

**Q** A Clear, Simple Guide for Newcomers to Banking & FinTech



Copyright © 2025 by Syed Waqar Hussain All rights reserved.

No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means electronic, mechanical, photocopying, recording, or otherwise without the prior writ-ten permission of the publisher, except in the case of brief quotations embodied in critical reviews and certain other noncommercial uses permitted by copyright law.

For information, please contact:

www.notesbywaqar.com

Digital Edition

To the curious minds who look at a card swipe or a mobile tap and wonder, "What really just happened?"

To the professionals stepping into the complex world of payments, determined to make sense of the invisible rails that move money across the globe.

And to every learner who believes that behind every transaction lies not just technology, but a story worth understanding.

Writing about payments is, in many ways, like tracing an invisible system. You rarely notice the rails when they're working, and yet without them, nothing moves. The same could be said of the people who helped bring this book to life.

I am deeply grateful to my family, whose patience and encouragement gave me the space to turn late-night notes and scattered thoughts into chapters.

To my colleagues and mentors in the fintech and banking world, thank you for the countless conversations, debates, and lessons that shaped not only my understanding of payments but also my perspective on how money truly moves in the modern world.

To the friends and peers who reviewed my early drafts, your honest feedback and questions pushed me to make this book more practical, more accessible, and hopefully more valuable.

And finally, to the learners, professionals, and seekers who will use this book as a starting point: your curiosity is the real reason this work exists. If even one idea here helps you see the world of payments with greater clarity, then this effort has been worthwhile.

WHY THIS BOOK MATTERS	6
CHAPTER 1 - WHAT REALLY HAPPENS WHEN YOU TAP TO PAY	8
CHAPTER 2 - THE TWO BANKS BEHIND EVERY SWIPE	11
CHAPTER 3 – WHY YOUR CARD WORKS EVERYWHERE	14
CHAPTER 4 – ISSUING – WHERE IT ALL BEGINS	19
CHAPTER 5 – ACQUIRING	27
CHAPTER 6 – CARD ACQUIRING SCENARIOS	38
CHAPTER 7 - TRANSACTION PROCESSING	48
CHAPTER 8 – BONUS TOPICS	84
REFERENCES	103
ABOUT AUTHOR	106

### Why this book matters

Step into the world of banking and digital payments and you'll feel, at first, like a traveler in a foreign land.

The language is strange, full of acronyms that insiders toss around like everyday words. The rules are invisible, yet everyone else seems to know them.

I know that feeling because I lived it.

When I began in FinTech, my knowledge was no deeper than the average customer's. I knew how to withdraw cash from an ATM. I knew how to swipe a card at the grocery store. That was it.

But behind those simple actions was a hidden universe. Who actually issues the card in your wallet? What's happening in the split second after you tap your card at a gas station? How does money leap from one account to another when you pay online?

The truth is: a lot more happens than most people ever realize. And if you're stepping into this industry whether as a project manager, a new recruit, or simply a curious learner understanding those hidden mechanics is the difference between stumbling in the dark and leading with confidence.

Here's the challenge: there isn't a map.

Universities don't teach it. Companies guard their knowledge. The official documentation is either too vague or impossibly technical.

That gap is why this book exists.

It's written for anyone who wants to cut through the noise and finally understand how payments really work. No fluff, no jargon for the sake of jargon. Just the essentials, explained in plain language, with real world examples.

Because in payments, success often comes down to one thing: knowing the system.

So, let's lift the curtain.

# Chapter 1 - What Really Happens When You Tap to Pay

Picture this. You're at your favorite coffee shop. The barista calls out your order "One cappuccino, extra hot!" and you tap your card on the machine. Less than two seconds later, it beeps: Approved. You pick up your coffee and move on without thinking twice.

But pause for a moment. How did your bank, sitting miles away, know in that tiny fraction of a second that:

- Your card is real,
- You have enough money to pay, and
- Is it safe to let the payment go through?

That everyday beep is the sound of an entire hidden world springing into action.

### When the Beep Doesn't Come

Now imagine the opposite. A friend of mine once stood at a grocery store checkout with a line of people behind him. He tapped his card and instead of a beep, the machine flashed: Declined. Embarrassing, right? But here's the twist: his account actually had money.

So why did the payment fail?

It wasn't about his balance. It was about the machinery in the middle the processing system misfired, a fraud rule got triggered, and the core banking system never got the chance to say, "Yes, he can pay."

That tiny awkward moment at the checkout is proof: payments only look simple from the outside. Inside, they're a complex web where even one small hiccup can stop the show.

### The Invisible Machinery of Money

Banks aren't just vaults holding stacks of cash. They are like giant operating systems running millions of transactions at once, making sure money moves from one place to another without error. Behind that simple tap lives a two-part engine:

#### The Processing System the transaction router.

Think of this as the air traffic controller of payments. When you pay, it directs your request to the right bank, checks your card's validity, makes sure you're not overspending, and enforces security rules.

### The Core Banking System (CBS) the bank's nerve center.

Once the processing system gives the green light, the CBS takes over. This is the "ledger of truth," where balances are updated, funds are moved, and records are kept for your bank statement.

These two systems constantly talk to each other. The processing system asks: "Can Waqar buy this coffee?" The CBS replies: "Yes, he has the balance debit his account." And within milliseconds, your bank account quietly adjusts itself, even as you sip your cappuccino.

### Why It Feels Instant

What makes this fascinating is not just the technology, but the illusion it creates. To you, the customer, payments feel instant and effortless. In reality, they're a delicate dance of:

- Routing (sending your request to the right place),
- Authorizing (checking rules and balances), and
- Recording (updating ledgers to keep the world's money in sync).

The fact that it all happens invisibly is a triumph of design. The smoother it feels, the more complex it probably is underneath.

Every time you pay at a café, online, or through your phone you're unknowingly tapping into one of the world's most sophisticated systems. The beep on that machine isn't just approval. It's proof that billions of lines of code, regulatory rules, and interconnected networks are all working together in harmony.

And this is just the beginning. To truly understand digital payments, you need to go deeper into this hidden machinery and in the next chapters, we'll peel back the layers one by one.

# **Chapter 2 - The Two Banks Behind Every Swipe**

On a busy Saturday morning, Ayesha walks into a café in Karachi. She orders her cappuccino, pulls out her debit card, and taps it on the machine. Within seconds, the barista smiles and says, "Payment ap-proved."

#### The Issuer: Your Bank

Think of the issuer as the bank that gives you the card.

- When Ayesha received her debit card from Bank ABC, that bank became her issuer.
- The issuer's job is to approve or decline every transaction, based on her account balance and security checks.
- Issuers also handle fraud protection, reward programs, and customer service.

For every swipe or tap, the issuer earns a small fee, often through something called interchange a kind of toll charged for using their network.

### The Acquirer: The Merchant's Bank

On the other side is the acquirer, the bank that works for the café (the merchant).

• The acquirer provides the card machine (POS terminal) or online gateway.

 It makes sure the café receives money from card transactions, usually depositing the funds after deducting a small fee.

#### In short:

- The café trusts the acquirer to bring money in.
- Ayesha trusts the issuer to let her spend money safely.

#### The Business in Between

When Ayesha tapped her card:

- 1. The acquirer captured her transaction and sent it to the card network (Visa, Mastercard, etc.).
- 2. The network routed it to her issuer (Bank ABC).
- 3. The issuer checked her balance and approved.
- 4. The money eventually moved from Ayesha's bank to the café's bank.

At each step, someone earns a slice:

- The issuer earns via interchange.
- The acquirer earns via merchant fees.
- The network earns via scheme fees.

This is why payments, while invisible to us, are a powerful business engine behind banking.

#### **Why This Matters**

Issuers and acquirers may sound like technical terms, but they define the very structure of the payments industry. Every card in your wallet and every machine at a store is connected to one of these players. Understanding them is like learning the characters of a play you'll soon see how each one shapes the drama of money movement.

And as we'll discover in the coming chapters, this is only the beginning. Behind each transaction lies competition, innovation, and a constant battle to control the flow of money.

# Chapter 3 – Why Your Card Works Everywhere

Imagine you're traveling. You land in Dubai, walk into a café at the airport, and swipe your card from a bank back home in Karachi. Within seconds, your coffee is paid for. You don't think twice. But behind that seemingly simple act, a digital dance is taking place across borders, banks, and computers, one that only works because of something called payment networks.

Payment networks are the invisible highways of the financial world. They connect banks, merchants, and cardholders, ensuring that when you tap, swipe, or click "pay now," money moves smoothly and securely. Without them, the modern global economy would grind to a halt.

### How Payment Networks Keep Transactions Flowing

At their core, payment networks exist to connect financial institutions, validate transactions, and ensure funds land where they should. If you use your card at your own bank's ATM, the process is internal and simple. But the moment your bank (the issuer) and the merchant's bank (the acquirer) are different whether across town or across the world you need a network to bridge the gap.

Take this everyday scenario:

- At your own bank's ATM (say, HBL in Pakistan), the request stays inside HBL's system. The balance is checked, funds are debited, and cash is dispensed.
- At another bank's ATM (say, MCB), things get trickier. MCB doesn't have access to HBL's account records. Instead, the re-quest travels through a local network like 1LINK or PayPak, which routes the query back to HBL, waits for approval, and passes the response back to MCB's ATM.
- At a store in London using your HBL card, the acquiring bank in the UK relies on Visa or Mastercard's international network to talk to HBL, confirm your funds, and approve the purchase.

It's like sending a letter. If you're writing to someone in your own apartment building, you just slip it under the door. But if they live across the city or across the globe you need a postal service. Payment networks are the postal service of money.

### The Key Roles Payment Networks Play

These networks are far more than couriers. They perform several critical functions:

- Connecting Issuers and Acquirers: They allow a card from one bank to work at another's terminal. That's why a Meezan Bank Visa card can pay for dinner in New York as easily as in Karachi.
- Routing Transactions: They ensure a payment request finds its way to the right issuing bank and the response comes back in seconds.

- Enforcing Standards: Networks set global rules like EMV chips to prevent fraud, encryption for security, and tokenization to hide sensitive card details.
- Building Trust: They guarantee merchants get paid, customers are protected from fraud, and disputes are handled under standard processes.

Without these rules, the system would collapse into chaos each bank speaking its own "language," with no guarantee of trust.

### **How Payment Networks Make Money**

Interestingly, payment networks aren't banks. They don't lend you money or hold your deposits. Their business is built on tolls fees they collect for letting money pass through their highways.

- Interchange Fees: Paid by the acquiring bank (merchant's bank) to the issuing bank every time a card is used. For example, if you use a Citibank Visa at a store that uses Square, Square pays Citibank through the network.
- Assessment Fees: Banks themselves pay membership fees to join and use Visa, Mastercard, and others. These vary depending on transaction volume.
- Merchant Fees: Merchants pay a slice of each transaction (say 1.5%). Higher risk businesses, like travel agencies, may pay more due to fraud exposure.

It's not unlike a toll road where both drivers (banks) and shipping companies (merchants) must pay for access to the highway.

### Global vs. Local Highways

Payment networks come in two flavors:

International Networks – Visa, Mastercard, American Express, JCB (Japan), UnionPay (China). These allow cards to work across borders in hundreds of countries.

- To join, banks must apply for licenses, meet strict security rules, and sometimes deposit collateral.
- They can join as principal members (full rights to is-sue/acquire) or affiliates (partnering through another bank).

Example: Bank Al Habib may issue Visa cards but only acquire transactions through Mastercard as an affiliate.

Local Networks – Cheaper, country focused alternatives de-signed for domestic use.

- 1LINK and PayPak in Pakistan, RuPay in India, EFTPOS in Australia, Mir in Russia.
- PayPak cards, for instance, work perfectly at home but can't be swiped abroad.

Global highways enable scale and reach; local highways keep costs down and promote financial independence.

#### **Why Payment Networks Matter**

Visa alone operates in over 200 countries, stitching together a patchwork of banks, businesses, and consumers into one interoperable system. Meanwhile, networks like PayPak give emerging economies control over their payment rails, protecting against reliance on foreign players.

For businesses, understanding networks means optimizing fees and reach. For banks, it means balancing global access with local efficiency. And for consumers, it's about trust knowing your card will work whether you're buying tea at a corner shop or an airline ticket halfway across the world.

Payment networks are like air traffic controllers. Millions of flights (transactions) take off every day. Without someone to guide them ensuring they don't crash, collide, or get lost in the clouds the system would be chaos. The true genius of Visa, Mastercard, and their peers is not just technology, but trust at scale.

