


A Kingdom of Priests and Holy Nation (제사장나라 거룩한 백성)



The banner for the 2019 GLE FORUM features a circular inset on the left showing a person in a brown robe holding an open book. The main text reads 'A KINGDOM OF PRIESTS' in large serif font, with 'EXODUS 19:5,6' below it. The event dates and location are 'Julv 29 - August 7, 2019 • Hotel Dahl, Bonn, Germany'. The GLE FORUM logo with the tagline 'Global Leadership Empowerment' is in the top right. Below the main title, two bullet points are listed: '» Messenger-Training' and '» Disciple-Making'. In the center, a blue banner with the UBF logo and 'University Bible Fellowship' is displayed on a stand. To the right, two book covers are shown: 'Building Network Capabilities in Turbulent Competitive Environments' by Young Won Park and Paul Hong, and 'Creative Innovative Firms from Japan' by Young Won Park and Paul Hong. The University of Toledo logo and name are also visible on the right.

2019
GLE FORUM
Global Leadership Empowerment

A KINGDOM OF PRIESTS

EXODUS 19:5,6

» Messenger-Training
» Disciple-Making

Julv 29 - August 7, 2019 • Hotel Dahl, Bonn, Germany

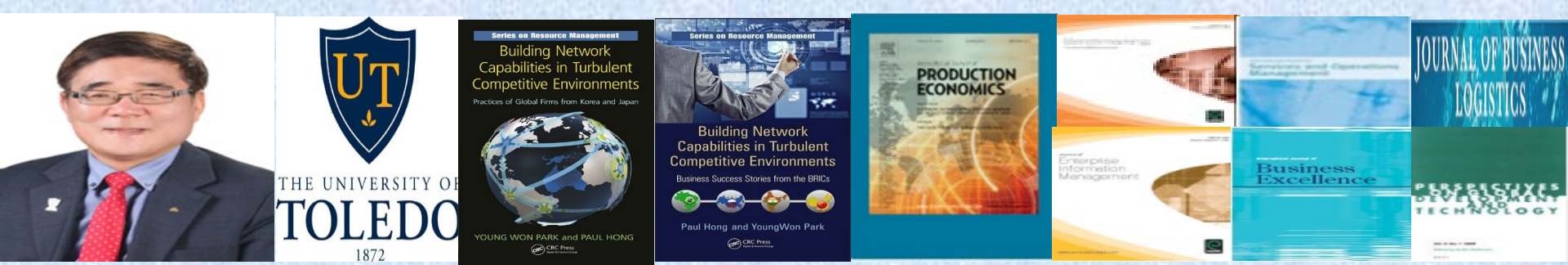
Series on Resource Management
Building Network Capabilities in Turbulent Competitive Environments
Practices of Global Firms from Korea and Japan
YOUNG WON PARK and PAUL HONG
CRC Press

Series on Resource Management
Building Network Capabilities in Turbulent Competitive Environments
Business Success Stories from the BRICs
Paul Hong and YoungWon Park
CRC Press

Young Won Park - Paul Hong
Creative Innovative Firms from Japan
A Benchmark Inquiry into Firms from Three Rival Nations
Springer

UT
THE UNIVERSITY OF TOLEDO
1872

Paul Hong, Ph.D., CMA
Distinguished University Professor
Information Operations and Technology Management
College of Business and Innovation



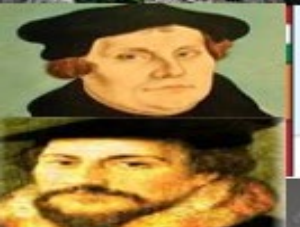
- ❑ Dr. Paul Hong is a Distinguished University Professor of Operations Management at the University of Toledo, USA. He is a graduate of Yonsei University, Korea with a BA in Economics. He also has an MBA and a MA from Bowling Green State University, and a Ph.D. in Manufacturing Management and Engineering from the University of Toledo, USA. He is a certified management accountant (CMA). His primary teaching areas are: operations management, global sourcing and statistics (Undergraduate), supply chain management (MBA), new product development (EMBA), advanced statistics (Ph.D), and global supply chain management (post-doctoral Bridge program).
- ❑ He has received God's call during his freshman year at Yonsei University, Korea. His major was in Economics. Throughout his college years he learned to practice discipleship with other fellow student leaders. Upon completing 2 years training as a missionary candidate, he came to USA as one of early groups of lay-missionaries based on Genesis 12:2, "You will be a blessing". He was 25 years old. Since then, he has served in three chapters—(1) Atlanta, GA, (2) Bowling Green, OH, (3) Toledo, OH, USA. He has engaged in UBF ministries as Director, Great Region Coordinator, European Mission Coordinator, International Executive Member, and many other capacities—visiting 50+ countries. His primary role is a Bible teacher, pastor, mentor, and coach. He speaks on various topics including spiritual formation, leadership development and life-long work management. He and his wife, Sarah, have been together for 44 years and have four grown-up children.
- ❑ He has received numerous research and teaching awards including including an appointment to the rank of a Distinguished University Professor (2018), 16th Korea SCM Industry-wide Award for Research and Service Excellence (2017), J. William Fulbright-Nehru Teaching and Research Excellence Award (2016), University of Toledo Innovative Teaching Excellence Award (2016), University of Toledo Research and Scholarship Award (2015), Harold E Pearson Best Paper Finalist Award of Journal of Supply Chain Management (2015), Emerald Literati Network Awards for Excellence(2011), and Journal of Operations Management Finalist Paper Award(2006), multiple Best Paper awards in international conferences. He has published more than 200 articles.His first book was on "Integrated Product Development" in 2000. Recently, he released two books on "Development Network Capabilities in Turbulent Competitive Environments"(2012, 2014). The first volume focused on "Practices of Global Firms from Korea and Japan"



My 30+ years with Europe

(20+년 이상 유럽을 방문교제)

Europe: History and Impact



Mature Europe (7Es 성숙한 유럽)

Energy

(열성)

(Pursuit Worthy Living)

Enrichment

(풍요한 내면)

(Rich Experiences)

Civilization

(수천년의
문명)

(Thousands of
Years on Earth)

Engagement

(교류와 접촉)

(Interactions)

Empowerment

(인격 존중)

(Respect of Individuals)

Experiments

(실험 정신)

(Test of Ideas)

Enlightenment

(계몽)

(Discovery of Reality)

Enlargement

(경계 확장)

(Expansion of Boundaries)

