expedited secure transfers, dedicated liaison officers ensuring uninterrupted personnel movement from landing through onward travel.

Upon arrival, CRS meticulously manages immigration procedures, swiftly addressing documentation challenges to minimise potential delays, disruptions, or operational uncertainties. Personnel receive concise yet comprehensive security briefings, equipping them to confidently transition from the airport directly into their operational environment. CRS provides proactive support and immediate responsiveness, significantly reducing risks and enhancing readiness at every operational stage.

CRS eliminates uncertainty at arrival, ensuring secure, efficient entry and rapid transition into operations..

03. Real-Time Intelligence & Tracking

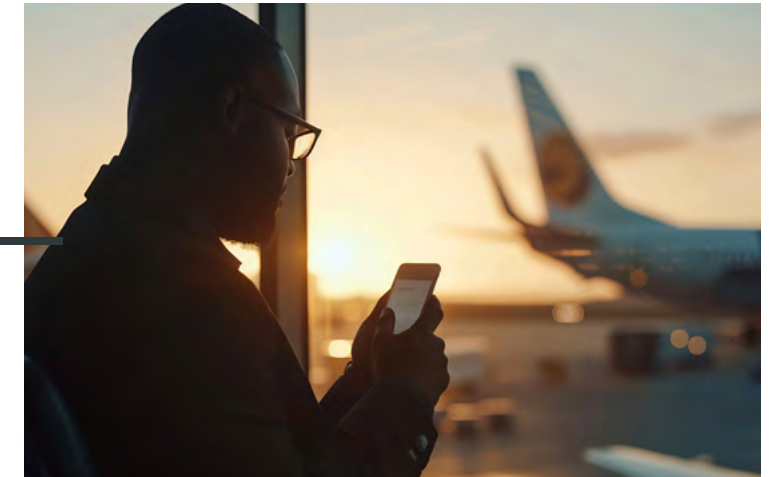
Staying Ahead of Emerging Threats

CRS integrates live intelligence, geolocation tracking, and incident alerts to maintain full situational awareness throughout every journey. Using our online platform, we enable real-time monitoring, secure communications, and rapid response coordination. This provides constant oversight of personnel movements, threat developments, and evolving on-the-ground conditions—giving organisations the clarity and foresight to mitigate risks before they escalate.

24/7 Proactive Monitoring

Real-time oversight for proactive threat management.

CRS's Operations Centre continuously monitors the operational environment, combining inputs from advanced intelligence platforms, open-source data, and trusted local networks. This immediate visibility allows informed decisions well before threats escalate.



Comprehensive Risk Assessments

Intelligence-driven assessments tailored to operational realities.

CRS transforms complex data into structured, actionable risk assessments clearly highlighting threats, vulnerabilities, and effective mitigation strategies, ensuring strategic clarity tailored precisely to client needs.



Rapid Response & Threat Adaptation

Dynamic risk response to protect operational continuity.

As threats evolve, CRS rapidly adapts protective strategies using live intelligence, enabling clients to maintain control, security, and operational confidence, even in volatile environments.



01. Airport Arrival

CRS monitors flight details and prepares for arrival. Liaison officers are ready to assist upon landing.