# Chapter 4 – Issuing – Where It All Begins

When you open your wallet, you'll likely find a handful of plastic cards staring back at you. Some might be colorful, others plain. Some carry brand names like Visa, Mastercard, or UnionPay, while others are local and less glamorous. But have you ever wondered how these cards came into your hands? Who decided their color, their shape, the chip that sits quietly inside them, or even the limit you can spend on them?

This journey begins with the concept of issuing.

Issuing is the process through which a bank or financial institution provides payment instruments mostly cards, but also digital equivalents to its customers. It is, quite literally, the birth of your financial identity in the modern world of payments. When you think about it, the act of "issuing" is not about plastic it's about trust. A bank trusts you enough to give you a tool that connects you to money, sometimes your own and sometimes theirs.

Let's take a deep dive into this fascinating world.

Categories of Cards: Payment vs Non-Payment

Not all cards are created equally. In fact, they can be divided into two broad categories:

 Payment Cards: These are the ones you can swipe, tap, or insert to move money. Think debit cards, credit cards, and prepaid cards. They are tied either to your own funds (debit), borrowed money (credit), or a stored balance (prepaid).  Non-Payment Cards: These don't move money at all, at least not directly. ID cards, loyalty cards, gift vouchers, even the access card that opens your office door these fall into the same family. They may look similar to your Visa debit card, but their purpose is identity, access, or rewards, not payments.

The distinction matters, because when banks "issue" cards, their processes, risks, and responsibilities differ based on whether money is involved or not.

# The Prestige Game: Gold, Platinum, and Beyond

One thing you'll notice is that banks rarely hand out a plain, boring card. Over the years, they have turned issuing into a prestige game.

"Gold Card." "Platinum Card." "World Elite." These aren't metals, they're marketing strategies. A gold-colored piece of plastic doesn't cost much more to produce than a standard card, but to the customer, it signals status. You've leveled up. You belong to a select group.

Corporate cards take it even further. Businesses issue them to employees for expenses, travel, and purchasing. They're not just about convenience they're also about control. A corporate card allows a company to manage and monitor spending, often with restrictions tied to department or role.

So, issuing is not just about technology. It's about psychology. A card can make a customer feel important, valued, and even powerful.

# Types of Cards: From Magstripe to Smartphones

To appreciate issuing fully, we need to understand how the card itself has evolved.

- Magnetic Stripe Cards: The earliest payment cards had a black stripe at the back, carrying data in magnetic form. Simple, but insecure. Anyone with the right machine could clone the in-formation.
- Chip Cards (EMV): To combat fraud, chips were introduced. These small metallic squares don't just store data they compute, encrypt, and validate transactions. They made "chip and PIN" possible, replacing signatures as the main authentication method.
- Contactless / NFC Cards: With a wave of your hand, you could now pay. Near Field Communication made payments faster, especially for small amounts.
- Smartphone and Wearables: Today, you may not even need the physical card. Apple Pay, Google Pay, and Samsung Pay turn your phone or even your watch into a card. Behind the scenes, the bank is still the issuer. The only difference is the medium.

Issuing, therefore, is not stuck in plastic. It's a philosophy of providing access to money whether through plastic, metal, glass, or silicon.

#### **Linking Cards to Accounts**

A card by itself is just a piece of plastic. What matters is the account it links to.

- For Individuals: Debit cards connect directly to your bank account. Credit cards connect to a credit line. Prepaid cards connect to a wallet loaded in advance.
- For Corporates: The story is more nuanced.
  Corporates may issue cards tied to business
  accounts, project budgets, or employ-ee
  allowances. Imagine a company with hundreds of
  employees traveling worldwide. Instead of
  reimbursing expenses later, they issue travel cards
  to employees upfront.

This linking defines how money moves and who bears responsibility.

### **Branding and Personalization**

When a bank issue a card, the decision isn't only about function. It's also about form.

Logos, colors, embossed names, design patterns all of these matters. Customers often choose banks simply because the card looks better. Some banks partner with football clubs, airlines, or lifestyle brands to make their cards stand out. Personalization goes further: some banks let you upload your child's photo or your favorite landscape to appear on the card. It may sound trivial, but in the customer's mind, the card transforms from a tool into a personal possession.

### Security: The Invisible Shield

Payment cards carry multiple layers of protection. Let's peel them back:

- Card Number (PAN): The 16-digit number is not random it follows mathematical rules to be valid.
- Expiry Date: Ensures the card has a defined lifetime.
- CVV / CVV2: Those little three digits at the back are essential for online payments.
- Holograms, Signatures, Microprinting: Visual features that make forgery harder.

And then there's PINs. The Personal Identification Number is the customer's way of proving, "Yes, it's me." Managing PINs securely is a science in itself, involving devices called HSMs (Hardware Security Modules), which banks use to generate, encrypt, and store sensitive data.

Behind every casual tap at a coffee shop lies an army of cryptographic defenses.

### **Magnetic Stripe vs Chip Data**

Why is the chip more secure?

A magnetic stripe is like a diary it holds fixed information. If someone copies it, they can use it forever.

A chip, on the other hand, is like a brain. Every time you use it, it generates unique codes (cryptograms) that cannot be reused. Even if a thief captures one transaction, it's useless for the next.

That's why banks, regulators, and networks worldwide have forced a migration to chip-based cards.

### The Issuing Process: Step by Step

Issuing isn't as simple as "print and give." It's a structured pipeline:

- Application The customer applies for a card, whether debit, credit, or prepaid. Documents are checked, credit history assessed.
- Registration The customer is recorded in the bank's system, linked with the chosen account or product.
- Personalization The card is manufactured and "personalized" the chip is injected with data, the PAN is encoded, the name embossed, the design printed.
- PIN Generation Either through a mailer, ATM, or secure digital method.
- Delivery The card is delivered via branch, courier, or even instantly at the bank counter.
- Activation The customer activates it through ATM, mobile app, or call center.

Some banks now offer instant issuance, where you walk into a branch and walk out minutes later with an active card. Technology has made it possible, but it demands careful security controls.

# Digital Extensions: Internet & Mobile Banking

Issuing doesn't stop at cards. In fact, cards are now often just one part of a larger package.

When a bank issues you a debit card, it almost always activates Inter-net Banking and Mobile Banking. These channels become extensions of your access ways to manage, transfer, and monitor funds.

Think of issuing today as giving a bundle of access tools: card + app + online banking + sometimes even a wearable option.

### Issuing as Identity

When a bank issues you a card, it's not really giving you plastic. It's giving you identity in the financial world.

Without that identity, you're invisible. You cannot buy online, book a ticket, or rent a car. Issuing, therefore, is not just a technical process, it's the foundation of financial inclusion.

A farmer in a remote village receiving his first debit card, a university student getting her first prepaid card, or a corporate manager holding a platinum card all of them are stepping into the same interconnected payment universe.

Issuing is where trust meets technology. And without it, the entire ecosystem of payments would have no starting point.

### Chapter 5 – Acquiring

If issuing is about putting cards into people's wallets, acquiring is about making sure those wallets have somewhere to be used. Without acquiring banks, those institutions that set up merchants, ATMs, and digital touchpoints to accept payments, the plastic in your hand is just a piece of decorated plastic.

Acquirers are the quiet enablers of modern commerce. Think about it: the same Visa card can buy you a latte in London, book an Uber in Nairobi, and withdraw pesos from an ATM in Mexico City. This doesn't happen by magic. It happens because acquiring banks, processors, and networks create a global infrastructure that lets merchants and machines say, "Yes, we'll take your card."

In this chapter, we dive into acquiring in detail. You'll see how banks onboard merchants, manage hierarchies, monitor ATMs, service terminals, and handle disputes. And you'll see this not just through process diagrams, but through real stories from around the world.

### **Merchant Hierarchy**

A merchant is rarely just one shop. Picture a brand like Starbucks. The company might sign a single acquiring contract with JPMorgan Chase in the U.S., but that one agreement covers thousands of outlets from Manhattan to Los Angeles. Within the acquiring system, this is represented as a hierarchy: the top-level merchant, the regional branches, and finally, each outlet with its own POS terminals.

Why is this important? Because hierarchies allow visibility. Starbucks' finance team in Seattle can drill down into transactions not just at the company level, but at a single Times Square outlet on a Friday night.

This model isn't limited to merchants. Banks use similar hierarchies for ATMs. HSBC, for example, manages thousands of ATMs across London, Hong Kong, and Dubai. Each ATM is linked to a parent branch or regional cluster. That way, the bank can analyze performance by geography, by branch, or even by one troublesome ATM that keeps running out of cash.

A hierarchy makes it possible to manage complexity. Without it, a large retailer or bank would be flying blind.

### **Terminal Types**

The merchant contract is only the starting point. What makes acquiring tangible is the terminal point where the customer interacts with the payment system.

These can take many forms:

ATMs (cash withdrawals, deposits, utility payments)

POS terminals in shops and restaurants

Electronic kiosks for bill payments or mobile top ups

Virtual terminals like mobile apps or websites

Voice terminals (IVR systems where payments happen over calls)

Imprinters (yes, those old carbon copy "knuckle busters" still survive in remote markets)

The diversity of terminals reflects the diversity of human behavior. In Tokyo, customers expect ATMs to handle everything from cash deposits to tax payments. In Nairobi, M Pesa kiosks serve as semi formal terminals for digital money. In New York, the sleek Square reader turns a smartphone into a POS for a street vendor.

#### **Attended and Unattended Terminals**

Here's where human presence or its absence changes the game.

Unattended: ATMs in Tokyo or Berlin don't require staff. That's why they rely on PINs, surveillance cameras, and fraud detection systems. An unattended terminal is both a convenience and a risk; if fraud is detected, the ATM can capture the card and hold it for investigation.

Attended: At a Parisian café, the POS machine comes with a human intermediary, the waiter. Authentication may be a PIN or a signature. That extra human touchpoint creates a different fraud dynamic: less automation, but more interpersonal verification.

In both cases, the processing system "knows" whether the terminal is attended or unattended and enforces rules accordingly.

### **Terminal Connection Types**

Not all terminals live online.

Permanent connections: ATMs in Singapore are always connected, allowing DBS Bank to push updates remotely, monitor hardware health, or disable a machine instantly.

On demand connections: In rural India, small grocery shops may use POS terminals that connect only during a transaction, minimizing telecom costs.

The difference is crucial. Always, on terminals are more secure and easier to manage. But they require reliable networks, something many developing countries still lack.

### **Terminal Transaction Types**

Not every terminal is designed for the same task.

ATMs: In Mexico City, customers can pay utility bills, buy bus tickets, and withdraw cash all from a single ATM.

POS terminals: In Dubai's Hilton, your credit card faces a pre-authorization when you check in. That "hold" secures the hotel in case of extra charges. When you check out, the final bill re-places it. In Los Angeles, car rental companies place holds that they are only canceled once the vehicle is safely returned.

This ability to adapt transactions to context whether it's a mini statement in an ATM or a pre-authorization at a hotel is part of what makes acquiring so powerful.

#### **ATM Terminals**

In many markets, the ATM is the face of the bank. In Nigeria, where branches are crowded, ATMs are the primary point of interaction. In the U.S., Chase experiments with ATMs that can do almost everything a teller can deposit checks, issue cashier's checks, even offer video calls with support staff.

The ATM is both utility and brand symbol. For banks, being "present" in malls, airports, and busy intersections is as much about marketing as it is about access.

#### **ATM Components**

Behind the ATM's friendly screen is a miniature factory:

Card reader (and trap for fraudulent cards)

Cash cassettes with different denominations

Receipt printer

Encrypting PIN pad

Built in computer coordinating it all

In Berlin, if a fraudulent card is inserted, the ATM quietly retains it in a special cassette, waiting for investigation. What looks simple to the customer is actually a highly orchestrated machine.

#### **ATM Monitoring**

Imagine managing thousands of machines scattered across continents. That's the job of an acquiring bank.

Remote monitoring: Barclays in the UK tracks everything from cash levels to paper rolls.

Remote control: If an ATM in Madrid is under attack, the bank can shut it down instantly.

Software updates: Overnight, ATMs can be upgraded with new features, new compliance requirements, or even new language packs.

The lifecycle is constant: open new ATMs, retire old ones, and reflect every change in the acquiring system.

#### **Customer Service**

Acquiring is not just about machines; it's about people.

Merchant Lifecycle: Zara may open new outlets in Madrid or Milan. Each one requires new terminals, new configurations, and updates in the processing system.

ATM servicing: Engineers refill cassettes, replace paper rolls, and repair card readers. In Nairobi, Safaricom rushes to ensure ATMs don't run dry before holiday peaks.

Disputes: A tourist in New York claims she was double charged at a boutique. The acquiring bank uses MasterCard or Visa Resolve Online (VROL) to investigate.