Order of Presentation

강의 순서

□ Introduction: Rising Asia and American Hegemony

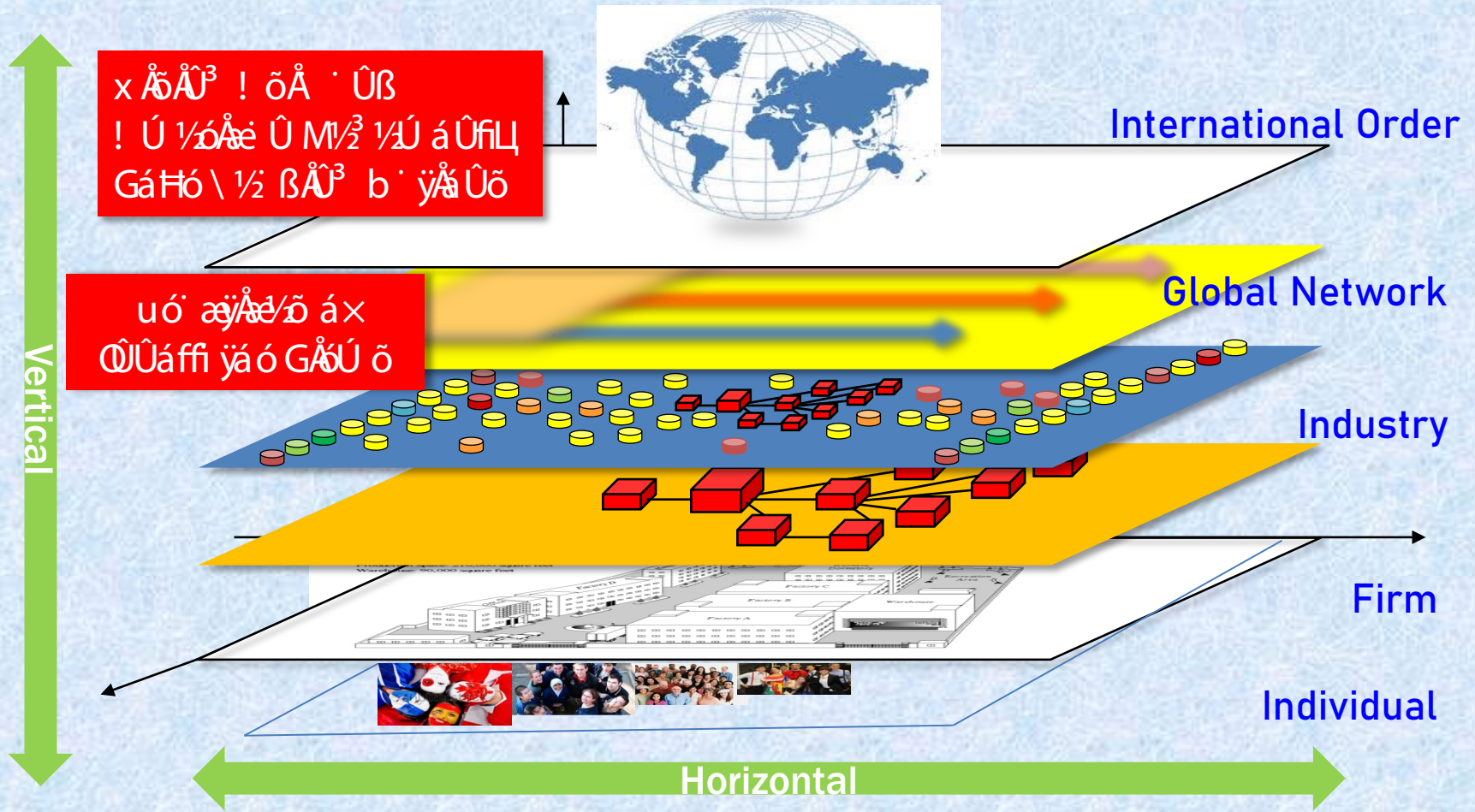
서론: 일어나는 아시아와 미국의 패권

A Kingdom of Priests and Holy Nation (제사장나라 거룩한 백성)

“Now if you obey me fully and keep my covenant, then out of all nations you will be my treasured possession. Although the whole earth is mine, you will be for me a kingdom of priests and a holy nations.”(Exodus 19:5-6)

“세계가 다 내게 속하였나니 너희가 내말을 잘듣고 내언약을 지키면 너희는 열국 중에서 내 소유가 되겠고 너희가 내게 대하여 제사장나라가 되며 거룩한 백성이 되리라.”(출 19:5-6)

Country Level Orders Impact Industry, Firm and Individual Level Performance





ACADEMIC HONORS COMMITTEE
DISTINGUISHED UNIVERSITY PROFESSOR
LECTURE SERIES

***Rising Asia and American Hegemony:
Practices of Innovator Firms
from Four Leading Nations***

Paul Hong, Ph.D., CMA

Distinguished University Professor; Information, Operations, and Technology Management
College of Business and Innovation

Dr. Hong has received numerous research and teaching awards, as well as grants from the U.S. Department of Education, U.S. Department of Transportation, and Society of Automotive Engineers. He was selected as a Fulbright Scholar in 2017 and a University of Toledo Outstanding Researcher in 2015. Dr. Hong is frequently invited as keynote speaker for major international global supply chain and technology conferences, and global executive training workshops.

Wednesday, March 27, 2019

4:00-5:00 p.m.