02. CRS Assistance & Immigration Support

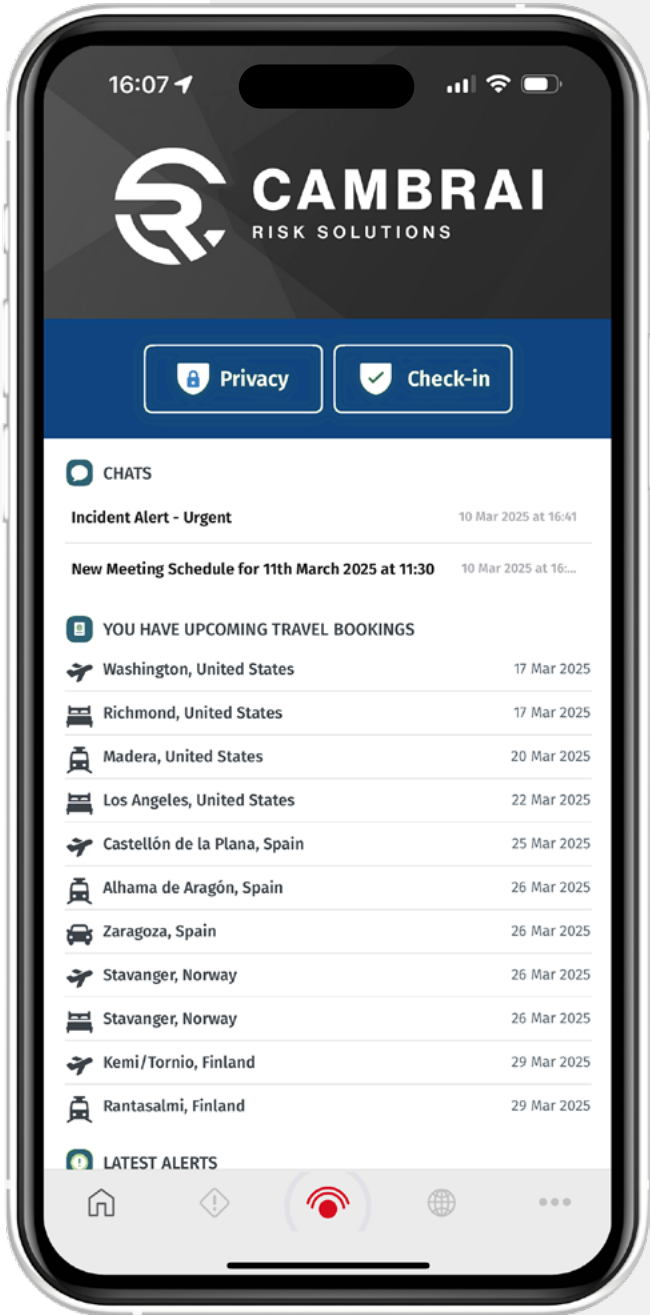
CRS liaison officers assist with documentation, translation, and entry procedures. Immediate resolution of visa issues or unexpected entry complications. Personnel receive a briefing on local conditions and security updates.

03. Secure Transition to Transport & Operations

CRS ensures fast, secure movement from immigration to onward travel. Personnel avoid delays, confusion, and unnecessary risk exposure.



04. Real-Time Tracking & Intelligence Platform



CRS continuously monitors journey tracking in real time, ensuring personnel follow secure, predefined routes and receive immediate emergency support.

Real-Time Journey Monitoring

Continuous CRS oversight of personnel movements against predefined secure routes, ensuring deviations or incidents are immediately identified and addressed.

Emergency Notification & Response

Personnel can trigger instant emergency alerts directly to CRS's Operations Centre, activating predefined emergency response plans without delay.

Location-Based Intelligence

CRS provides live, context-specific intelligence updates and incident alerts based on real-time user location, empowering rapid and informed decision-making.

Pre-Travel Risk Preparation

Immediate access to comprehensive risk assessments, travel advice, and country-specific intelligence for over 230 global regions, preparing personnel thoroughly prior to deployment.

01

Global Risk Mapping

Interactive maps offering detailed assessments of security situations worldwide, aiding in travel planning and risk mitigation.

02

User and Facility Monitoring

Real-time tracking of personnel and facilities, providing administrators with immediate insights into potential threats affecting assets.

Providing organisations with a comprehensive, up-to-date global risk overview to inform strategic decisions and ensure personnel safety

01

Mass Communication

Tools to disseminate critical information rapidly to individuals or groups based on location or status, ensuring timely alerts and instructions.

02

Analytics and Reporting

Comprehensive data analysis and exportable reports on travel, risks, and incidents, supporting informed decision-making and policy development.

05. Emergency Response & Crisis Management

Crisis intervention—zero delay, zero confusion, full control.

At CRS, we provide comprehensive Emergency Response & Crisis Management services designed to protect your personnel and assets during critical incidents. Our proactive approach ensures rapid, coordinated actions to mitigate risks and maintain operational continuity.

Integrated Crisis Management

CRS delivers a fail-safe crisis management capability through its 24/7 Operations Centre, coordinating emergency responses based on real-time location data and intelligence. Our team monitors emerging situations, initiates incident protocols, and directs resources to support personnel on the ground. This structured approach ensures rapid, informed decision-making and a unified response across all locations.

Medical & Emergency Response

CRS secures reliable access to medical support through pre-identified hospitals, trauma care providers, and international partnerships. Where local facilities are limited, we ensure expatriate-standard care is available—minimising delays and safeguarding health outcomes.