Banks also tailor contracts. A luxury jewelry shop in Dubai may be charged higher acquiring fees than a small grocery store in Lahore. An airport terminal might be configured to accept multiple currencies, while a village store is limited to the local one.

When a contract ends, merchants and terminals must be carefully de-activated otherwise, fraud risks skyrocket.

## **Cross Border Acquiring: Making the World Spendable**

Travel is the ultimate stress test of the acquiring system. Imagine a Thai tourist standing at a boutique in Milan, buying an Italian leather bag. The card in her hand was issued by Bangkok Bank in Thailand. The terminal in Milan is managed by UniCredit, an Italian acquirer. Somehow, within seconds, the system checks with Bangkok Bank, converts euros to Thai baht, and authorizes the payment.

This is cross border acquiring, the invisible handshake between acquirers and issuers across countries.

Currency Conversion: Payment networks like Visa and Mastercard handle the math. The tourist sees a price in euros, but her bank back home debits her in baht.

Risk Checks: Global acquirers run fraud filters to ensure this isn't a stolen card suddenly shopping in Italy.

Settlement: A few days later, behind the scenes, the merchant in Milan receives euros, while Bangkok Bank settles in baht with the network.

Without cross border acquiring, international travel would grind to a halt. Today, more than 1 in 5 card transactions worldwide involve some form of cross-border activity.

### Fraud Management in Acquiring: The Cat and Mouse Game

Where there is money, there is fraud. And acquiring banks are often on the front lines.

Skimming in Eastern Europe: Fraudsters place tiny devices on ATMs to "skim" card data. Acquirers must detect unusual patterns like multiple failed PIN attempts and shut down the terminal.

Card Trapping in Latin America: Devices trap the card inside the ATM. The unsuspecting customer leaves, and the fraudster later retrieves the card. Many acquirers now install anti trapping mechanisms that pull the card into a safe cassette instead.

POS Fraud in Asia: In some markets, shady merchants run fake transactions or inflate bills. Acquirers deploy monitoring systems that flag unusual behavior, like a grocery shop suddenly processing luxury level purchases.

Acquirers today use AI driven monitoring, geolocation checks, and real time alerts. For example, if a card issued in Brazil suddenly spends \$5,000 in Singapore and then again in Rio within minutes, the acquirer and issuer systems coordinate to stop it.

For newcomers to payments, remember that fraud management is not optional. It's built into the DNA of acquiring.

# Fintech Disruption: Acquiring in the Age of Startups

For decades, acquiring was the domain of large banks. Then fintech companies rewrote the rules. Stripe: A college project in 2010, Stripe made it possible for a developer in San Francisco to copy paste a few lines of code and start accepting cards online. No months long onboarding, no paperwork overload.

Square: In New York, a street vendor can turn her smartphone into a POS using Square's small white dongle. Suddenly, anyone from a food truck to a yoga teacher could accept cards.

Adyen: Based in Amsterdam, Adyen powers global giants like Uber and Spotify. It allows them to accept payments in multiple countries without stitching together dozens of local acquirers.

For newcomers, fintech disruption shows a key lesson: acquiring is no longer just about banks. It's about technology platforms that democratize acceptance and create new possibilities for small businesses.

### Merchant Onboarding: From Weeks to Minutes

In the traditional model, a merchant applying for an acquiring contract had to fill lengthy forms, submit financial statements, undergo background checks, and wait weeks.

Today, thanks to digital onboarding:

In London, Shopify merchants can start accepting payments on the same day.

In India, Paytm enables small tea stalls to accept QR payments with near instant registration.

In Kenya, M Pesa agents operate as micro merchants, often activated in under 24 hours.

Digital KYC (Know Your Customer) and e signatures have turned a bureaucratic nightmare into a smooth experience.

# **Beyond Cards: Acquiring for Alternative Payments**

Cards dominate globally, but acquiring is evolving to handle other payment types:

QR Codes in China: Alipay and WeChat Pay created a parallel acquiring universe where merchants scan QR codes instead of cards.

UPI in India: The Unified Payments Interface allows instant bank to bank payments. Merchants now expect their acquiring partners to support both cards and UPI.

Cryptocurrency: Though niche, some acquirers now experiment with Bitcoin acceptance for e commerce.

The lesson: acquiring is not fixed to plastic cards it evolves with how societies prefer to pay.

### The Economics of Acquiring: Why Banks Care

Why do acquirers invest so heavily in terminals, monitoring, and fraud prevention? Because acquiring is profitable.

Every transaction brings in a merchant discount rate (MDR), a fee charged to merchants, split between the acquirer, issuer, and network.

High volume merchants like Amazon negotiate lower MDRs, but millions of small businesses worldwide pay standard rates, fueling acquirer revenue.

In some markets, acquiring fees fund ATM networks, branch expansion, and even loyalty programs.

Acquiring is a scale business: the more merchants you have, the more transactions you process, the more profitable you become.

# **Acquiring and the Future of Commerce**

Looking ahead, acquiring will continue to blur boundaries:

Omnichannel Acquiring: Merchants want one contract that covers in-store, online, mobile, and even social commerce payments.

AI driven risk engines: Real time fraud prevention will grow sharper and more predictive.

Invisible Payments: Amazon Go stores in Seattle already let you "walk out" without checking out the acquiring happens in the background.

For newcomers, the takeaway is simple: acquiring is not a static concept. It's the beating heart of the global payments system, constantly adapting to how humans and businesses exchange value.

# Chapter 6 – Card Acquiring Scenarios

## Our Card, Other Bank

Imagine you're a tourist in Paris, standing at a small café counter. You order an espresso, hand over your bank card issued in Karachi, and the barista slips it into a shiny French payment terminal. In that moment, a fascinating dance begins. Your card, sitting thousands of miles from home, must whisper back to your bank and ask, "Can I buy this coffee?"

This is what happens every time your card is used at another bank's terminal. We are the issuing bank, but the café's bank, the one that owns the terminal, is the acquiring bank. The two must talk, and the payment network acts as their interpreter.

#### Step 1 - Request Created at the Terminal

The request is born the instant the terminal reads the card. Whether it's a swipe in São Paulo, a dip in Tokyo, or a tap in London's Tube station, the terminal packages the details into a digital request: card number, amount, merchant, date, and more.

## Step 2 - Request Transferred to the Acquiring Bank

The acquiring bank receives this request from the terminal. Immediately, it recognizes the card doesn't belong to its own customers. A Visa card from Pakistan or a MasterCard from Kenya, it doesn't matter. The acquirer knows this card's home lies elsewhere.

#### Step 3 - Acquirer Routes the Request

The acquirer routes this request to the right payment network. If it's Visa, it flows through VisaNet. If it's MasterCard, it travels via GCMS. UnionPay, Amex, JCB all have their own highways. Think of it as a global traffic system where every car (transaction) knows which road to take.

Step 4 - Payment Network Determines the Issuing Bank

The payment network consults the BIN the first six digits of the card. Like a postal code, it directs the request to the right issuer. So, when your Karachi issued Visa is swiped in Berlin, VisaNet knows to knock on the door of your bank back home.

Step 5 - Issuing Bank Receives the Authorization Request

Now the request arrives at our systems. The issuing processor checks the basics: is the card valid, has the PIN matched, is the account active, are there sufficient funds, and are limits respected? Behind the scenes, fraud monitoring systems may flag unusual patterns. For instance, if the same card bought dinner in Dubai an hour ago and is now paying for fuel in New York, alarms ring. Banks must decide: allow or decline?

Step 6 - Account Balance Checked via Core Banking

Sometimes the balance sits in the processing system; other times it must ping the Core Banking System. Either way, a hold is placed on the amount like reserving your hotel room online before you check in. It ensures the money is there when the merchant comes to claim it.

Step 7 - Processing System Forms Response

After these checks, our system forms the response: Approved or Declined. It is packed neatly and sent back to the network.

Step 8 - Payment Network Forwards Response

VisaNet, MasterCard, or whichever network is in play, forwards this response to the acquiring bank.

Step 9 - Acquirer Sends Response to the Terminal

The acquiring bank relays the verdict to the café's terminal. If approved, you get your espresso. If declined, the barista frowns and asks for another card.

Step 10 - The Second Stage: Financial Processing

That was the quick online conversation. But the financial housekeeping follows. Authorization data is collected, and the processing system waits for the clearing file. The transaction sits in limbo until it is reconciled.

Step 11 - Payment Network Receives Clearing File

The acquirer sends transaction data to the payment system. Master-Card's GCMS edits the data, calculates fees, and routes it. VisaNet does the same, ensuring each transaction finds its way home. At this stage, the money itself has not moved only the paperwork has.

Step 12 - Clearing File Sent to Issuer

The payment network forwards the clearing file to us, the issuer. Now we can finally post the charge to your account. The coffee in Paris shows up in rupees on your statement.

Step 13 – Settlement Happens

Settlement is when real money moves between banks. The network debits our account and credits the acquiring bank. This is the plumbing of global finance: invisible, instant, and essential.

#### A Real-World Example: The World Cup Surge

During the FIFA World Cup in Russia, Visa, being the official payment partner handled millions of transactions from fans worldwide. Imagine a Brazilian supporter buying merchandise at the stadium with his home bank issued Visa card. The acquiring bank was Russian, the issuing bank Brazilian, and the network was VisaNet. Despite the volume surge, transactions cleared in seconds. This was the system's resilience: even in high pressure, high

#### A Local Example: The Karachi Supermarket

volume environments, the choreography between issuers, acquirers, and networks didn't miss a beat.

Not every off us transaction crosses borders. Consider this simpler, everyday scenario: a customer in Karachi swipes a Habib Bank card at a supermarket terminal owned by Meezan Bank. Both banks are in the same country, but the principle is identical. Meezan, as the acquirer, routes the request through VisaNet, which sends it to Habib Bank, the issuer. Within seconds, the response returns: Approved. For the customer, it's just groceries paid for; for the banks, it's a seamless in-stance of off us acquiring within Pakistan.

Every day, millions of such transactions happen, some across continents, some just across the street. Whether it's a Canadian tourist buying sushi in Tokyo or a Pakistani shopper using a rival bank's POS machine in Lahore, the principle remains the same. Your card leaves home, finds its way through the global highways of payments, checks back with its issuer, and returns with a simple verdict: Yes or No.

It's remarkable: in the time it takes to pour an espresso, scan a metro ticket, or bag groceries, systems across continents or across town agree on trust, risk, and money. And all you see is a small green word: Approved.

## Other Bank's Card, Our Bank

Picture this. A traveler from Dubai lands in Karachi. He walks into a local bookstore, pulls out his Emirates NBD card, and hands it over at the cashier's counter. The POS machine on the counter is ours. In that moment, we, the acquiring bank becomes the host. We're welcoming a foreign guest, their card, into our system. And like any good host, we must follow a set of rituals before the transaction can be trusted and completed.

This is what happens in "them on us" acquiring: their card, our terminal.

Step 1 – Customer Uses Card and Terminal Creates Authorization Request The story begins with the swipe, dip, or tap. The operator enters the transaction amount, and the terminal builds an authorization request. Think of it as a formal invitation card: amount, merchant ID, date, card number, all neatly packaged.

Step 2 - Processing System Carries Out Acquiring Checks

Before sending this invitation out, our processing system double-checks the details. Are there surcharges to apply? Are there re-strictions at this merchant (for example, cash advances not allowed at a retail shop)? Is fraud monitoring active for this terminal? These checks are like a bouncer at a party door, making sure only the right guests get in.

For instance, in the US, many gas stations add a small preauthorization surcharge when a foreign card is used at a fuel pump. Similarly, in India, certain POS devices are configured to block high value jewelry purchases from non-local cards unless extra verification is done.

Step 3 - Authorization Request Sent to Payment Network

If the checks pass, our system decides which payment highway to send the request down. Using the BIN (the first six digits), the processor identifies whether this card belongs to Visa, MasterCard, UnionPay, or another network. The request is reshaped into the network's format and sent on its way.

Step 4 – Payment Network Determines the Issuing Bank and Forwards to Issuer

The payment network acts like an air traffic controller. It looks at the BIN and directs the request to the right issuing bank. So, if that Emirates NBD card is swiped at our bookstore terminal, VisaNet knows to find the issuing bank's system in Dubai.

Step 5 – Issuing Bank Authorizes and Sends to Payment Network

Now the issuing bank takes center stage. It checks if the cardholder has enough funds, whether the PIN is correct, and whether the card is active. Once satisfied, it sends an authorization response back to the network.

Here's where global quirks appear. A Canadian traveler may find his card declined in a Tokyo store because the issuer suspects fraud in an unusual location. Meanwhile, in Europe, cross-border SEPA rules often streamline this step, making approvals more predictable within EU countries.

