

What I do

Here are areas where I can step in

Structure the Marketing function

Optimize organization, team composition, and governance frameworks

Coach internal teams or act as interim lead Provide leadership continuity and up-skill your existing staff

Define positioning, ICP/persona

Establish clear market positioning and impactful messaging framework

Align strategy, Sales, Product and Marketing Create seamless coordination between critical business functions

Define & execute the Marketing strategyDesign the plan — then deliver campaigns, GTM, product launches, and programs that yield growth

Drive performance with data-driven strategy Implement tools and dashboards to measure impact, guide decision-making, prioritize budget

Represent the company externally

Marketing function diagnosis

- Definition of the role of Marketing within the organization
- Organization of the function, governance, processes
- Recruitment and coaching of teams (internal or external)
- Professionalization of an existing marketing team
- Internationalization of the Marketing function
- Defining / identifying ICP / persona
- Developing of messaging framework, positioning, differentiators
- Defining and delivering the key marketing assets (sales presentation, battle cards, website input,)

Marketing and Sales

- Definition of shared objectives and unified dashboard
- Priority campaigns, sales assets, training needs and geography

Marketing and Product

- Definition of an end-to-end process for product/offer/brand launch
- Alignment on priorities and content creation needs
- Definition of the marketing strategy aligned with business objectives
- Development of the operational plan (campaigns, calendar, goals)
- Launch plan for new brands, products, channels
- Customer acquisition plan (PLG, SLG, Partner-led)
- Identification and implementation of high-impact communication levers
- Definition or redesign of marketing programs (partnerships, channel, training, etc.)
- Implementation and steering of the operational marketing plan
- Selection and management of agencies and freelancers
- Implementation of a data-driven culture managed by KPIs
- Integration and adoption of marketing and AI tools
- Setup of dashboards and management tools
- Analysis of impact (goals, KPIs) and continuous optimization
- Budget management, prioritization, optimization
- Communication of results
- Representation of the company at conferences or events
- Marketing spokesperson to the board and external stakeholders

Beatrice Harrois

allocation

 $\label{eq:mail:beatrice} \textbf{Mail:beatrice@apsidemarketing.com}$

Phone: +33 6 60 85 30 46

Web: www.apsidemarketing.com
LinkedIn: linkedin.com/in/beatrice-harrois