Security Liaison & Intervention

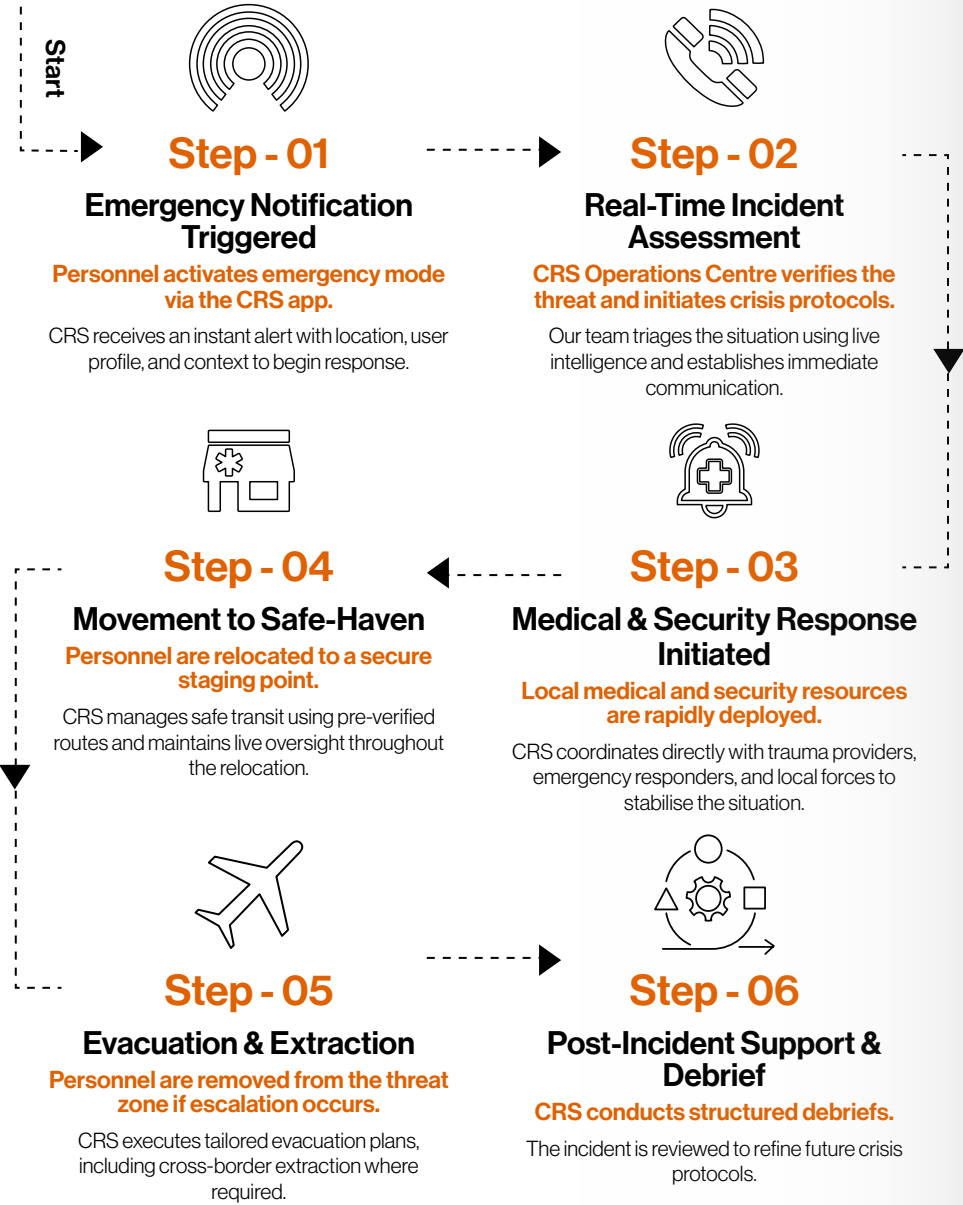
CRS maintains direct lines with local police, military units, and emergency services—enabling fast escalation, immediate coordination, and operational control during critical incidents. Our in-country networks ensure rapid intervention when timing is most crucial.

Evacuation & Extraction Protocols

When situations escalate, CRS facilitates movement to pre-identified safe-havens and, if required, coordinates rapid cross-border extractions. Each plan is tailored to the client's profile and location, ensuring continuity of operations and maximum personnel safety.

Integration with Emergency App

The CRS mobile app extends our emergency response capability into the field. Personnel can trigger emergency alerts directly to CRS, activating predefined crisis protocols. Live tracking, contextual threat intelligence, and rapid communication tools enable us to respond decisively, monitor unfolding events, and guide users to safety.