Step 6 - Processing System Sends Response to Terminal

The network delivers the response to us, and our processing system pushes it to the bookstore's terminal. "Approved" flashes on the screen, the cashier smiles, and the customer walks away with his book. The online phase of the journey is complete.

## Step 7 - Final Processing

But there's a second act. When the day closes, our system gathers all authorization records and waits for the merchant to deposit receipts. In countries like Pakistan, many small merchants still reconcile manually submitting printed slips to their bank branch though larger chains do it electronically. This is the moment merchants know: these are the transactions for which they'll be reimbursed.

Step 8 - Acquiring Bank Credits, the Merchant's Account

We, the acquirer, credit the merchant's account, often provisionally, based on the day's receipts. At the same time, our system creates a clearing file and submits it to the payment network. This is the bridge between authorization and settlement.

Step 9 – Payment System Receives Clearing File from Acquirer

The network receives our clearing file and processes it according to its own rules. MasterCard's GCMS edits and validates data, calculates fees, and routes it to the right issuer. VisaNet performs similar steps. At this stage, no money has moved yet, only records and obligations are exchanged.

Step 10 - Clearing File Sent Back to Acquirer

The payment network sends the clearing file back to us, the acquiring bank. With this, we can post accounting entries in our Core Banking System and reconcile merchant accounts accurately.

Step 11 – Payment System Performs Settlement

Finally, the payment system moves the actual funds between banks. It debits the issuing bank, credits us, and applies all relevant fees. Only then is the merchant fully reimbursed, and the circle closes.

#### Global Example: The London Underground

Consider the London Underground's contactless system. A tourist from Brazil taps his Bradesco MasterCard at the gate. Transport for London's acquiring system receives the request and routes it through MasterCard's network. Within seconds, Bradesco in São Paulo ap-proves the fare. Later, during clearing, TfL is reimbursed via settlement. For the traveler, it's a seamless tap; for the banks, it's an elaborate international handshake.

#### Local Example: Lahore Mall Purchase

Now think closer to home. A shopper in Lahore uses his UBL card at a POS terminal owned by HBL inside a mall. HBL is the acquirer; UBL is the issuer. The transaction doesn't leave the country, but it still travels through VisaNet before coming back. At the end of the day, HBL reimburses the mall merchant. The customer just walks out with his shop-ping bags, unaware of the precise choreography happening in the background.

## Our Card, Our Bank

#### Us on Us Transactions

When the same bank owns both the card and the terminal, the story of payment is beautifully simple. Imagine walking into your bank's own branch café and swiping your debit card at the bank's own POS machine. No outsiders are involved.

Here, the bank is both the issuer (the one who gave you the card) and the acquirer (the one owning the terminal). The terminal sends an authorization request back to the same bank, which processes it sometimes directly, sometimes with the help of its Core Banking System.

Fraud checks, dispute monitoring, and fee applications all happen within the walls of the same institution. Once cleared, the system sends a response back to the terminal, which happily prints a receipt. Since no external networks or clearing houses are needed, the money moves instantly. The customer's account is debited (or credited, in case of a refund) on the very same day.

Think of it like an inhouse canteen at a corporate office: no vendors, no middlemen, no complicated billing. The employer (the bank) runs both the kitchen and the cash counter, so the "payment loop" stays within one roof.

#### Us on Us Money Flow

Card processing normally looks like a relay race baton passing through several runners (issuer, acquirer, payment system). But in this case, it's more like running laps in your own backyard.

The only fees involved are internal costs, which ultimately the customer pays. Since the issuer and acquirer are the same entity, they are essentially "paying themselves" for the service. No Visa, no Mastercard, no third-party player demanding a share.

# **Chapter 7 - Transaction Processing**

In this section, we discuss the fundamental concepts and processes involved in the payments cycle for processing systems. We look at how messages are exchanged during authorization and financial processing, and how money flows between the entities involved.

#### **Architecture**

Think of a payment processing system as a bustling city. Every city has a part that never sleeps streets full of cars, traffic lights changing, police guiding the flow. This is the front end. Then there is the quieter part of the city the municipal offices, accountants, and record keepers who make sure the taxes are filed, property is registered, and all the paperwork balances. This is the back office. Both are invisible to most citizens, yet both are critical.

In payments, the front end is the part of the system that deals with real time action. When you tap your card at a coffee shop in New York or insert it into an ATM in Karachi, it is the front end that springs into action. It processes authorizations, communicates instantly with the payment networks, and checks with your bank whether the transaction can go through. It even monitors devices like ATMs in real time, much like traffic cameras keeping watch on busy highways.

The back office, meanwhile, is less glamorous but just as important. Imagine clerks sitting in a bank's record room, carefully logging each transaction, reconciling accounts, reissuing cards, and settling disputes. That is what the back office does. It handles batch jobs that do not have to happen instantly but must happen correctly. At the end of the day, it ensures that money really moves from one account to another, fees are calculated, and merchants get paid.

Both the front end and back office rely on databases to store information. But they do not operate the same way. The front end's database must be lightning fast and always available 99.999 percent up-time because even a few seconds of downtime could stop payments in an entire country. In contrast, the back-office database works in bulk, processing huge files of transactions after hours, like a factory that runs overnight shifts.

Security is another critical piece. The front end connects to a Host Security Module, or HSM, a specialized vault that encrypts and decrypts sensitive information such as your card's PIN. If the processing system is the city, then the HSM is the guarded treasury, ensuring no one can tamper with the money.

Finally, operators running the system need visibility. Just as air traffic controllers have dashboards to monitor planes, bank operators use a web interface to manage, track, and troubleshoot everything happening inside the processing system.

When all these moving parts, the front end, the back office, the databases, the HSM, and the operators work together seamlessly, we barely notice. We swipe, we pay, we walk away. The invisible architecture quietly does its job, moving trillions of dollars around the world, one tap at a time.

#### Case Study: VisaNet - A Global Giant

VisaNet, the processing system behind every Visa transaction, is one of the most sophisticated front end and back-office setups in the world. Its front-end handles more than 65,000 transaction messages per second at peak times, spread across four global data centers. These centers are mirrored and load balanced so that if one goes down, another instantly takes over. This is why even during natural disasters or cyberattacks, Visa transactions rarely fail. The back office of VisaNet comes alive after the day is done. Huge clearing files are processed overnight, and global settlements occur across hundreds of countries. For a customer in London buying coffee in Paris, all of this happens invisibly, yet flawlessly.

## Case Study: 1LINK Pakistan - A Local Switch

On a national level, Pakistan's 1LINK system performs a similar role. Its front end ensures that if a customer from Bank A uses an ATM owned by Bank B, the authorization request travels securely and in real time.

The response whether approved or declined comes back in seconds. Its back office then takes over to ensure reconciliation between the banks. At the end of the clearing cycle, 1LINK ensures that money flows correctly between issuers and acquirers, while also applying the agreed fees. Although it works on a smaller scale compared to VisaNet, the architecture is built on the same principles: front end speed and availability, back-office accuracy and reconciliation.

Together, these examples, one global, one local show how the architecture of payments is both universal and adaptable. Whether you are buying a subway ticket in Tokyo, withdrawing cash from an ATM in Karachi, or paying for dinner in Paris, the invisible city of payment architecture is always awake, always moving, and always ensuring your money gets to the right place.

# **Authorization, Clearing and Settlement**

## The Cappuccino Question

Imagine you are standing at a coffee shop in Karachi. It's a hot day, and you decide to treat yourself to a cappuccino. The cashier tells you, "That'll be Rs. 500." You reach for your debit card, tap it on the machine, and within two seconds, the terminal beeps. Approved.

You take your coffee, maybe glance at your SMS alert that Rs. 500 has been deducted from your HBL account and walk away. End of story, right?

Not really. That simple beep hides one of the most complex pieces of financial choreography in the modern world. Behind that "Approved" message, three invisible acts have taken place—or will take place: Authorization, Clearing, and Settlement.

Think of them as three checkpoints on a journey:

Authorization: The gatekeeper says, "Are you allowed in?"

Clearing: The accountants record who owes whom.

Settlement: The actual money moves between banks.

If you understand these three, you've basically understood the nervous system of global payments. Whether it's an ATM withdrawal in Lahore, a card swipe in Dubai, or a tap-to-pay in New York, the script remains the same. Only the actors change.

#### Act One: Authorization - Can You Afford It?

Let's start with the first act.

Authorization is like the bouncer at the club door. You may have the right clothes, you may even know the manager, but unless the bouncer lets you in, you're not dancing tonight.

In payments, authorization is that quick decision: approve or decline.

How It Works - The ATM Example

Picture this: you're an HBL cardholder in Karachi, but you walk up to a Meezan Bank ATM. You insert your card and request Rs. 5,000.

The ATM reads your card data and sends a request to Meezan Bank (the acquiring bank here).

Meezan doesn't know your balance. So, it routes the request through 1Link, Pakistan's interbank switch.

1Link forward it to your issuer, HBL.

HBL checks: Do you have Rs. 5,000 in your account? Is your card valid? Is this transaction suspicious?

If all looks good, HBL sends back an "Approved" message through the same path: HBL  $\rightarrow$  1Link  $\rightarrow$  Meezan  $\rightarrow$  ATM.

The ATM dispenses your cash.

This entire process takes 2–4 seconds. That's the bouncer in action.

Purchase Example - A Shirt in Dubai

Now, imagine you're traveling. You walk into a mall in Dubai and buy a shirt for AED 200. You pay with your Pakistani debit card.

The store's bank (say Emirates NBD) sends an authorization request.

Visa or Mastercard picks it up and routes it to your issuing bank back in Pakistan (maybe Bank Alfalah).

Alfalah checks your balance and card status, then responds: Approved or Declined.

Here's the magic: you're physically in Dubai, but your bank in Karachi decides in real time whether you can walk out with that shirt.

#### Why Authorization Matters

Authorization isn't just about balance. Banks also check for fraud. If your card is suddenly used in two countries within ten minutes, the issuer may flag it. That's why sometimes your card gets declined abroad, even when you have money. The bouncer is cautious, better to deny one genuine customer than let ten fraudsters in.

#### Act Two: Clearing - Balancing the Books

Authorization is the "Yes/No." But no money has moved yet. It's like the waiter taking your order. He writes it down, but you haven't paid.

Clearing is when the waiter brings the bill, and everyone at the table argues over who owes what.

In payments, clearing is the stage where banks exchange transaction details and calculate net positions.

Local Clearing Example - 1Link in Pakistan

Take our ATM withdrawal case again. You withdrew Rs. 5,000 from a Meezan ATM with your HBL card.

Meezan gave you the cash, but the money wasn't theirs. It came from your HBL account.

Through 1Link's clearing process, Meezan tells HBL: "Hey, your customer took Rs. 5,000. You owe me."

All banks send these records to 1Link, which acts like a referee. By the end of the day, 1Link knows who owes whom and how much.

So, Meezan doesn't chase HBL directly. Instead, both settle their books with 1Link.

International Clearing Example - VisaNet

Globally, VisaNet plays the role that 1Link plays locally. Suppose you bought that AED 200 shirt in Dubai.

Emirates NBD, the acquiring bank, sends the transaction to Visa. Visa collects millions of such transactions from all over the world and prepares a giant spreadsheet: Bank A owes Bank B, Bank C owes Bank D, and so on.

Think of VisaNet as a massive Excel sheet in the sky, reconciling millions of coffee purchases, online orders, and ATM withdrawals every single day.

#### Act Three: Settlement - The Real Money Moves

Now comes the part everyone was waiting for: the cash changes hands.

Authorization was the promise. Clearing was the calculation. Settlement is fulfillment.

You and four friends go to dinner. The bill is Rs. 5,000. During the meal, each friend kept ordering. One had a steak, another three sodas, someone split a dessert. At the end, you all argue over who owes how much (that's clearing). Finally, one person pays the restaurant in cash, and the others reimburse him via transfers (that's settlement).

Local Settlement Example - SBP in Pakistan

Back to the ATM story. You took Rs. 5,000 from Meezan's ATM.

Clearing said: "HBL owes Meezan Rs. 5,000."

Now, in settlement, this amount actually moves.

1Link doesn't hold customer money. Instead, it instructs the State Bank of Pakistan (SBP) to debit HBL's account and credit Meezan's account in the SBP system.

So, the central bank is the ultimate cashier, ensuring the money really shifts.

#### International Settlement Example - Mastercard

In global networks, settlement often happens through designated settlement banks in different regions. For example, Mastercard may use Citi or JPMorgan as settlement banks. If Bank Alfalah's customer spent money abroad, Mastercard ensures the final funds move between Alfalah's settlement account and the acquiring bank's settlement account.

