



Singapore, May 31, 2022

Letter of Recommendation

Fynn Henn, born on March 9th, 2001, has worked as a student analyst at Kairos Capital Pte. Ltd. since November 20th, 2021. Kairos Capital provides investment advisory in alternative investments to institutional investors in cross border transactions.

As a student analyst, Fynn took on number of responsibilities while assign to work remotely. For illustration, he was given autonomy to spearhead the company's external corporate communication strategy via the relaunch of the corporate website. Based on his thorough analysis and strategic direction, the company decided to implement Fynn's advice. Fynn was tasked to conduct an in-depth investment analysis on a life investment deal for the company. Fynn's performed especially well in a team setting working alongside team members and under close supervision.

Balancing fulltime studies and demanding work, Fynn Henn is an extremely dedicated and hardworking individual. Naturally, Fynn's roles & responsibility have grown over time with Kairos Capital. Fynn is an extremely pleasant, reliable and with high integrity. We are extremely pleased and satisfied with Fynn's performance.

For any inquiries regarding Fynn and his role with at Kairos Capital, please contact us.

Sincerely,

A handwritten signature in blue ink, followed by a circular blue ink stamp. The stamp contains the text "KAIROS CAPITAL PTE. LTD." around the perimeter and a small star in the center.

Aaron H. Kim.

Executive Director