ISO 31030 Alignment & Advisory

ISO 31030 Advisory & Risk Alignment

CRS supports organisations in aligning with ISO 31030 through a pragmatic, high-impact advisory model.

While others offer policy templates, we embed risk alignment into operational travel processes—ensuring both compliance and functionality under pressure.

Our experts work directly with client teams to assess existing capabilities, close compliance gaps, and develop integrated risk management strategies tailored to your specific travel footprint. We build policies that function in volatile environments and design systems that empower decision-makers—not just satisfy auditors.

From board-level governance to pre-trip assessments and emergency protocols, CRS provides end-to-end support to

embed ISO 31030 across all levels of the organisation. We ensure that travel risk management is not siloed, but integrated across HR, crisis management, legal, and operational functions.

Our ISO 31030 advisory includes:

- Gap analysis, risk mapping, and structured implementation planning
- Development of policies, SOPs, and escalation protocols
- Leadership engagement and stakeholder training programmes

The result: a travel risk management framework that's compliant, credible, and operationally effective—ready to support continuity, safety, and informed mobility.

“We translate ISO 31030 into action—ensuring every journey is governed, informed, and secure.”
CRS delivers ISO-aligned solutions that protect people, meet duty-of-care obligations, and strengthen organisational resilience worldwide.



From Risk to Resilience

Operationalising ISO 31030 to protect travellers and enable business continuity.

CRS provides structured ISO 31030 alignment support built around the full travel risk lifecycle—assessment, planning, implementation, and post-incident review.

We begin with a **detailed gap** analysis of your current travel risk structures, policies, and real-world practices. From there, we co-develop or refine your **Travel Risk Management Policy**, aligning internal controls with ISO 31030's key pillars: risk identification, traveller wellbeing, emergency preparedness, and risk mitigation.

We support practical roll-out—ensuring top-level buy-in, stakeholder engagement,

and integration with your wider **crisis management, HR, and business continuity frameworks**. Our methodology leverages CRS's 24/7 operational support, intelligence tools, and optional tracking platforms for full-spectrum implementation.

Whether you're aiming for full ISO compliance or enhanced duty-of-care confidence, CRS turns travel risk governance into a strategic asset—not just a policy binder.

Consultancy Services

Operational Compliance. Built for Reality.

Cambrai Risk Solutions provides expert consultancy for organisations operating in complex, high-risk environments—where compliance isn't a checkbox, it's mission-critical.

We support clients through the full lifecycle of ISO certification, ICoCA alignment, and regulatory adherence. Our consultants embed with your team to develop Security Operational Management Systems (SOMS) that are both audit-ready and operationally viable.

Whether you're working towards **ISO 9001, ISO 18788, PSC.1:2022**, or preparing for **ICoCA certification**, CRS ensures your compliance frameworks

are aligned with real-world operational demands. We don't rely on templates. We build systems from the ground up that reflect your risk profile, operational footprint, and client expectations.

- ✓ Designed for high-risk environments
- ✓ Auditable, credible, and scalable
- ✓ Built in collaboration with your teams—not imposed from above

While others deliver paperwork, we deliver systems your team can operate, manage, and sustain—long after the audit ends.

CRS builds audit-ready systems from the ground up—policy, process—and pressure-tested execution.

1

ISO & SOMS Implementation

- ▶ Full design and delivery of systems aligned to ISO 9001, ISO 18788, and PSC.1:2022
- ▶ Tailored documentation, SOPs, control measures, and internal audit planning

2

ICoCA & VPSHR Compliance

- ▶ Development of grievance mechanisms, use-of-force policies, and human rights training
- ▶ Full ICoCA audit preparation, including mock audits and documentation support

3

Audit & Certification Readiness

- ▶ Internal reviews, pre-audit assessments, and structured improvement plans
- ▶ Onsite support during certification or external audits

4

Training & Knowledge Transfer

- ▶ Management-level workshops on ISO and compliance frameworks
- ▶ Frontline training on ethics, SOPs, and policy execution
- ▶ Turnkey toolkits and system documentation handovers

Practical compliance support for ISO, ICoCA, and high-risk operations.

CRS provides hands-on consultancy to help organisations meet and maintain alignment with ISO 9001, ISO 18788, PSC.1, and ICoCA standards. Our advisors support every stage—policy development, gap analysis, SOP design, audit preparation, and training. We build systems your teams can run under pressure. Whether preparing for certification or improving internal governance, CRS ensures your compliance efforts are structured, defensible, and field-ready—delivering lasting value beyond the audit process.