Lancelot Thompson Student Union, Ingman Room 2592

The University of Toledo Main Campus

Reception immediately following lecture



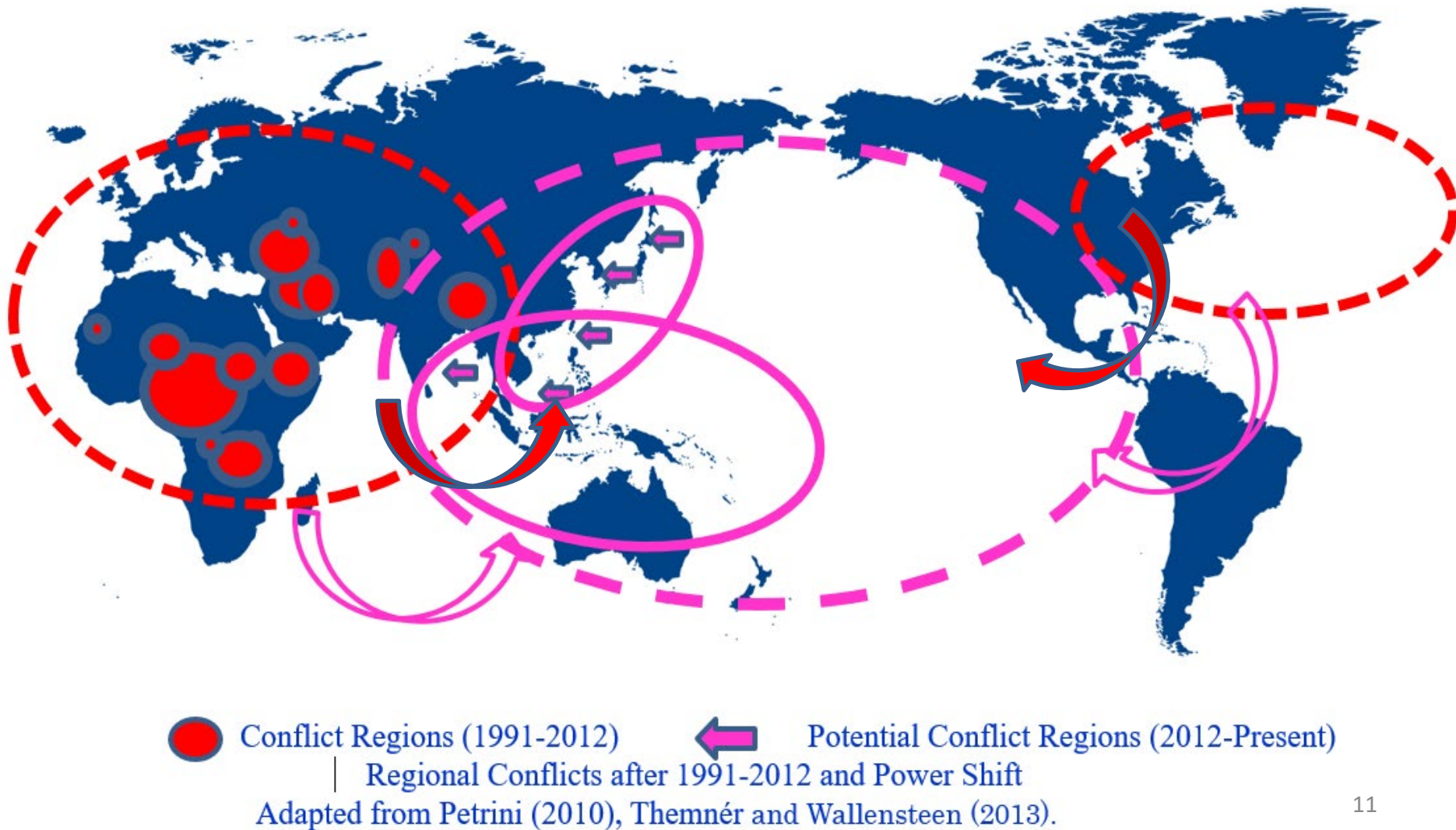
Introduction

- ❑ This lecture aims for people who plan to stay active for the next 100 years.
- ❑ Based on my twenty years of research, Rising Asia and American Hegemony are two contexts we must understand.
- ❑ The focus is two type firms — (1) global firms that thrive beyond domestic markets and (2) longevity firms that sustain for several hundred years.

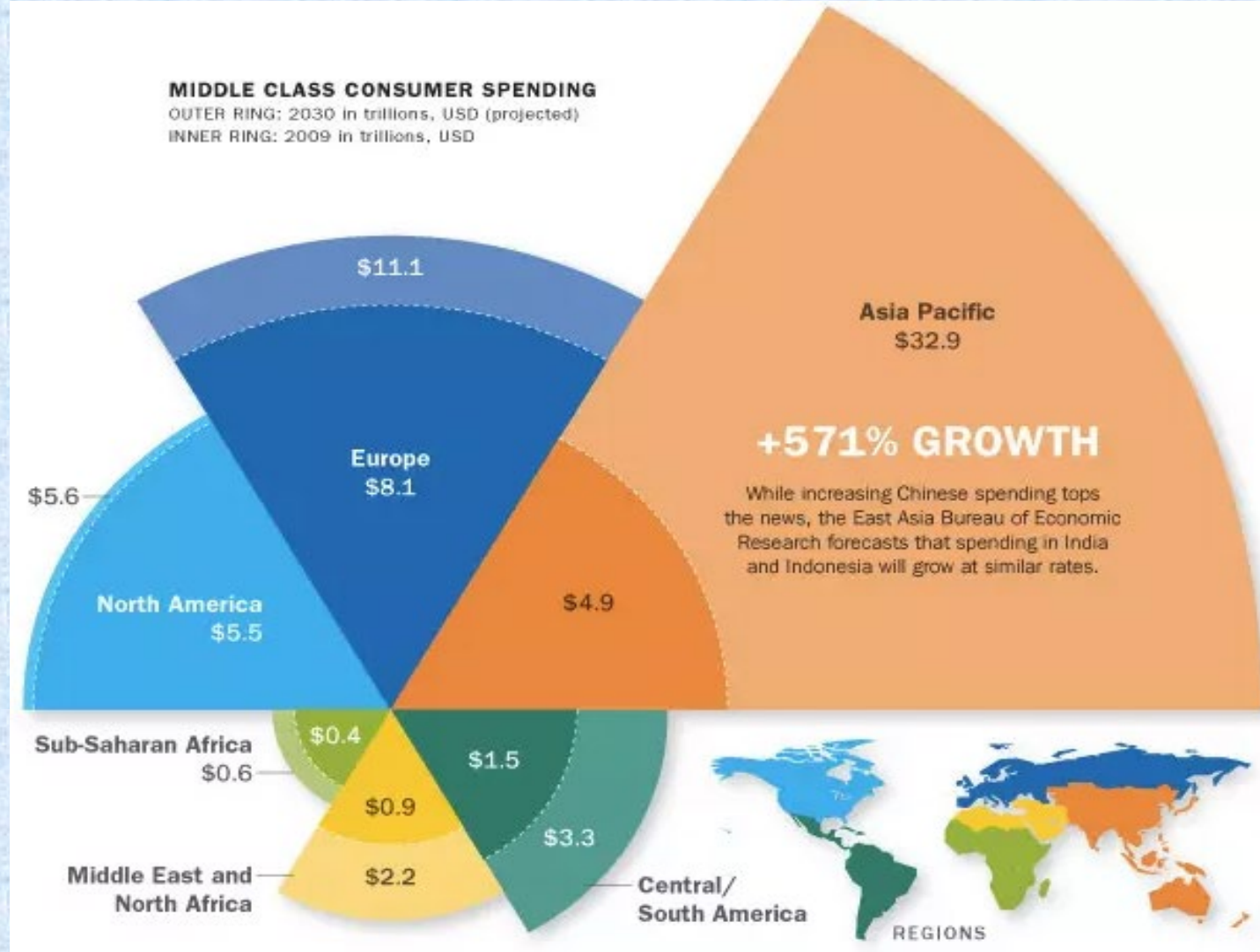
1. Asia, Europe and America



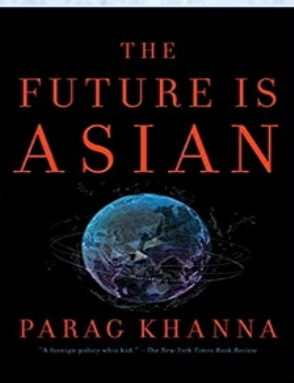
1.1. Shifting Potential: Competition, Conflicts and Contribution in Asia










