

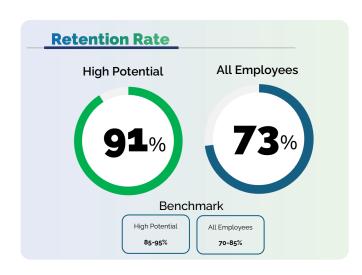


ORGANIZATIONAL EFFECTIVENESS



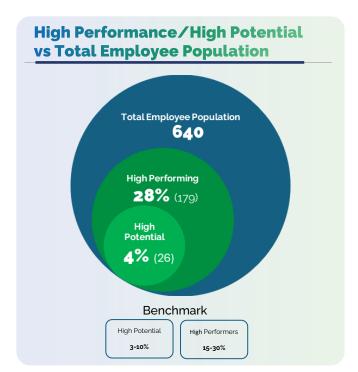
Currently Capable vs Not Ready





Health Check

Organizational Health	****	81%
Collaboration & Communication	****	92%
Adaptability	****	67%



Internal Mobility Rate

High Potential	22%
High Performers	18%
General Population	5%
Benchmark High Potential 25-35% High Performers 15-20%	General Population 5-10%
Pay Equity Gap	

Undiscovered Hidden Talent

People who scored higher than their expected benchmark but have not been flagged for high performance or high potential. (For Managers, they also scored high in engagement)



Ready For Promotion

People who have been in their role for at least 18 months, been meeting or exceeding performance expectations and have hit the benchmark for their level.



NOTE: If a person is not provided a new experience/role every 18-24 months, they become a flight risk.





TOP RANKED BUSINESS AREA

BUSINESS DEVELOPMENT





LOWEST RANKED BUSINESS AREA





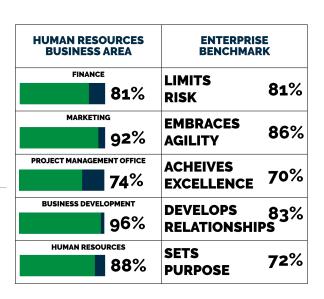


HIGHEST SCORING BUSINESS AREA	ENTERPRISE BENCHMARK	LOWEST SCORING BUSINESS AREA	
FINANCE 81%	LIMITS RISK 81%	HUMAN RESOURCES 28%	
MARKETING 92%	EMBRACES AGILITY 86%	compliance 48%	
PROJECT MANAGEMENT OFFICE 74%	ACHEIVES 70%	ACCOUNTS RECEIVABLE 40%	
BUSINESS DEVELOPMENT 96%	DEVELOPS 83% RELATIONSHIPS	FINANCE 46%	
HUMAN RESOURCES 88%	SETS 72% PURPOSE	information technology 43%	

TEAM EFFECTIVENESS HUMAN RESOURCES



Organizational Health 30% Collaboration & 73% Communication Adaptability 36% Are Staff At Expected Levels Overal Business Area 42% 58% Compensation 65% 35% Employee Benefts 37% 63% Labour Relations 60% 40% Recruitment 20% 80%



Leadership Team Scores (AVP+):

Name	Limits Risk	Embraces Agility	Achieves Excellence	Develops Relationships	Sets Purpose
Ahmed, Uzair	Needs Development	Needs Development	Needs Development	Needs Development	Needs Development
Harjot Kaur	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level
Jashanpreet Kaur	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level
Nozica, Nadia	Needs Development	Needs Development	At or exceeds level	At or exceeds level	Needs Development
Singh, Manpreet	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level	At or exceeds level

Team Scores:

Name	Limits Risk	Embraces Agility	Achieves Excellence	Develops Relationships	Sets Purpose
Akeel Mohamed	Needs Development	At or exceeds level	At or exceeds level	At or exceeds level	Needs Development
Gagandeep Kaur - 167	At or exceeds level	Needs Development	At or exceeds level	Needs Development	Needs Development
Harmandeep Harmandeep	Needs Development	At or exceeds level	Needs Development	At or exceeds level	Needs Development
Harmandeep Singh	Needs Development	At or exceeds level	Needs Development	Needs Development	Needs Development
Harpalav Kaur	Needs Development	At or exceeds level	At or exceeds level	Needs Development	Needs Development
Inderpreet Singh	Needs Development	At or exceeds level	At or exceeds level	Needs Development	At or exceeds level
Kaur, Mehakpreet	At or exceeds level	Needs Development	Needs Development	Needs Development	At or exceeds level
Momand, Nadia	Needs Development	Needs Development	Needs Development	Needs Development	Needs Development
Pivato, Julian	Needs Development	At or exceeds level	Needs Development	Needs Development	At or exceeds level
Sharma, Aashna	At or exceeds level	Needs Development	At or exceeds level	Needs Development	Needs Development





DEVELOPS RELATIONSHIPS

BOTTOM SCORING CATEGORY



EMBRACES AGILITY

HIDDEN TALENT



SETS PURPOSE

BLIND SPOT



EMBRACES AGILITY

UNDISCOVERED HIDDEN TALENT

People who scored higher than their expected benchmark but have not been flagged for high performance or high potential. (For Managers, they also scored

INDERPREET SINGH NADIA MOMAND JULIAN PIVATO

READY FOR PROMOTION

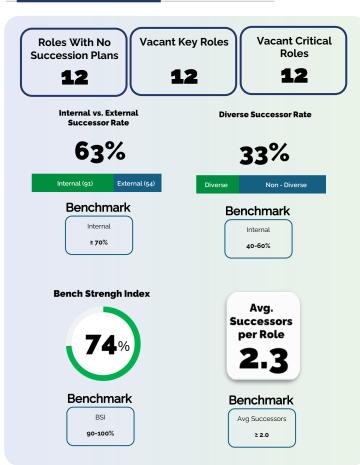
People who have been in their role for at least 18 months, been meeting or exceeding performance expectations and have hit the banchmark for their lavel.