Settlement usually happens on a T+1 or T+2 basis, one or two business days after the transaction. So even though your SMS alert says "Rs. 500 deducted," the actual money may move between banks to-morrow.

#### Two Complete Journeys - ATM vs. Purchase

Let's tie it all together with two full journeys.

#### Journey 1: ATM Withdrawal in Lahore

You, an MCB customer, withdraw Rs. 10,000 from a UBL ATM.

Authorization: UBL asks MCB via 1Link if you have the funds. MCB says yes.

Clearing: At day-end, UBL reports to 1Link that it dispensed Rs. 10,000 to MCB's customer.

Settlement: SBP moves Rs. 10,000 from MCB's account to UBL's account.

#### Journey 2: Card Purchase in London

You use your Pakistani debit card to buy a book for £50 in London.

Authorization: The UK merchant's bank requests approval via Mastercard. Your Pakistani bank approves.

Clearing: Mastercard records that your bank owes £50 (converted to rupees) to the UK merchant's bank.

Settlement: Through Mastercard's settlement banks and central banks, the money shifts across borders.

Notice how both journeys follow the same three-act play, even though one is cash from an ATM in Lahore, and the other is a book purchase thousands of miles away.

## If you're new to payments, here's the insight:

QR codes, mobile wallets, Apple Pay, even crypto exchanges; still runs on the same skeleton: authorization, clearing, and settlement.

Your Easypaisa QR payment at a chaiwala? It goes through the same logic.

A freelancer in Karachi getting paid on Payoneer? Same skeleton.

Even central bank digital currencies are being tested worldwide? They'll need some version of authorization, clearing, and settlement.

Once you internalize this three-step flow, you can peel apart almost any payment innovation and see what's really happening underneath.

Next time you hear that "Approved" beep at an ATM or store, pause for a second. Behind that sound is a relay race of banks, networks, switches, and central banks working in perfect coordination.

Authorization whispered, "Yes, you can."

Clearing noted, "Here's who owes whom."

Settlement declared, "Money has moved."

All in the time it took you to grab your cappuccino.

# **Transaction Routing**

Let's rewind to the coffee shop story from the last chapter. You tapped your card, the terminal beeped, and the cappuccino was yours. We talked about authorization, clearing, and settlement. But we skipped an invisible step that made all of that possible: routing.

Think of a busy city with dozens of highways crisscrossing each other. Every car that enters needs to know which highway to take. If the car enters the wrong lane, it ends up miles away from its destination. Payments work the same way. When you swipe, insert, or tap your card, your transaction is like a car entering a traffic system. The system needs to decide: Which road should this transaction take? That decision is transaction routing.

## What Is Transaction Routing?

In simple terms: transaction routing decides the immediate destination of a payment request.

When a transaction is generated, whether at an ATM, POS machine, or e-commerce gateway, the system must decide where to send it. Should it go to Visa? To Mastercard? To UnionPay? To 1Link in Pakistan? Or directly to the issuing bank?

Routing is the traffic cop of the payments world. If the traffic cop makes the wrong call, the message goes to the wrong place, and the transaction fails.

#### **How Does the System Decide?**

The system doesn't flip a coin. Routing is based on criteria. These criteria can be as simple as one field or as complex as a combination of many.

Let's break down the most common ones:

#### (a) The BIN - Bank Identification Number

Every card has a unique number. The first six to eight digits are called the Bank Identification Number (BIN). It tells you which bank issued the card and what type of card it is (debit, credit, prepaid).

Example: If the BIN starts with digits associated with HBL, the system knows the card belongs to HBL. If the transaction is happening at a Meezan ATM, the routing system will send it to HBL via 1Link.

#### (b) Terminal Type

Is this an ATM, a POS machine, or an e-commerce gateway? The terminal type often affects routing. For example, some banks may route all ATM transactions through a local switch like 1Link, but e-commerce transactions through Visa or Mastercard.

#### (c) Transaction Type

Is the transaction a cash withdrawal, a balance inquiry, a purchase, or a refund? Each may follow a different route.

Example: Balance inquiries may be routed directly to the issuer, while cash withdrawals go through a switch.

#### (d) Merchant and Transaction Type Combination

Sometimes the merchant type also influences routing. For example, fuel station transactions might follow one route (due to frequent fraud checks), while grocery store transactions may follow another.

Putting It Together - Routing Logic

In practice, banks and processors use routing tables or decision maps.

These are like lookup guides stored in the front-end system. When a transaction comes in, the system checks the routing table:

Is the card BIN in my own bank's range? If yes  $\rightarrow$  send it internally.

Is it a Visa card, but not mine?  $\rightarrow$  send it to Visa.

Is it a UnionPay card? → send it to UnionPay network.

Is it a local interbank card?  $\rightarrow$  send it to 1Link.

Whatever the logic, the routing table must always point to a registered destination. If the destination isn't mapped, the transaction has nowhere to go and fails.

Local Example - Pakistani ATM Routing

Let's say you're an Allied Bank customer using a Meezan ATM.

The ATM reads your card. The BIN says, "This belongs to Al-lied."

The ATM's system checks: Am I Meezan? No. So where do I send this?

The routing table says: All non-Meezan cards must be sent to 1Link.

The request goes to 1Link, which then routes it to Allied Bank.

Routing ensured the transaction didn't mistakenly end up at Visa or Mastercard, which would have failed.

International Example - Purchase with a Foreign Card

Imagine a U.S. tourist in Lahore using a Chase Visa card at a POS terminal.

The terminal identifies the BIN: Visa card, not issued locally.

The acquiring bank (say HBL Merchant Acquiring) checks its routing logic.

Rule says: All non-local Visa transactions must go to VisaNet.

The transaction is routed to Visa, which then finds Chase Bank in the U.S.

If the routing table had mistakenly sent this to 1Link, the transaction would fail, 1Link doesn't handle foreign Visa cards.

#### Why Routing Is Critical

Routing is not glamorous, but it's vital. Imagine a phone call system without proper switching, your call to your mother might connect to a stranger. Or a postal system without correct sorting your electricity bill lands at your neighbor's house.

In payments, misrouting means:

Declined transactions, frustrating customers.

Financial loss for merchants if sales don't go through.

Reputation damage for banks that appear "unreliable."

Routing also affects performance. The shortest, most efficient route reduces transaction time. A well-designed routing map ensures approvals happen in 2–3 seconds, not 10.

## Advanced Routing - When Things Get Interesting

In modern systems, routing isn't just about BIN or terminal type. It can be dynamic.

Cost-based routing: If one network charges higher fees, the system may prefer another. For example, in the U.S., debit card transactions can be routed via multiple networks, and merchants often choose the cheaper one.

Risk-based routing: Some transactions (like high-value jewelry purchases) may be routed through stricter fraud checks.

Fallback routing: If the preferred route is down, the system automatically tries a backup path.

This is where routing transforms from a simple traffic cop into a smart navigation app like Google Maps, finding not just a route, but the best route in real time.

#### Routing Failures - When the Cop Is Missing

When routing is misconfigured or destinations aren't mapped properly, chaos follows.

Example: A Pakistani bank once failed to update its Visa routing after a system upgrade. For hours, all foreign Visa cardholders at local ATMs saw "Transaction Failed." Not because they lacked funds, but because their cars were trying to drive on roads that didn't exist.

In payments, even a few hours of failed routing can mean millions in lost business and unhappy customers.

#### So, if you are a newcomer

If Authorization, Clearing, and Settlement are the three acts of the play, then routing is the stage manager. It doesn't appear in the spot-light, but without it, the show collapses.

#### Routing ensures that:

A transaction request reaches the right network.

The issuer sees the request it needs to approve.

The customer walks away with coffee, cash, or a new shirt.

The next time you swipe your card, remember somewhere in the background, a quiet decision was made about which road your trans-action should travel. And that decision, though invisible, is what makes the entire payments world work.

# **Authorization Processing**

Stand in front of an ATM, and watch what happens when someone inserts their card. There's a pause. Not long, just a few seconds. But inside those seconds, millions of rupees (sometimes billions, if we count global transactions happening in parallel) are at stake.

The front-end system is the unsung hero here. Think of it as the air traffic controller of card payments. It doesn't move planes (money) itself, but it directs every flight path, ensuring that requests land at the right runway.

The role of this front end in authorization processing is crucial, and it can be looked at from two different seats in the airplane:

The Issuer's seat (your bank, the one that gave you the card).

The Acquirer's seat (the bank that owns the terminal or merchant where you're swiping or withdrawing).

Both are looking at the same transaction, but each has its own responsibilities, its own anxieties, and its own tools.

#### The Issuer's Perspective

When you, the cardholder, swipe your debit card at a grocery store, the issuer's front-end system becomes the guardian of your wallet.

The Flow at Issuer Side

#### Request Arrives

The transaction request comes in—either through a payment network (Visa, Mastercard, UnionPay, 1Link) or directly from a local terminal in the case of on-us transactions (when both card and terminal belong to the same bank).

The system doesn't have the luxury of time. Terminals expect a reply in seconds, otherwise they time out.

#### Card Ownership Check

First, the front-end system checks: "Is this card one of mine?"

The BIN (Bank Identification Number) tells it instantly whether it should handle the request or pass it along elsewhere.

#### **Authenticity Checks**

The system checks if the PIN entered is correct (for ATM and chip/PIN transactions).

For e-commerce or international transactions, it checks the CVV (Card Verification Value) or even 3D Secure/OTP.

This is like the bouncer checking not only your ID card but also whether your face matches the photo.

#### **Transaction Checks**

Once the cardholder is verified, the system moves to the transaction itself.

Is the account active?

Has the card expired?

Does this card have restrictions (domestic use only, withdrawal disabled, etc.)?

What are the daily limits? Maybe your card only allows Rs. 50,000 cash withdrawal per day.

#### Balance and Fees

Now comes the question of money: Does the customer have enough funds?

To check this, the front-end system may talk to the Core Banking System (CBS), which holds the master record of account balances.

In some setups, the front end keeps a shadow balance and reserves funds directly, especially for prepaid cards or wallets.

It may also apply fees, for example, Rs. 25 service charge for using another bank's ATM.

#### **Fraud Monitoring**

For higher-risk or unusual transactions, the system might push the request to a fraud monitoring system.

Example: If a customer who usually shops in Lahore suddenly uses their card in Singapore, the transaction may need an extra check.

#### Final Response

After all these checks, the front end either says "Approved" or "Declined."

This response is sent back via the network or terminal, and the customer sees the result on the screen.

All of this happens in 2–3 seconds. Blink, and you've missed it.

#### Stand-In Processing - When the Issuer Is Asleep

What happens if the issuer's systems are down? Banks, like people, need downtime for maintenance, upgrades, or sometimes due to unexpected outages. But customers don't care. They still want their coffee, their cash, their online order.

Here's where stand-in processing comes in.

#### What Is Stand-In?

Stand-in is when a payment network (Visa, Mastercard, etc.) is given temporary authority to make authorization decisions on behalf of the issuer.

It's like giving your trusted friend a spare key to your house. They won't run to your home every day, but in emergencies, they can let someone in.

Example: VIP Cards

Let's say a bank has issued premium "Platinum" cards to its top corporate clients. These clients expect uninterrupted service, if they're in Paris at 2 a.m., their card must work.

The bank signs an agreement with Visa: "If my system is unavailable, you can approve transactions for these cards under certain limits."

Visa then applies temporary rules:

Maximum daily transaction value.

Maximum number of transactions.

Special "exception lists" for certain card ranges.

So, if a Platinum customer swipes for dinner in Paris during downtime, Visa can approve it without directly talking to the issuer.

This reduces friction for customers but carries risk for the bank. If fraud happens during stand-in, the issuer may still be liable. That's why banks reserve stand-in for trusted segments, not for every card.

#### The Acquirer's Perspective

Now let's flip the seat. What if you're looking at this from the acquirer's front-end system, the bank that owns the terminal or merchant connection?

Imagine a shopkeeper in Karachi. Their POS terminal belongs to MCB. When a customer inserts a card, MCB's acquirer front-end system takes charge.

The Flow at Acquirer Side

#### Request from Terminal

The POS terminal sends the request to MCB's front-end system.

#### Checks on Merchant and Terminal

The system first validates: Is this merchant active and not blacklisted?

Is the terminal valid and authorized?

Are there any restrictions on this merchant type (for example, no lottery or gambling merchants)?

#### Transaction Validation

It checks if the transaction type is allowed: purchase, refund, pre-authorization, etc.

Daily/monthly transaction limits for that merchant may also apply.

## Fraud Screening

The acquirer's front end may also pass transactions through fraud filters. Example: unusual volumes at midnight may trigger alerts.

#### Routing to Network

If all looks good, the front end must decide where to send this request.

For a local Pakistani debit card: send it to 1Link.