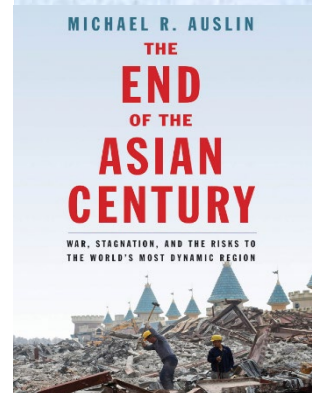
1.2.Middle Class Growth



1.3. Rising Asia is Not—Solely On...



| | | |
|---|-------------|--|
|  | Russia | Diminishing and Powerful Influence |
|  | Japan | Solid Performance and Growing Shadow |
|  | China | Rising Challenges and Rivalry with US |
|  | India | Growth Potential and Constraints |
|  | Middle East | Oil and ongoing Conflicts |
|  | Korea | National Unification Challenges |
|  | ASEAN | Emerging Power and Follower Disadvantage |



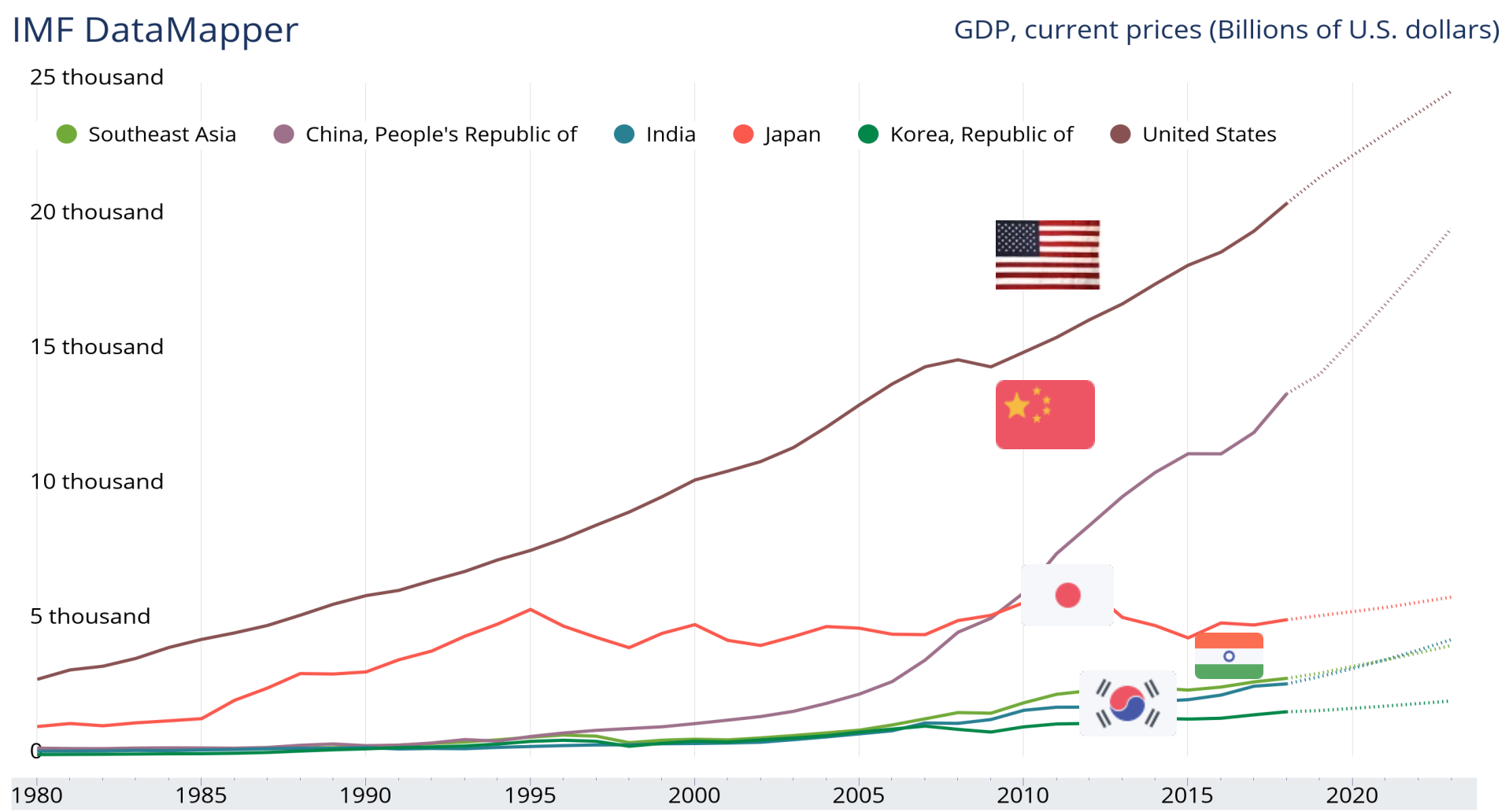
1.4. Conditions for Rapid Economic Growth

| Country (Year) | Population (millions) | Initial GDP (billion USD) | Initial GDP per capita (USD) | Annual Growth Rate (%) |
|-----------------|-----------------------|---------------------------|------------------------------|------------------------|
| Japan (1955) | 259 | 39 | 35 | 8.0 |
| S. Korea (1961) | 250 | 37 | 31 | 9.0 |
| China (1979) | 276 | 19 | 31 | 4.9 |
| India (1982) | 285 | 24 | 36 | 3.4 |

Source: IMF, "World Economic and Financial Surveys Asia and Pacific"
Regional Economic Outlook, September 2006



1.5. Rising Asia: China, Japan, India, South Korea, Indonesia



[2] American Hegemony

The United States emerged from World War II as the dominant economic, political, technological and military to set and enforce the prevailing rules of the international systems.