AASHNA SHARMA GAGANDEEP KAUR HARPALAV KAUR

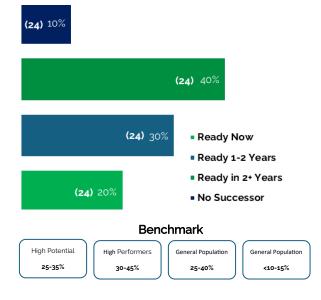
NOTE: If a person is not provided a new experience/role every 18-2 months, they become a flight risk.

SUCCESSION PLANNING METRICS

Pipeline Health



Readiness Status



Succession Risk Metrics

Key Positions Risk		Index
Key & Critical Positions no Successors	31 %	< 20%
Successor Readiness Risk		Risk
% of roles with no Ready Now or Ready 1-2 Years Successors	22%	< 30%
Successor Attrition Rate		Rate
% of successors that have left the company	12 %	< 10%
Time to Fill Key/Critical Positions	400	Time to Fill
Time taken to hire for key/critical positions in the organization	130 Days	< 90 Days
Single Role Incumbents		Incumbents
Roles with only one successor and no back-ups	20 % (15)	< 25%

Advanced Succession Metrics Stale **Cross-Functional** Blocked **Successor** Successor **Ghost** Successor **Mobility** Versatility **Stretch Index Overload Roles** Gap between target role level and current Individual nominated as successor for 3 or more roles Successors in 'Ready Successor is ready but Successor nominated Critical roles with no in 1-2 years' or '2+ years' for more than 2 years identified successors for more than 12 months current incumbent not leaving soon (Low risk) for more than 1 role in another function **1.8 35**% **18**% **12**% **7**% Levels Benchmark **Benchmark Benchmark Benchmark Benchmark Benchmark** ≥ 2.0 < 30% < 20% > 30% < 10% ≥ 2.0

SUCCESSION PLANS



AKEEL MOHAMEDROLE: FOUNDER/CEO

Risk of Leaving

High

Estimated Retirement Date

High

Successor in Place **High**

Ready Now



BART SIMPSON CHIEF OPERATING OFFICER

Internal Experience

Senior Director of Finance (2018-2023) Director of Strategy Planning (2015-2018)

External Experience

 Director of Strategy Planning
 (2010-2014)

 Microsoft Technologies
 Manager, Financial Planning & Forecasting
 (2007-2010)

 Actronomer ΔI

Score

82



DIVERSE OF CANDIDATE

LISA HUTCHINSON CHIEF FINANCIAL OFFICER

Internal Experience

Head of Finance(2018-2023)Vice President of Strategy Planning(2015-2018)AVP of Project Management Office(2013-2015)

External Experience

Director, Technology Forecasting (2010-2014)
Microsoft Technologies
Senior Advisor, Forecasting & Analysis (2007-2010)
Astronomer Al

Score

89



DIVERSE OF CANDIDATE

MICHAEL DENTON CHIEF TECHNOLOGY OFFICER

Internal Experience

VP of Financial Technologies (2015-2018)
AVP, Project Management Office (2013-2015)
AVP, Technology Forecasting (2010-2014)

External Experience

Senior Manager, Technology Architecture (2010-2014)
Microsoft Technologies
Manager, Technology Strategy (2007-2010)
Astronomer Al

Score

74



Roles in line for

Chief Executive Officer

Ready Now

Internal Experience

Head of Finance	(2018-2023)
Vice President of Strategy Planning	(2015-2018)
AVP of Project Management Office	(2013-2015)
Director, Financial Planning & Analysis	(2010-2013)

External Experience

Director, Technology Forecasting Microsoft Technologies	(2010-2014)
Senior Advisor, Forecasting & Analysis Astronomer Al	(2007-2010)

Top Capabilities:



Feedback



Scott Burgges

Lisa is a great leader, she knows how to solve conflict and bring people along for the journey



Emelia Hart

Lisa knows how to get people on her side and she makes sure her team feels supported



Critical Role

Lisa has been an amazing addition to the Leadership team. She has been able to develop a vision and get people to come along

Feedback

Sentiment Analysis

95% Positive

Feedback Summary

Lisa is a great leadership candidate. She has done so much to build a vision and get people to support her in it. She ensures that people are listened to but makes decisions that are best for the company not just one area. She has been able to solve key conflicts and will be a very good candidate to eventually lead the organization.

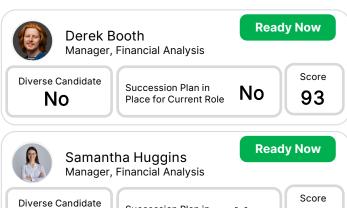
Performance History

FY 2025	Exceed Expectations
FY 2025	Exceed Expectations
FY 2025	Exceed Expectations
FY 2025	Exceed Expectations
Potential H	listory
FY 2025	Exceed Expectations
FY 2025	Exceed Expectations
FY 2025	Exceed Expectations

Exceed Expectations

Feedback

No

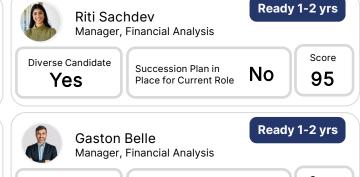


Succession Plan in

Place for Current Role

Yes

90



FY 2025