Training & Capacity Building

CRS delivers specialist training to prepare individuals and teams for high-risk operations. We build real-world capability through operationally grounded, scenario-based instruction.

Our programmes are region-specific, standards-aligned, and developed by professionals with firsthand experience in hostile environments. From hostile environment awareness to ISO-aligned compliance, every course delivers more than knowledge—it builds readiness.

We integrate cultural awareness, personal safety, and ethical conduct into every module. Whether you need HEAT certification, crisis management, or audit preparation, CRS delivers end-to-end training solutions built around one principle: performance under pressure.

What we deliver:

HEAT / Crisis Response / ISO & VPSHR Training / Online & Onsite Delivery

“CRS builds capability through experience—empowering people to think, act, and lead under pressure.”

We go beyond compliance—delivering training that directly supports your risk profile, operational footprint, and field reality.

With tailored content, real-life scenarios, and experienced instructors, CRS transforms risk awareness into decisive action.



Built for Field Performance

Training solutions that match the pace and complexity of modern operations.

CRS training isn't abstract. It's scenario-led, threat-specific, and designed for immediate use under pressure. Rooted in the realities of your operating environment. Whether preparing for deployment, managing dynamic threats, or meeting international compliance standards, we tailor every programme to the context and challenges your teams will face.

Our region-specific HEAT packages integrate cultural insight, local threat dynamics, and mission-critical skills—from risk assessment to incident response. Combined with our online learning platform, clients receive flexible, scalable training options that support both pre-deployment and in-field reinforcement.

CRS offers in-deployment support, ongoing guidance, and access to expert instructors whenever your teams need additional direction or adaptation in the field.

This is training designed for operational reality—built to prepare people for uncertainty.

Secure Logistics

Protecting supply chains in complex, high-risk environments.

Secure movement of people, goods, and critical assets. CRS provides fully integrated secure logistics solutions for organisations operating in volatile regions. Whether moving personnel, critical equipment, or high-value goods, our logistics frameworks are built for resilience, compliance, and speed — underpinned by intelligence, local insight, and experienced coordination teams.

From customs clearance to cross-border transport and last-mile delivery, we manage risk at every stage of movement. Our vetted personnel, armoured transport options, and real-time tracking ensure complete control, even in austere or disrupted operating environments.

What we deliver:

- ▶ End-to-end logistics planning and secure execution
- ▶ Vetted drivers, armoured vehicles, and GPS tracking
- ▶ High-value goods and sensitive equipment transport
- ▶ Supply chain risk assessments and physical security measures
- ▶ Border compliance and customs navigation
- ▶ Emergency logistics and rapid-response movement



We work closely with client operations teams to deliver tailored logistics strategies that align with mission priorities and regulatory frameworks — preserving operational momentum, protecting assets, and eliminating avoidable delay.

Secure Movement Framework



Turnkey Risk Management Solutions

Comprehensive security programmes, delivered from assessment to execution.

“We offer an alternative to bloated, overbearing security models — replacing excess with intelligence, precision, and execution”

Cambrai Risk Solutions delivers complete, end-to-end risk management — covering every phase of the security lifecycle. From threat identification and policy development to real-time oversight and on-the-ground delivery, we build systems designed to operate under pressure, not just pass inspection.

Our turnkey model integrates all CRS capabilities — intelligence, compliance, ISO 31030-aligned travel risk governance, protective services, logistics, and training — into one unified structure. No fragmentation. No unnecessary layers. Just clear accountability and operational control.

Whether supporting high-risk deployments or long-term regional operations, CRS embeds the people, systems, and decision-making structure to maintain continuity and eliminate avoidable exposure.

Key elements of our turnkey delivery:

- ▶ Strategic threat modelling, planning, and risk governance
- ▶ Embedded advisors and security personnel
- ▶ ISO 31030, 18788, 9001, and ICoCA-aligned frameworks
- ▶ Secure logistics, scenario-based training, and operational response
- ▶ Continuous oversight, risk adaptation, and measurable performance improvement

CRS delivers what legacy models can't: a lean, intelligence-led structure that protects operations without unnecessary cost, visibility, or drag.

End-to-End Risk Management Support

CRS unifies intelligence, compliance, logistics, training, and operational delivery into a single, managed solution. This integrated approach eliminates fragmentation, reduces risk exposure, and ensures strategic consistency across your organisation. One provider. One standard. Full accountability — from planning to performance.



Complete risk coverage. Aligned, managed, delivered

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