For a Visa card: send it to VisaNet.

For a Mastercard: send it to Mastercard network.

For the acquirer's own cards (on-us transaction), it may send it directly to its issuer system.

#### Waiting for Response

Once sent, the acquirer's system waits. If the issuer or network responds within the allowed time, great, the response is sent back to the merchant's terminal.

If not, the acquirer has two options:

Perform stand-in (if authorized to).

Or decline the transaction.

In short, the acquirer's front end is like the event organizer. It makes sure the venue (merchant/terminal) is valid, the guests (transactions) are in order, and then hands them off to the right "authority" (payment network or issuer).

#### Two Perspectives, One Goal

Though issuer and acquirer front-end systems seem to have different jobs, they share the same objective: fast, secure, correct authorization.

The issuer front end protects the customer's money.

The acquirer front end protects the merchant's business.

Both are essential. Without issuers, customers couldn't spend. Without acquirers, merchants couldn't accept.

And between them flows a constant stream of requests and responses, all orchestrated by their respective front ends.

#### Real-World Case Studies

Case 1: ATM Withdrawal in Islamabad

Customer: Allied Bank cardholder.

ATM: Belongs to UBL.

Flow: UBL acquirer front end receives the request  $\rightarrow$  validates terminal  $\rightarrow$  routes to 1Link  $\rightarrow$  1Link sends to Allied  $\rightarrow$  Allied is-suer front end checks PIN, balance, limits  $\rightarrow$  approves  $\rightarrow$  response travels back.

Time taken: 3 seconds.

Case 2: E-commerce Purchase in Dubai with a Pakistani Visa Card

Customer: Bank Alfalah Visa debit cardholder.

Merchant: Online store hosted by Emirates NBD acquiring.

Flow: ENBD acquirer front end validates merchant  $\rightarrow$  routes to VisaNet  $\rightarrow$  Visa forwards to Alfalah issuer front end  $\rightarrow$  Alfalah checks CVV, balance, fraud risk  $\rightarrow$  approves  $\rightarrow$  response back.

Even though the customer is in Pakistan and the merchant in Dubai, the front-end systems on both sides coordinate flawlessly.

#### Why Newcomers Must Understand This

For anyone entering the payments world, "authorization" is often reduced to a yes/no decision. But the deeper truth is that behind that yes or no are layers of checks, rules, risk filters, and sometimes even emergency backups like stand-in processing.

Front-end systems may not be glamorous. You'll rarely see their logos in advertisements. But without them, every swipe, tap, or click would be chaos.

They are the gatekeepers for issuers.

They are the hosts for acquirers.

And they are the reason your card works 99.9% of the time, anywhere in the world.

The front end is like an actor who plays two very different roles on stage. As the issuer's actor, it is strict, almost paranoid, checking every detail before letting money out. As the acquirer's actor, it is a welcoming host, making sure merchants are valid and customers are served.

Yet both roles are played by the same underlying system, working in real time, millions of times a day.

So, the next time your card gets declined or approved instantly, re-member: somewhere in a quiet data center, a front-end system just made a decision on your behalf, in less time than it takes you to blink.

## **Financial Processing**

So far, we've looked at how the front-end system authorizes a transaction in real-time. Think of it like a gatekeeper who decides instantly whether to let you through. But once the gate opens and you're inside, the work isn't finished. Behind the scenes, someone still has to write your name in the guestbook, keep track of what you consumed, and eventually settle the bill.

That "someone" is the back-office system.

Where the front end is all about speed, split-second approvals, the back office is about accuracy, accounting, and completion. It takes the flood of transactions from the day and makes sure every single one is properly recorded, reconciled, and prepared for the banking system's final accounting.

#### What Does the Back Office Do?

The back office is responsible for financial processing. If the front end is the traffic cop directing cars at a busy intersection, the back office is the city's municipal department, collecting tolls, updating maps, reconciling traffic counts, and preparing reports.

In practical terms, the back office:

Registers operations on cardholder accounts. (For example, re-cording that Waqar bought shoes for PKR 5,000 using his debit card.)

Unloads and download files. This sounds dry, but it simply means importing and exporting large batches of transaction da-ta to and from networks like Visa, Mastercard, or the local switch (like 1LINK in Pakistan).

Handles clearing and settlement. More on this shortly.

Completes the banking day with the CBS. CBS stands for Core Banking System, the central nervous system of the bank.

Here's the key distinction: the front end says, "Yes, this transaction is allowed." The back office makes sure the records are permanent and that the money trail is complete.

#### The Role of the CBS

The Core Banking System (CBS) is where a bank's master records live. Think of it as the general ledger of the entire institution. Every deposit, every withdrawal, every interest calculation eventually flows here.

In many banks, the CBS is the ultimate authority for the completion and final accounting of funds. It produces:

Bank statements for customers.

Financial reports for regulators.

Analysis for internal teams (like how many withdrawals happened today, or how many customers used their cards abroad).

However, in some cases, the back-office system itself performs the final accounting of card-based transactions before passing summarized results into the CBS.

#### Why the difference? It depends on:

Business processes. Some banks prefer card-related accounting to be tightly integrated with the CBS. Others keep it separate for efficiency.

System capability. Not all CBS platforms are equally good at handling the volume and complexity of card transactions. Some banks rely on specialized card processing systems for this.

Either way, the principle is the same: the CBS (or the card back office) must eventually reconcile everything so that the customer's balance, the bank's books, and the settlement records all line up.

#### Clearing: From Data to Balance Sheets

Let's zoom into the first big piece of financial processing: Clearing.

Clearing is all about data exchange. When you swipe your card at a merchant or withdraw cash from another bank's ATM, the issuing and acquiring banks need to share transaction details so that both sides can adjust their books correctly.

Think of clearing like the moment after a cricket match when both scorers compare their scorecards. They must agree on how many runs were scored, how many wickets fell, and who bowled how many overs. Only once both parties agree does the result become "official."

In the payment's world, clearing:

Delivers final transaction data from the acquirer (the merchant's bank) to the issuer (the cardholder's bank).

Calculation fees such as interchange fees (paid by acquirers to issuers) and network fees (paid to Visa, Mastercard, etc.).

Handles currency conversion if needed.

Example (International): Mastercard defines clearing as the movement of data from the acquirer to Mastercard, and from Mastercard to the issuer. So, if a Pakistani customer uses a Mastercard debit card in Dubai, the Dubai acquirer sends the transaction to Mastercard, which then forwards the cleared data to the Pakistani issuer.

Example (Local): In Pakistan, 1LINK plays this role for interbank ATM transactions. If you use an HBL card at a Meezan Bank ATM, Meezan (the acquirer in this case) sends the transaction record to 1LINK, which ensures it reaches HBL (the issuer).

Without clearing, there would be chaos: merchants wouldn't know which amounts to claim, and banks wouldn't know what to debit or credit.

#### **Settlement: When Money Actually Moves**

Clearing settles the data. But what about the money? That's where settlement comes in.

Settlement is the process of transferring actual funds between issuers, acquirers, and networks, based on the cleared transactions.

#### It has two components:

Calculation and reporting. The network (Visa, Mastercard, 1LINK) calculates how much each participant owes or is owed.

Example: In a given day, HBL customers might have withdrawn PKR 50 million from Meezan Bank ATMs, while Meezan customers withdrew PKR 40 million from HBL ATMs. The net difference is PKR 10 million, which HBL must pay to Meezan.

Funds transfer. The actual movement of money happens through settlement banks.

In Pakistan, this is usually done through the State Bank of Pakistan (SBP) via its Real-Time Gross Settlement (RTGS) system.

Internationally, Visa and Mastercard use designated settlement banks to handle these fund transfers.

Clearing is like calculating everyone's share of the dinner bill, while settlement is the moment when people actually pull out their wallets and pay.

#### Why Financial Processing Matters

For newcomers, it's easy to underestimate how critical this back-office machinery is. Without it:

A customer's account might show the wrong balance.

A merchant might never receive the money for a sale.

Banks could end up disputing with each other endlessly.

Financial processing ensures:

Accuracy. Every transaction is recorded correctly.

Trust. Customers and merchants trust that digital payments "just work."

Stability. The banking system avoids disputes, delays, and errors.

#### A Day in the Life: From Morning to Close of Business

To make it real, let's walk through a simplified "day in the life" of financial processing.

Morning: Customers start using ATMs and POS machines. The front end approves transactions instantly.

Throughout the Day: The back office collects authorization data into batches.

Evening: Clearing files are exchanged between issuers, acquirers, and networks.

Night: Settlement amounts are calculated, and actual fund transfers are queued through central banks or settlement institutions.

Next Day: Customers see updated balances, merchants receive credits, and banks reconcile their ledgers.

This cycle repeats every single day, across millions of transactions.

#### Global vs. Local Nuances

In Pakistan: 1LINK handles much of the interbank clearing and settlement for ATM and bill payment transactions, while SBP manages the final settlement of funds.

In the U.S.: Networks like VisaNet and Mastercard handle clearing, with final settlement through the Federal Reserve.

In Europe: The European Central Bank (ECB) provides settlement services through TARGET2, a pan-European RTGS system.

Despite different infrastructures, the principle is the same everywhere: first, clear the data, then settle the funds.

#### **Bringing It All Together**

So, if we return to our bakery in Lahore:

When the customer taps their debit card, the front-end system authorizes the transaction instantly.

Later in the day, the back office clears the transaction by sending and receiving data with the relevant networks.

Finally, through settlement, the bakery's bank receives the actual funds from the customer's bank.

From a newcomer's perspective, the magic is that all this happens invisibly. You buy bread, the baker gets paid, and both of you move on with your day without ever realizing the amount of orchestration behind that single tap.

### Single Message versus Dual Message

By now, you've seen how card transactions are not just about a quick "yes" or "no." They involve authorization, clearing, and settlement, a chain of events that ensures money moves accurately between cardholders, merchants, and banks.

But here's a question: does this chain always happen the same way?

Not quite. In fact, there are two major flavors of how transactions travel through the system: Single Message and Dual Message.

The names sound technical, but the underlying idea is surprisingly simple. It's about whether all the information needed for authorization, clearing, and settlement travels in one shot or in two steps.

Imagine you're at a restaurant with friends. There are two ways the bill might be handled:

Single Message (All-in-One): You order food, the waiter brings the bill right away, you pay immediately, and everything is settled in one go. Nothing is left pending.

Dual Message (Two-Step): You order food, but the waiter only checks if you have money first ("Do you have enough cash or a working card?"). Once you finish your meal, he comes back with the detailed bill for final settlement.

Both approaches get you fed, and the restaurant paid, but the flow is different. Payments work exactly the same way.

#### **Single Message Transactions**

In a single message transaction, the acquirer (merchant's bank) submits a single electronic message that contains all the data required for:

Authorization – Can the customer pay?

Clearing - Who owes what?

Settlement – Recording the amounts that will eventually move.

Everything is wrapped up together and sent in one go.

Even though the clearing and settlement data is included, the actual money movement (financial settlement) still happens later, as part of the daily settlement cycle. What's "single" here is the message, not the timing of money movement.

Example (Local, Pakistan): Most ATM withdrawals in Pakistan operate as single message. When you withdraw PKR 5,000 from an ATM, the system immediately checks your balance, authorizes the transaction, and prepares the clearing/settlement record in the same message. That's why your account balance is updated almost instantly.

Example (International): In Europe, many domestic debit card schemes (like Germany's Girocard) use single message processing. When you swipe your Girocard at a store, the full package of data goes through in one transaction message.

Why Single Message?

Speed and simplicity. Everything's bundled, so it's efficient.

Real-time updates. Customer balances reflect transactions right away.

Less operational overhead. Only one message to track.

But single message systems can sometimes be less flexible, for example, they don't easily allow for adjustments (like adding a tip later at a restaurant).

#### **Dual Message Transactions**

In a dual message transaction, things happen in two stages:

First Message – Authorization. At the time of purchase, the acquirer sends only the information required to decide "yes" or "no."

Second Message – Clearing and Settlement. Later often at the end of the day the acquirer sends another message with full details needed for clearing and settlement.

This second step is sometimes called the financial presentment or clearing file.

Example (International): Most credit card purchases on Visa or Mastercard are dual message. When you buy something in New York with a Visa card, the first message approves the transaction instantly. Then, at the end of the day, the merchant batches up all sales and submits a second message with the financial details.

Example (Hospitality in Pakistan): If you stay at a hotel in Karachi and use your credit card, the hotel may first put a hold (authorization) for, say, PKR 20,000 at checkin. When you check out, the hotel sends the second message for the final amount (maybe PKR 18,500 after adding room service and deducting unused deposit). This flexibility is only possible with dual message processing.