America First (7Fs)

First

()

Forwardness

()

Failings

()

**American
Hegemony**

()

Fortitude

()

Fatalities

()

Fearlessness

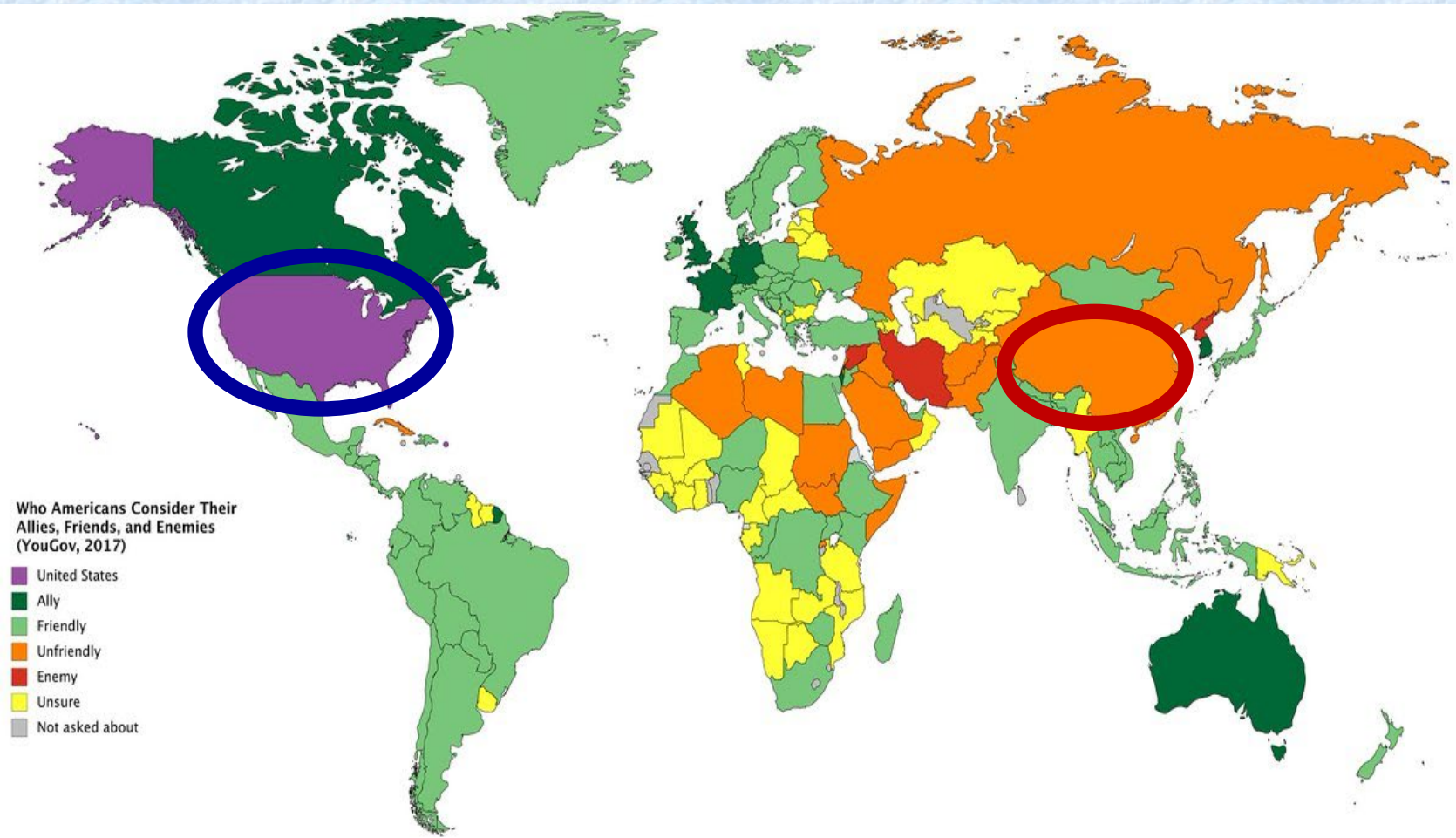
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Foresight

()

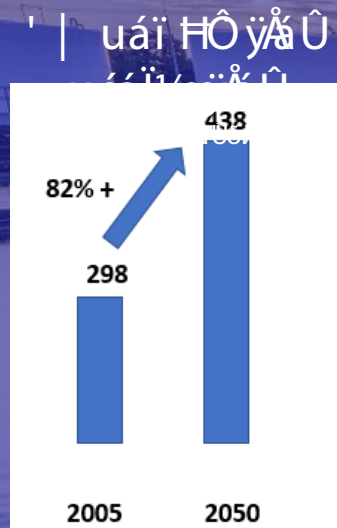


2.1. Factors of American Hegemony: Geo-Political Advantage



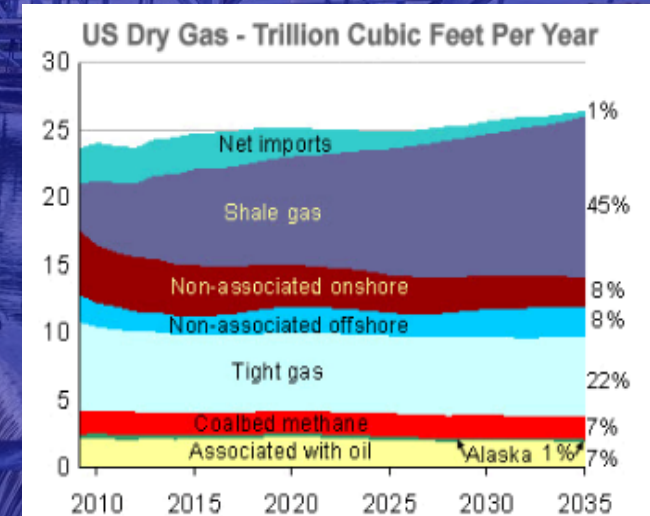
Б | 10½
Вб | 12½
Гб | 14½

2.2. Factors of American Hegemony: Resources Advantage



á Hó 3/4 ỹẮ Û 1/2 u 1/2 ff x 1/2 1/2 ó Ắ
/ 1/2 ỹẮ Û

1. Demographic Strengths
2. Stable Food and Water Supply
3. Energy Independence























2.3. Factors of American Hegemony: US \$ as Global Currency



Б | Å Û á×! Ú ½Åé Û
 M½ ½Ú áÛñ
 Бb4½ÿ/óÚ Å½I ÆCE Ô
 Õÿ/ó/õÿx` ÿ/õ
 Гb\ áÛ³ нÿ/óÚ •` Æ½
 uóáÿ/æÿÅ Û



| Major Developed Currencies | | | Select Emerging Currencies | | |
|----------------------------|--------------------|---|----------------------------|-------------------------|---|
| ISO | Currency Name | | ISO | Currency Name | |
| USD | U.S. Dollar |  | BRL | Brazilian Real |  |
| JPY | Japanese Yen |  | CNY | Chinese Renminbi (Yuan) |  |
| EUR | Euro |  | SGD | Singapore Dollar |  |
| GBP | British Pound |  | PHP | Philippine Peso |  |
| CHF | Swiss Franc |  | MXN | Mexican New Peso |  |
| NOK | Norwegian Krone |  | INR | Indian Rupee |  |
| SEK | Swedish Krona |  | IDR | Indonesian Rupiah |  |
| AUD | Australian Dollar |  | MYR | Malaysia Ringgit |  |
| NZD | New Zealand Dollar |  | PLN | Polish Zloty |  |
| CAD | Canadian Dollar |  | KRW | South Korean Won |  |

2.4. Factors of American Hegemony: Innovation Capabilities



2.5 Factors of American Hegemony: Global Network Flows



Bb' | b' ffi Ôuáffj½! õõHó½õ | ĞÆ Ô
 ¥ó' ß½ĜĜffjõ
 Bb| `x½! æ½õõ áx! Œx ½õáHóæ½õ
 ΓbuaŒ½æ Ô Ûß : æŪáŪ Ğæ : Ū³ · ³ ½Ū ½Ūÿ
 ĞŌffĜŒŒfi

2.6. Chinese Hegemony: Ask these Five Questions?

Does China/or any other nations have the following advantages?