#### Why Dual Message?

Flexibility. Merchants can adjust the final transaction amount later (tips, hotel deposits, car rentals).

Control. Authorization can happen instantly, while detailed clearing can follow in batches.

Global standard. Major international schemes (Visa, Master-card, Amex) often prefer dual message for credit card transactions.

The trade-off is that it's more complex, two messages must be tracked, reconciled, and matched.

#### Regional and Transaction-Type Differences

The choice of single vs. dual message depends on:

Issuer. Some banks prefer one method over the other, depending on their systems.

#### Transaction type.

ATMs often use single message (fast, immediate).

POS credit card purchases often use dual message (flexible, batch).

#### Card type.

Debit cards (especially domestic schemes) lean toward single message.

Credit cards lean toward dual message.

Region.

Europe has strong adoption of single message debit schemes.

The U.S. is dominated by dual message credit card systems.

In Pakistan, 1LINK supports single message for ATM, while Visa/Mastercard credit runs on dual message.

For someone new to payments, these differences might feel like hair-splitting. But they matter, because:

Customer Experience. Whether your balance updates instantly or with a delay depends on single vs. dual message.

Merchant Operations. A restaurant in Lahore might prefer dual message to allow adding tips after authorization, while a grocery store might rely on single message for immediate confirmation.

Bank Infrastructure. The back-office systems must be designed differently depending on whether they expect one message or two.

Disputes and Fraud. In dual message, if the second message never arrives, the authorization may eventually expire, and funds be released. In single message, the debit is already locked in.

#### A Tale of Two Transactions

Let's put this into a story to make it concrete.

Scenario 1: ATM Withdrawal (Single Message).

Ali, in Islamabad, uses his HBL debit card at a Meezan Bank ATM to withdraw PKR 5,000. Instantly, the ATM sends one message to HBL (through 1LINK). That single message covers everything: authorization, clearing, and settlement instructions. Ali's balance updates immediately, and Meezan knows it will be reimbursed by HBL during the next settlement cycle.

Scenario 2: Credit Card Purchase (Dual Message).

Sara, traveling in Dubai, uses her Pakistani Visa credit card to buy clothes for AED 1,000. The store sends the first message: authorization. Her bank approves it, and the amount is held against her available credit. Later that night, the merchant batches the day's sales and sends the second message: clearing and settlement. Only then does the transaction finalize Sara's statement.

Both transactions are valid. Both works. But the messaging model determines how and when the records move through the system.

#### The Big Picture

Whether a transaction uses single message or dual message depends on a mix of history, network design, and business needs. What matters most is that banks, merchants, and customers all trust the system to work smoothly.

For a newcomer, here's the simple takeaway:

Single message = all in one shot. Faster, simpler, common in ATMs and domestic debit.

Dual message = two steps. More flexible, common in credit cards and international purchases.

Behind the scenes, banks and networks build different processing paths for each. But as a customer, you rarely notice. You just see your balance updates sometimes immediately, sometimes a day later.

That's the quiet magic of payment systems: different paths, same destination.

# **Chapter 8 – Bonus Topics**

#### **PCI DSS**

When you use your card at a shop, an ATM, or online, you probably don't stop to wonder: what if my card details get stolen? For most of us, security is assumed. We trust that our money and data are safe.

But in reality, criminals are always looking for ways to steal card information. They set up fake websites, hack into payment systems, or even infect point-of-sale machines with hidden malware. If card data falls into the wrong hands, it can be used to make fake cards or unauthorized purchases.

To protect against this, the big card networks, Visa, Mastercard, American Express, Discover, and JCB came together to create one global rulebook for payment security. This rulebook is called PCI DSS, which stands for Payment Card Industry Data Security Standard.

PCI DSS is a set of guidelines that tells banks, merchants, and payment processors how to protect card data. It's not a law, and it's not a piece of software. Think of it as a common standard that everyone handling card payments must follow.

Its main goal is simple: make sure card numbers, expiry dates, and security codes are safe from theft.

#### **Key Areas of PCI DSS**

Even though the official document is long and detailed, newcomers can understand it through six main ideas:

Build a secure system – use firewalls and don't keep default passwords like "admin123."

Protect cardholder data – always encrypt card details, whether stored in a database or sent across the internet.

Stay updated – install antivirus, patch systems, and fix weak-nesses quickly.

Limit access – only people who need card data for their job should have access, and each person should have their own ID.

Monitor everything – keep logs of who accessed what, and test systems regularly.

Train people – security is not just technology; staff must be aware of risks and follow rules.

#### Real-World Examples

Global: In 2013, U.S. retailer Target was hacked, and 40 million card numbers were stolen. The weak link was poor system monitoring and vendor access. PCI DSS controls could have reduced the damage.

Local: In Pakistan, some POS terminals were once hacked, and card data was used abroad. After this, the State Bank pushed banks to follow stricter PCI DSS guidelines.

These cases show why PCI DSS matters: it's about keeping trust in the payment system.

#### Who Needs to Follow PCI DSS?

Any organization that stores, processes, or transmits card data must comply. That includes:

Banks and financial institutions

Merchants (from small shops to e-commerce giants)

Payment processors and gateways

Service providers handling card payments

Even small businesses that accept online card payments must follow PCI DSS, though requirements are lighter for them compared to big institutions.

For someone new to financial processing, PCI DSS might look like boring paperwork. But think of it this way:

Customers trust banks and merchants with their money.

One data breach can destroy that trust and cost millions.

PCI DSS provides a safety net for everyone in the chain.

In simple terms: innovation wins customers, but security keeps them. PCI DSS is the global language of security in payments.

#### PA DSS

When you withdraw cash from an ATM or pay for groceries with your card, there's always a software application running in the background. This software could be the ATM's core program, the supermarket's point-of-sale system, or an online payment gateway.

Now imagine if that software was poorly designed storing card numbers in plain text or failing to encrypt passwords. Criminals could easily steal sensitive data, and both the customer and the bank would suffer.

That's why the Payment Application Data Security Standard (PA DSS) was created.

PA DSS is a set of rules designed for software vendors who build payment applications. While PCI DSS focuses on how banks, merchants, and processors use and protect card data, PA DSS focuses on how the software itself is designed.

If a payment application is PA DSS compliant, it means the vendor has followed strict security practices to protect cardholder information.

In the early days of card payments, many software products were built with little attention to security. Some applications stored full card numbers, expiry dates, and CVV codes in their databases without encryption. Others logged sensitive data in plain text files.

Hackers quickly exploited these weaknesses, leading to widespread breaches. To solve this, the Payment Card Industry Security Standards Council introduced PA DSS so that only safe, secure applications could be used in the payment ecosystem.

#### **Key Areas of PA DSS**

For newcomers, here are the main ideas behind PA DSS:

No sensitive storage – Applications must not store CVV, PINs, or full magnetic stripe data after authorization.

Strong encryption – Any stored card data must be encrypted using industry standards.

Secure authentication – Applications must support unique user IDs and strong passwords.

Logging and monitoring – Applications should track activity for audits and investigations.

Regular updates – Vendors must patch vulnerabilities and pro-vide secure upgrades.

Real-World Examples

Global: In the mid-2000s, many smaller POS software systems in the U.S. were found saving full magnetic stripe data unencrypted. This created massive fraud opportunities. After PA DSS was enforced, such practices became illegal.

Local: In South Asia, some smaller merchants once used low-cost, non-compliant POS software that didn't encrypt card details. Banks eventually banned these applications and required PA DSS-certified ones.

These examples show that even the best PCI DSS practices at a bank or merchant can fail if the software itself is insecure.

#### How PA DSS Works with PCI DSS

Think of PCI DSS and PA DSS as two parts of the same puzzle:

PCI DSS ensures organizations handle card data securely.

PA DSS ensures the applications they use are built securely.

Together, they create a safer environment for everyone.

If you're new to financial processing, remember this: the payment application is often the first place where card data is touched. If the application is insecure, all other security measures fail.

For banks and fintech startups, using PA DSS-compliant applications is not just about avoiding fines. It's about protecting trust. Customers don't care if a breach happened because of the bank, the merchant, or the software vendor—they just know their money was at risk.

In simple terms: strong foundations build strong systems. PA DSS ensures the foundation of payment software is secure.

#### **PCI SSF**

If you've followed along so far, you've seen how PCI DSS focuses on institutions and PA DSS looks after payment applications. But here's the thing: technology doesn't stand still. Software is no longer a boxed product that gets installed once and forgotten. Today, payment software lives in the cloud, gets frequent updates, runs on mobile phones, and sometimes even connects with third-party APIs that nobody imagined a decade ago.

The old PA DSS rules couldn't keep up. That's why the Payment Card Industry Security Standards Council (PCI SSC) introduced a new framework called the PCI Software Security Framework (PCI SSF). Think of it as the modern upgrade rulebook designed for the reality of today's digital payments.

PCI SSF is a collection of security standards that guide software vendors and developers to build and maintain secure payment applications. Unlike PA DSS, which was very prescriptive (a strict checklist), SSF is flexible and risk based. It recognizes that payments software can look very different running on mobile devices, in the cloud, or embedded in a merchant's system.

The framework has two main components:

Secure Software Standard – This ensures the payment software itself is built securely, with principles like secure coding, encryption, data protection, and testing against known vulnerabilities.

Example: A fintech app in Karachi that lets people pay bills must prove its code can't easily be reverseengineered or exploited.

Secure Software Lifecycle (Secure SLC) Standard – This focuses not just on the software, but on the company that builds it. Do they have processes in place to securely update, patch, and maintain the software throughout its life?

Example: If a bank in Dubai issues a mobile wallet, PCI SSF checks whether the vendor has a proper lifecycle management process for releasing updates when new security threats arise.

#### Why Move from PA DSS to PCI SSF?

Let's use a quick analogy.

PA DSS was like building codes for traditional houses: strong, but rigid.

PCI SSF is like modern smart city guidelines: still focused on safety, but flexible enough to handle solar panels, smart locks, or even drones.

Payment apps today can't be treated like static "set-and-forget" software. They evolve constantly and new features roll out every month. Without lifecycle security, every update could introduce fresh risks.

#### Local and International Examples

Local Example (Pakistan/India): Digital wallets like Easypaisa, JazzCash, and PhonePe are constantly adding features, QR payments, mini apps, credit offerings. PCI SSF ensures these apps don't just work but also stay secure with every new feature update.

International Example: Stripe and Square operate across multiple regions. Their apps get frequent upgrades. PCI SSF's lifecycle requirements ensure those upgrades don't accidentally weaken security.

Let's break it down simply:

Before (PA DSS): Did you build the app securely?

Now (PCI SSF): Did you build it securely, and will you keep it secure as long as it lives?

This shift is critical. A payment app without ongoing protection is like a bank vault with a strong lock but no one watches the CCTV after installation.

#### **Key Benefits of PCI SSF**

Future-Proofing – It works with modern technologies like cloud and mobile.

Flexibility – Vendors can design their security around risks, not just a fixed checklist.

Continuous Security – Protects customers even after the app is launched.

Trust Factor – Merchants and banks gain confidence that soft-ware is secure not just today, but tomorrow too.

At its heart, PCI SSF is about building trust in a fast-changing world. As payments shift from cards to phones, from swipes to QR scans, security can't be a one-time affair.

For newcomers, here's the simplest way to think about it:

PCI DSS protects the institutions.

PA DSS (old standard) protected the apps.

PCI SSF protects the apps and their entire lifecycle, making sure customers' money stays safe no matter how payments evolve.

It's the bridge between yesterday's rigid rules and tomorrow's flexible digital reality.

# **EMV - From Magnetic Stripes to Smarter Cards**

Imagine you're standing at a grocery store checkout in the 1990s. You swipe your plastic card on the machine, hear the beep, and that's payment done. Simple, fast. But behind that swipe was a glaring weakness: the magnetic stripe.

A magstripe is like a tiny cassette tape stuck to the back of your card. It holds a fixed set of numbers, your account number, expiration date, maybe a security code. The problem? That data never changes. Once someone copied it, they could replay it anywhere in the world. Think of it like someone photocopying your signature and reusing it endlessly.

This is why, in the early 2000s, fraudsters loved magstripes. "Skim-ming" devices on ATMs or gas pumps could clone cards in seconds. Entire black markets were built around these copies.

Enter EMV, short for Europay, Mastercard, and Visa, the global standard for smarter cards.

#### EMV Cards - A Smarter Way to Pay

Instead of static data, EMV cards carry a tiny computer chip called an Integrated Circuit Card (ICC). This chip can talk, think, and even generate new codes every time you use it.

#### Here's what makes EMV special:

Security Cryptography – Each transaction generates a dynamic cryptogram (a unique digital signature). Even if a thief intercepts one, it's useless for the next purchase.