1st Factor for Chinese Hegemony:

2nd Factor for Chinese Hegemony: x 1/2ǎHǎeǎ ! ßfi Ūy ³ ½¼ ¼¼ á³ ó ĩ ÄffGááßv" · ý¼¼ Ū¼³ fiŷ

3rd Factor for Chinese Hegemony: / ÄŮ1/5½. 𠂇 Ũ · ö yÄ½! ĞCE Ô/ Hóó/Üæ
и ĞCE ÖÖ×Ô/Üæ¼Ų ï · æy · Üß / ó/¼ÄŲŲŲ

4th Factor for Chinese Hegemony 中國實力 / 中國實力
и 1/2 л'яАоАн³ Ä 中國實力 中國實力 1/2 中國 / 1/2 中國 中國實力 中國實力

5th Factor for Chinese Hegemony: **Global Supply Chain Network Control**

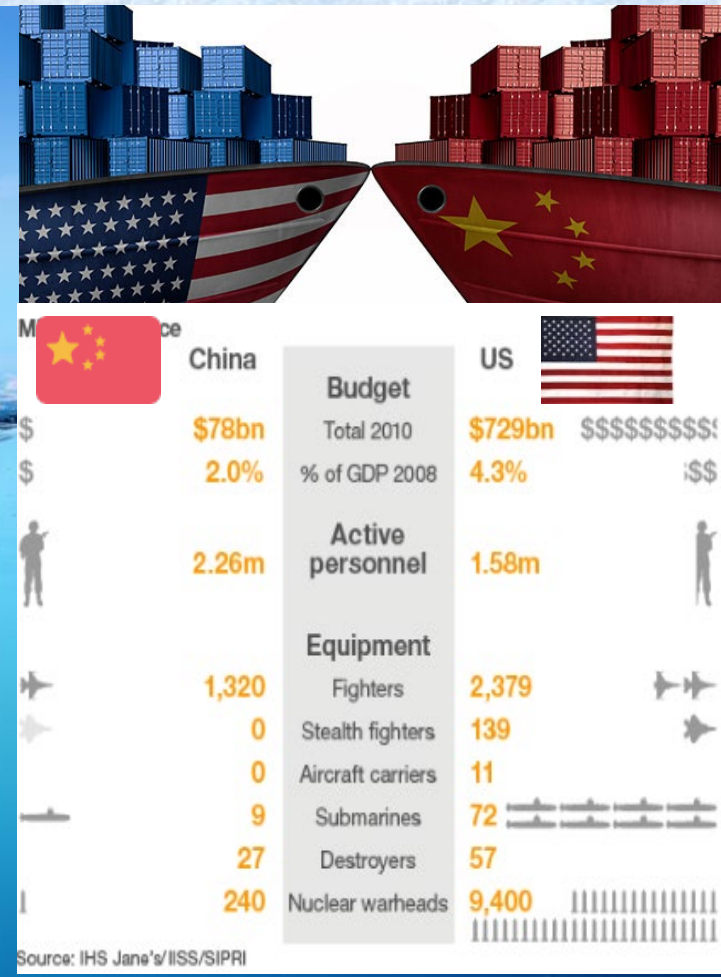
ıGó1/2ı · x₂ · Ûß GÔıııÖ! æıđõ xáo · Öx 1/đáHóæıđı

2.7. China's Vision: Secure Global Network Flows

China's plans are to connect Europe, Asia and Africa for resources independence excluding USA, Japan and Australia



2.8. Magnitude of Rivalry: USA vs. China



2.9. America Beautiful (7Fs 아름다운 미국)

Faith

(신앙의 기초)
(Foundation)

Future

(미래에 대한 소망)
(Hope)



Optimism

행복과 위대함을
추구하는 낙관성
(Happiness and
Greatness)

Frontiers

(개척 / 혁신)
(Innovation)

Freedom

(자유와 책임)
(Responsibility)

Family

(가족중심)
(Faithfulness)

Fairness

(정의와 형평성)
(Justice)

Friends

(친구를 우방으로)
(Generosity)

2.10. A Kingdom of Priests and A Holy Nation Among All Nations Under God

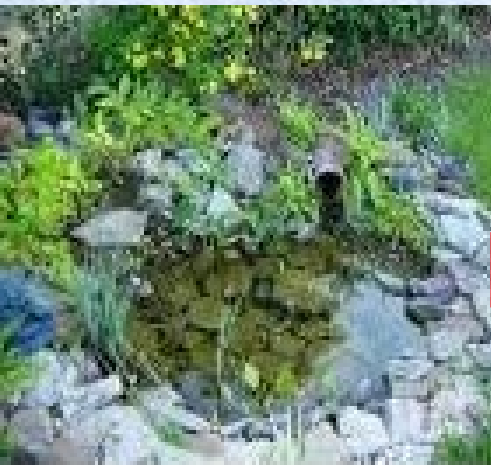
하나님의 통치아래있는 만국을 섬기는 제사장나라 거룩한 백성

“Now if you obey me fully and keep my covenant, then out of all nations you will be my treasured possession. Although the whole earth is mine, you will be for me a kingdom of priests and a holy nations.”(Exodus 19:5-6)

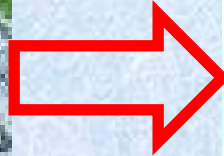
“세계가 다 내게 속하였나니 너희가 내말을 잘듣고 내언약을 지키면 너희는 열국 중에서 내 소유가 되겠고 너희가 내게 대하여 제사장나라가 되며 거룩한 백성이 되리라.”(출 19:5-6)

2.11. Enlarge the Place of Your Tent (Isaiah 54:2)

(54:2)



Small Pond
작은 연못



Sizable Lake
꽤 큰 호수



Large Ocean
큰 바다

Young people move out of small ponds and has been swimming in a sizable lake. Now next generation of leaders move forward to large ocean according to God's will..

차세대 젊은지도자들은 작은 연못과 같은 환경을 떠나 꽤 큰 호수를 걸쳐서 이제 하나님의 뜻대로 큰 바다로 나아가고 있다.

Appendix

부록



1.1. My first 20+ Years in Korea: 정체성, 도덕성, 역동성 경제성장과 민주주의

Korea: Identity, Integrity, Involvement, Economic Growth and Democracy (1960s-1977 and thereafter)

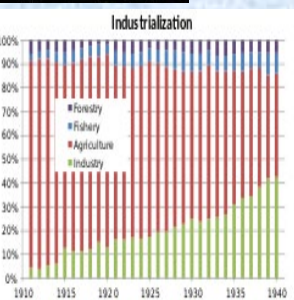
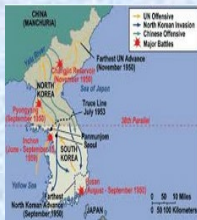
- 강한 단일 국가로서의 정체성 Strong nation state identity
- 장기적인 경제성장 정책 Long-term economic growth policies
- 교육정도와 노동윤리 Education and Work Ethics
- 시민정부와 경제 성장 Economic Growth with Civil Government



Japanese marines landing from the Unyo at Yeongjong Island which is near Ganghwa.



일제강점기 Korea Japanese Rule



Industrialization of Korea under Japanese rule

6.25 전쟁 Korean War



독일: 광부와 간호사 파견
Germany: Miners and Nurses



6개국 경제성장을 비교



민주화 운동 Democracy Movement

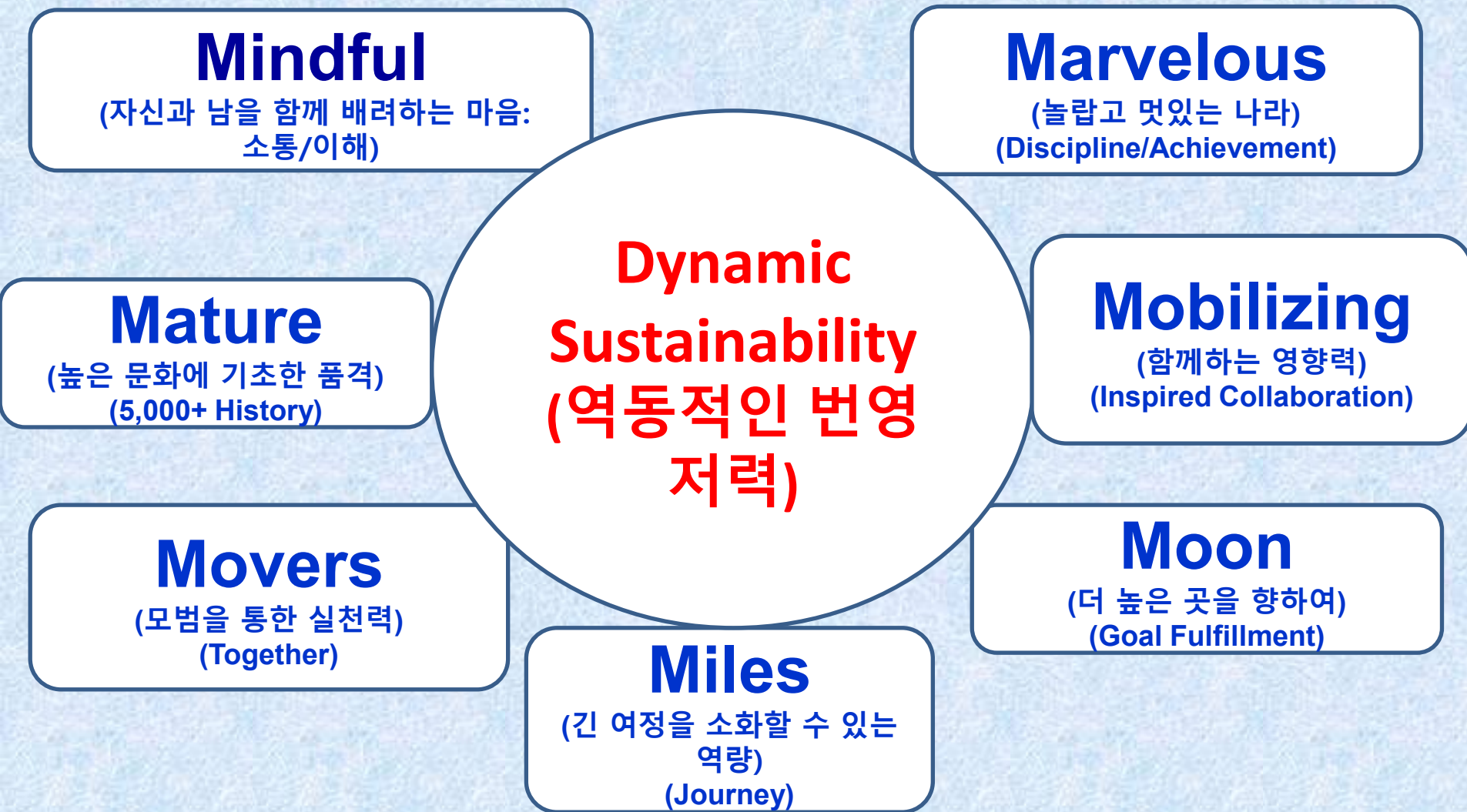


베트남 전쟁
Vietnam War

1.2. Korea Overview (7Ms 한국의 특징)



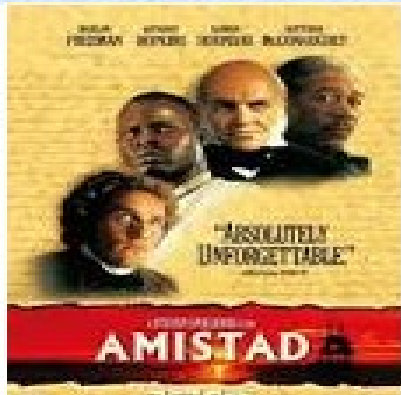
1.3. Korea Overview (7Ms 한국의 새로운 특징)





1.4. My next 30+ years in USA

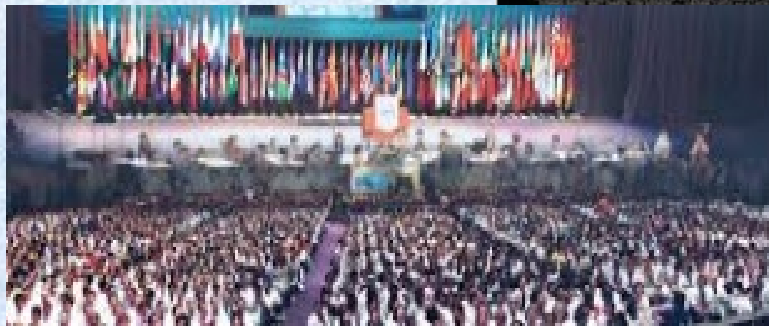
Family, Ministry, Work (Integrity and Influence)



A story of defending African slaves in US Supreme Court (8 judges from Southern States). Afterward, there was Civil War.