Example: If a magstripe was like one password used everywhere, EMV is like a password that changes every time you log in.

Dynamic Authentication – The system checks if your card is re-al by verifying this cryptogram with the bank. Fake cards fail immediately.

Multi-Application – One chip can run multiple programs. For example, a single EMV card could support both debit and credit, or even loyalty points.

Offline PIN – Sometimes, the card checks your PIN itself with-out going online. This helps in places with poor internet connectivity.

Offline Authorization – Similarly, the chip can decide whether a small transaction should be approved, even without contacting the bank.

Contactless Payments – Tap-and-go uses the same EMV logic. Instead of inserting the chip, you just hold it near the reader, and cryptography does the magic.

#### Offline PIN Verification vs Offline Authorization

Feature	Offline PIN Verification	Offline Authorization
What it checks	Whether the entered PIN matches stored PIN on card	Whether the card itself can approve the transaction without bank
Purpose	Confirms cardholder identity	Allows transaction in poor connectivity
Example	Entering PIN at a rural ATM	Paying in-flight where internet isn't available

#### ICC vs EMV

Term	Meaning	Relationship
ICC (Integrated Circuit Card)	The physical chip on the card	Hardware
EMV	The global standard/protocol that tells ICC how to work	Software rulebook

Think of ICC as the engine, and EMV as the driving manual. One without the other doesn't go far.

#### Magnetic Stripe vs EMV

Aspect	Magstripe	EMV
Data	Static	Dynamic
Security	Easy to clone	Nearly impossible to clone
Global	Legacy (phasing	Standard
adoption	out)	(worldwide)
Example	Old ATM card	Chip-based debit card

In Pakistan, when banks began issuing chip cards around 2016, ATM skimming frauds dropped drastically. Similar stories played out in India, Brazil, and Europe.

#### Fraud and the EMV Liability Shift

Here's the twist: Fraudsters don't stop. They adapt. When EMV rolled out, criminals looked for a "fallback" forcing transactions onto the weaker magnetic stripe.

That's why card networks introduced the liability shift:

If a merchant still accepts magstripe and fraud happens, the merchant is liable.

If the bank hasn't issued EMV cards yet, and fraud happens, the bank is liable.

This shift nudged everyone banks, merchants, even small shops to adopt EMV.

For instance, in the U.S., after the 2015 liability shift, retailers like Walmart quickly upgraded their POS terminals. But some gas stations were delayed. Result? Fraudsters flocked to gas pumps, and those merchants bore the cost.

EMV isn't just about chips and codes. It's about trust. Every time you dip, tap, or insert your card, you're relying on layers of invisible cryptography to shield you.

And yet, it started with something simple: the recognition that a strip of magnetic tape wasn't enough to protect billions of daily transactions.

From Karachi to California, from ATMs in small villages to contactless readers in London's Tube, EMV has become the invisible shield keeping your money safe.

#### 3D Secure

Imagine it's 2004. You're sitting in Karachi, trying to order a book from Amazon. You type your 16-digit card number, expiry date, and CVV, hit "Buy Now," and that's it. Your money leaves the account.

But here's the scary part: if someone in London or Dubai had stolen your card details, they could have done the same thing. No one would have asked them to prove they were you.

This was the golden age of card-not-present fraud. Criminals buy stolen card details from underground markets and use them freely online. For banks, it was a nightmare. For cardholders, it was a breach of trust.

The "3D" stands for Three Domains:

The issuer domain (your bank).

The acquirer domain (the merchant's bank).

The interoperability domain (the card network like Visa or Mastercard).

These three parties join hands to add a second layer of identity verification for online purchases.

#### How Does It Work?

You buy something online.

The merchant's bank routes the request through the payment network.

Your bank checks if your card is enrolled in 3D Secure.

If yes, you're asked to authenticate maybe an OTP, maybe Face ID, maybe a banking app approval.

If successful, the payment goes through.

This simple extra step turned a "postcard" into a "sealed envelope."

Local Example: When you shop on Daraz or Foodpanda in Pakistan, most banks like HBL or UBL send you an OTP to confirm the purchase. That's 3D Secure in action.

International Example: In the UK, if you buy something on Amazon with your NatWest card, you might get a push notification on your banking app instead of an OTP. That's 3DS 2.0, the upgraded version.

#### Why the Upgrade? (3DS 2.0)

The first version of 3DS was clunky webpages timed out, OTPs didn't arrive, customers abandoned carts. So, Visa, Mastercard, and others introduced 3DS 2.0.

This version works smoothly on mobiles, supports biometrics (fingerprints, Face ID), and reduces friction by skipping unnecessary checks.

Think of it like airport security. The old 3DS was like stopping everyone, even elderly travelers, for full checks. The new 3DS is smart: it lets low-risk passengers' breeze through and only flags suspicious ones.

If you're new to payments, remember this: 3DS is the lock on the digital shop door. Without it, fraudsters can roam freely. With it, online shopping becomes safer for banks, merchants, and customers.

#### **Tokenization**

Picture this: You're at a restaurant. The valet asks for your car keys. What if he copies them? Instead, you hand him a valet token. That token is useless outside the restaurant, but inside, it represents your car.

That's tokenization in payments.

It replaces your real card number (the PAN) with a random, unique token. That token is used in transactions instead of the real number. If hackers steal the token, it's worthless, because only the token service provider knows how to map it back to the real card number.

Think of early e-commerce. Every time you entered your card details, the merchant stored them in their database. Hackers loved targeting these merchants because stealing one database could expose thousands of cards.

Tokenization solved this: merchants now only store tokens, never the real numbers.

International: Apple Pay. When you add your card, the real number is never stored on your phone. Instead, a device-specific token is created and used for all transactions. Even Apple doesn't know your card number.

Local: Some wallets in Pakistan (like Easypaisa or bank apps) now tokenize saved cards. If you pay through them, they don't store your real card number.

It's Powerful

Security: Hackers can't do anything with stolen tokens.

Convenience: You can save your card "safely" with merchants.

Flexibility: One card can generate different tokens for different devices (your phone, your smartwatch).

Whenever you hear "tokenization," think of hiding the real number behind a safe mask. It's invisible but everywhere, in mobile wallets, in e-commerce, even in contactless cards.

#### ISO 8583 vs ISO 20022

Imagine two people trying to trade. One speaks only Morse code (short beeps and dots), the other speaks English. Without translation, they can't do business.

Payments face the same challenge. Banks, processors, and networks must "speak the same language." That language is a messaging standard.

#### **ISO 8583**

Born in the 1980s.

Built specifically for card transactions like ATMs and POS.

Uses fields (like boxes) to carry data. Example: Field 2 = PAN, Field 3 = processing code.

Very fast and efficient.

Still powers billions of daily transactions worldwide.

Think of ISO 8583 as Morse code – simple, compact, but limited.

#### ISO 20022

Created in the 2000s.

XML/JSON-based, so machines and humans can read it.

Handles not just card payments but also real-time payments, cross-border, and securities.

Richer: you can include many more transaction details.

Example: Europe's SEPA uses ISO 20022. The U.S. FedNow is also ISO 20022-based.

Think of ISO 20022 as modern English, expressive, flexible, suited for today's global needs.

Local: 1LINK in Pakistan largely works on ISO 8583 for card switching.

International: SWIFT (global messaging system) is migrating to ISO 20022 for richer data and compliance with anti-money laundering checks.

If you're talking cards and ATMs, you'll often hear ISO 8583. If you're talking fintech, instant payments, or cross-border, you'll hear ISO 20022. Just knowing these names helps you keep up in industry con-versations.

#### Fraud & Risk Basics

Every payment system is built on trust. But wherever there's money, there are people trying to cheat. To understand fraud is to understand why banks and networks push security so hard.

#### **Common Types of Card Fraud**

Lost/Stolen Card Fraud – Someone physically takes your card and us-es it. Example: A lost debit card in Karachi used at a petrol pump before being blocked.

Counterfeit Card Fraud – Cloning the magstripe of your card. Example: ATM skimming cases in South Asia where fraudsters put fake readers on machines.

Card-Not-Present Fraud – Using stolen details online. Example: A hacker buying stolen card numbers and shopping on Amazon.

Account Takeover – Criminal hijacks your online banking or wallet. Example: Fraudsters convincing users to share OTPs in phishing scams.

#### **How Banks Defend Themselves**

Velocity checks: Too many withdrawals in a short time? Suspicious.

Geolocation: Same card used in Karachi and Dubai within minutes? Impossible.

Fraud engines: AI monitoring transactions in real-time.

3DS & Tokenization: The protective shields you've already learned about.

#### **Liability Shift**

This is where things get interesting:

If a merchant still uses magstripe only and a fraud happens, the merchant pays.

If a bank doesn't implement 3DS and fraud happens online, the bank pays.

If both follow the rules but the customer shares OTP foolishly, the customer may pay.

This "liability shift" is why you see merchants rushing to install EMV terminals and banks pushing 3DS. It's about avoiding blame when fraud occurs.

International: In Europe, after EMV rollout, counterfeit fraud dropped by 80%. Liability shifted to merchants who hadn't upgraded.

Local: In Pakistan, when some petrol pumps delayed moving to EMV terminals, banks started holding merchants liable for frauds on those pumps.

Fraud isn't just crime, it's economics. Whoever pays for the fraud decides how seriously each party invests in security. If you're new, al-ways ask: "What's the liability model here?"

# References

Much of what I have written in this book comes not from libraries or journals, but from doing some crazy projects with some amazing people across the payments and fintech world. Still, there are a few readings that helped shape and deepen my understanding. For those who want to explore further, here are some of them:

Accenture. (2023). The future of payments. Accenture Research.

Benson, C. C., & Loftesness, S. (2017). Payment systems in the U.S. Glenbrook Partners.

BIS. (2021). Central bank digital currencies and fast payment systems. Bank for International Settlements.

BIS. (2022). Cross-border payments: ongoing and emerging challenges. Bank for International Settlements.

Chishti, S., & Barberis, J. (Eds.). (2016). The FINTECH Book. Wiley.

Chishti, S., & Craddock, T. (Eds.). (2020). The PAYTECH Book. Wiley.

Financial Times. (2023). How digital wallets are reshaping payments. Financial Times.

FIS Global. (2023). Global payments report. FIS.

Goldberg, S. (2020). The field guide to global payments. Independently published.

IMF. (2020). Central bank digital currencies: considerations and implications. International Monetary Fund.

IMF. (2023). Central bank digital currencies and financial stability: balance sheet analysis and policy choices. IMF Working Paper.

King, B. (2018). Bank 4.0: Banking everywhere, never at a bank. Wiley.

Lewis, A. (2018). The basics of bitcoins and blockchains. Mango Publishing.

McKinsey & Company. (2023). Global payments report 2023. McKinsey Insights.

McKinsey & Company. (2024). Global payments in 2024: Simpler interfaces, complex reality. McKinsey Insights.

Mougayar, W. (2016). The business blockchain. Wiley.

Parker, G., Van Alstyne, M., & Choudary, S. P. (2016). Platform revolution: How networked markets are transforming the economy. W. W. Norton.

PCI Security Standards Council. (2022). PCI DSS: Payment card industry data security standard.

Skinner, C. (2014). Digital bank: Strategies to win in the digital revolution. Marshall Cavendish.

Tapscott, D., & Tapscott, A. (2016). Blockchain revolution. Penguin.

Vigna, P., & Casey, M. (2015). The age of cryptocurrency: How bitcoin and digital money are challenging the global economic order. St. Mar-tin's Press.

Visa. (2022). Tokenization and the future of payments. Visa White Pa-per.

World Bank. (2021). Central bank digital currencies for cross-border payments: A review. World Bank Policy Research Paper.

World Bank & CGAP. (2022). Financial inclusion and digital payments. World Bank Publications.

# **About Author**

Waqar Hussain did not stumble into the world of payments by accident. He walked into it the way most people do through work. What began as a role in IT project management became, over time, a front-row seat to the hidden machinery of money: authorization, the settlements, the quiet systems that rarely make the headlines but keep the world moving.

For more than fifteen years, Waqar has worked with banks, fintech startups, and global payment processors on projects that were anything but ordinary. Some were messy, some ambitious, a few down-right crazy but each left behind lessons that could never be learned in classrooms or textbooks.

He writes not as a theorist, but as a practitioner who has seen both the elegance and the chaos of digital payments up close. His goal in this book is simple: to take a subject often buried in technical jargon and reveal it in plain language, so that newcomers, professionals, and the simply curious can finally say, "I get it."

When he is not untangling the complexities of money movement, Waqar spends his time reflecting, writing, and building learning spaces where people can approach life and work with greater clarity and purpose.