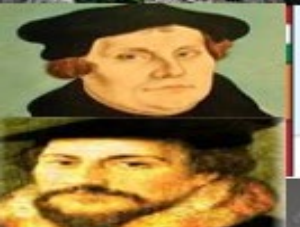
A story of a captain and a seven member squad (seven) search for a paratrooper, Private First Class James Francis Ryan who is the last-surviving brother of four servicemen.





1.5. My 30+ years with Europe (20+년 이상 유럽을 방문교제)

Europe: History and Impact



1.6. Mature Europe (7Es 성숙한 유럽)



1.7.20+ Years of Research on Asia (아시아에 대한연구)

Series on Resource Management

Building Network Capabilities in Turbulent Competitive Environments

Practices of Global Firms from Korea and Japan



YOUNG WON PARK and PAUL HONG



Building Network Capabilities in Turbulent Competitive Environments

Business Success Stories from the BRICs



Paul Hong and YoungWon Park



Young Won Park - Paul Hong

Creative Innovative Firms from Japan

A Benchmark Inquiry into Firms from Three Rival Nations



Paul Hong and Young Won Park



Rising Asia and American Hegemony: Case of Competitive Firms from Four Leading Nations



1.8. Samurai Japan (7s)

Sun
(태양)

Sayonara
(작별)

Sword
(칼)

Smile
(웃음)

Samurai
(무사도)

Synergy
(통합)

System
(조직)

Polite Japan

()



1.9. Rising China ()

World (세계중심)

Wonder
(놀라움)

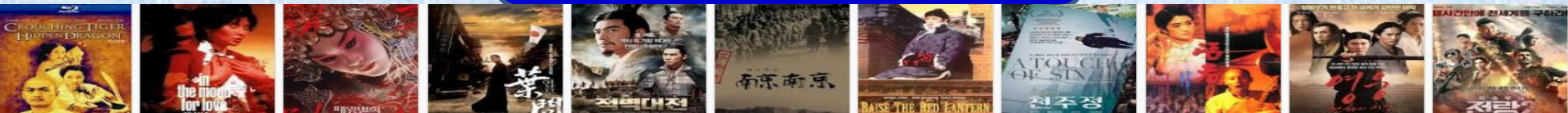
Walls (만리장성)

Wants (부족함이 안채워짐)

Wars
(끊임없는 전쟁)

Worries (근심거리들)

Workers Party
(공산당통치)



1.10. 12+ Years with India (Fulbright-Nehru Excellence Program)



United States-India Educational Foundation

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Fellowships

Fulbright-Nehru Awards enable the most outstanding students from the U.S. to study, research and teach in the U.S.

Indian scholars are selected through a rigorous process. They receive support navigating the visa processing and pre-departure orientation.

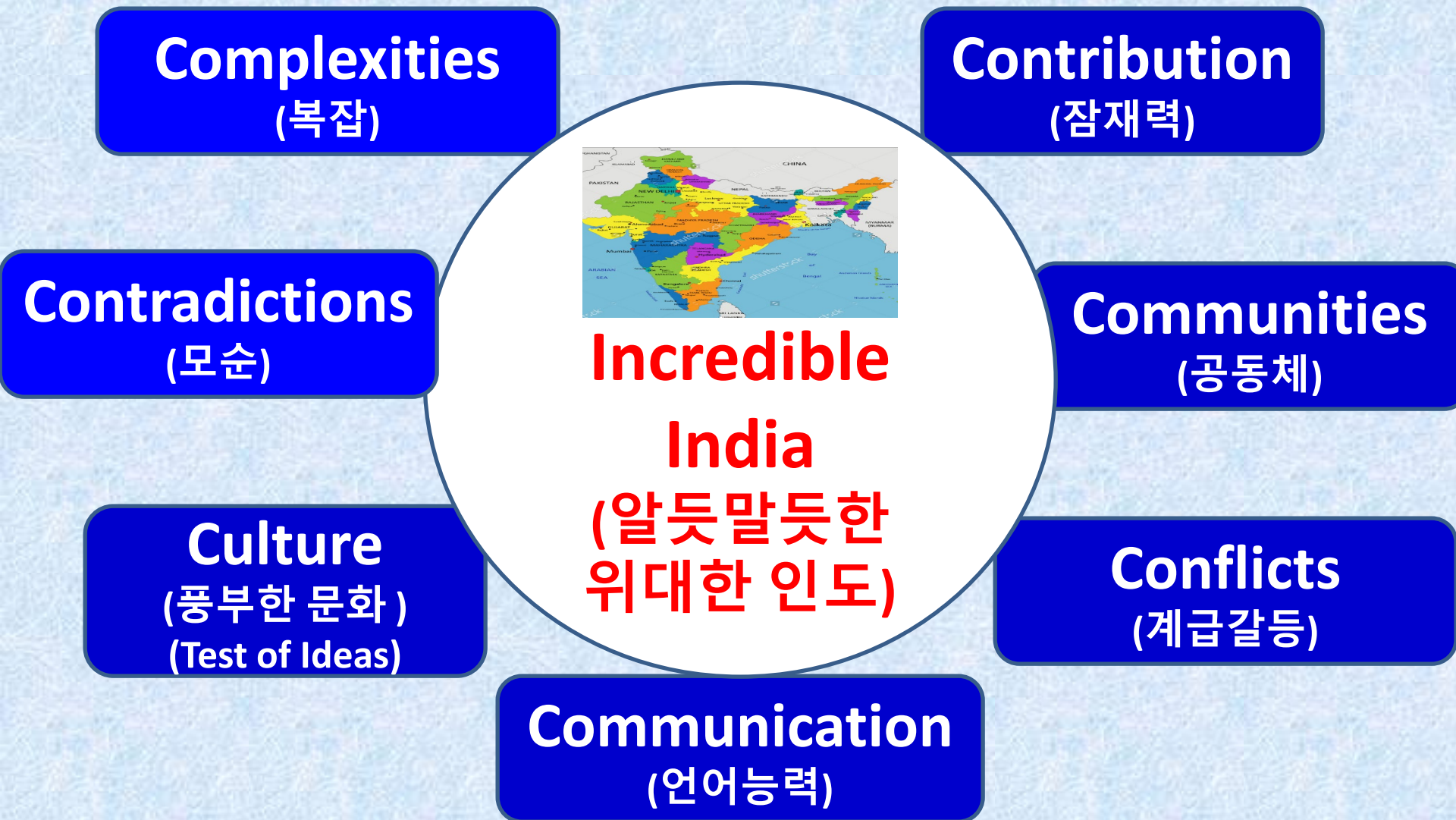
The Commission is also the first point of contact for Indian scholars. USIEF organizes programs and support through an annual Fulbright Review Conference in March.



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1.11. Incredible India (기이한 인도)



1.12. Russia, Middle East, Latin America, Africa, Oceania (러시아, 중동, 라틴아메리카, 아프리카, 오세아니아)

