

Taos Feral Feline Friends



*A 501-(c)3 Charitable Association
For Animal Welfare in Taos*

2025

Annual

Report

Taos Feral Feline Friends

2025 Annual Report

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Taos Feral Feline Friends



*A 501-(c)3 Charitable Association
For The Welfare of Animals*

A Letter from the President and Founder

Dear Friends and Supporters,

2025 was a great year for animal welfare with tremendous progress made locally in Taos County and at the state level. TFFF was a big part of it!

Spay/Neuter Clinic

Spay/neuter has always been our priority. We started Trap, Neuter and Return (TNR) for feral cats in Taos County back in 2005 and three years later, through our 'Pays To Help Strays' adoption service, extended free spay/neuter, vaccinations and disease screenings to anyone adopting a cat. For over a decade, TFFF partnered with Salazar Road Veterinary Clinic and PetSmart Charities, the nation's largest grantor for animal welfare, getting thousands of cats fixed while helping thousands of homeless strays and feral cats find new homes. In 2023, TFFF formed a new Spay/Neuter Services division with Donna Karr as director and developed a free spay/neuter program for all Taos cats and dogs, anchored by a full-time, brick-and-mortar veterinary clinic in El Prado, NM.

After handling over 2300 surgeries, TFFF decided to transfer clinic operations into a separate legal entity. This move strengthened the clinic and gave it full operating autonomy. On March 1, 2025, TFFF transferred all clinic assets and operations to Spay Taos, a Taos-based public charity with Donna Karr as Executive Director. All equipment, software and supplies along with all donations and grants TFFF had received since September 2023 were transferred. To further secure the clinic's future, TFFF committed an additional \$275,000 from two charitable bequests and boosted that with another \$15,000 grant in December. Overall, TFFF has funded over \$900,000 for the clinic. For more details, please see the Spay/Neuter Services chart in 'By the Numbers' section below.

Spay Taos has continued the clinic program admirably, completing another 2100 surgeries during 2025, approximately matching the spay/neuter rate that TFFF accomplished. Maintaining a consistent, strong spay/neuter rate is critical for Taos to escape the pandemic of excess cat/dog litters triggered by the COVID disruptions of 2020 and 2021. Based on our long-term study of community shelter intakes and spay/neuter trends, we have confidence that the stray population, which tracks shelter intakes, has already declined significantly and is well underway to reverting to pre-pandemic numbers.

Going forward, Spay Taos will need a sustainable donor base beyond TFFF. To my knowledge, they have not released any financial information so their present financial condition cannot be judged. To show Taos-area donors how valuable the clinic is, TFFF performed a comprehensive evaluation of the economic impact of its operations, "A \$100 Million Spay/Neuter Clinic". It was published in the Taos News last December and can be viewed or downloaded from our website or Facebook page. The numbers are startling! The clinic, even if it had closed in December, will save our community at least \$100 million in animal care expenses over ten years! That's lots of extra money for Taoseños to buy groceries, pay rent, start a business, send kids to college, etc.

There are encouraging signs that people are listening! Spay Taos has indicated that they are receiving, or about to receive, public funding from Taos town and county governments. Additionally, they are eligible for up to \$50,000 in annual funding from the state via the New Mexico Affordable Spay/Neuter Act (NM Senate Bill 57). TFFF has promoted public funding for spay/neuter for years and we're glad to see Spay Taos benefit!

Spay/Neuter Advocacy

We believe every resident of New Mexico should have access to free spay/neuter for their cats and dogs!

However, most New Mexico communities do not have a free spay/neuter clinic like Taos. Commercial veterinary clinics charge hundreds of dollars for each spay/neuter and compound that with vaccination and exam charges. Many households cannot afford such expenses for just one animal, much less for an entire litter.

That's why TFFF expanded its advocacy to the state level in 2025, working with state animal welfare lobbyists, Animal Protection New Mexico and Animal Protection Voters, to find new spay/neuter funding opportunities for New Mexico charities. TFFF proposed and won funding for spay/neuter via the \$5.0 million NM Animal Welfare Program and Trust Fund Act (HB113), which was signed into law in March 2025. We also won HB113 funding for animal welfare charities that are not corporations. Helping charitable corporations is fine, but New Mexico has many small, struggling, unincorporated animal shelters and rescues that need help, too.

Arguably, our most important effort was the release of the research paper, "Investing in Spay/Neuter", published to support the recent legislative efforts to extend the the New Mexico Affordable Spay/Neuter Act beyond 2026. It's the first analysis (at least, the first we've seen!) to compare the direct costs of purchasing spay/neuter surgery to the direct costs of future animal care. The report details how paying for spay/neuter at a commercial vet clinic yields a community-wide minimum return of 239% per year and reaches 439% per year if a non-profit clinic like Spay Taos is used. The fact is: spay/neuter competes for funding with many other vital charitable causes. Now we have a factual, financial demonstration that spay/neuter is a tremendous investment!

Heritage Programs

TFFF sheltered 23 cats at the TFFF sanctuary, mainly older feral cats with health problems or disabilities who could not survive outdoors. We assisted feral cat caregivers, lending out traps for TNR and distributing nearly \$15,000 in free cat food. By offering food, TFFF provides a safety net for hundreds of homeless cats while offering an incentive for low-income feral cat caregivers to participate in TNR.

Stray Hearts

Taos has lacked a viable community shelter, meaning a shelter that accepts strays from animal control officers, for over two and one half years. During this period, officers had nowhere to bring their impounds – crippling their ability to perform their jobs. We've heard reports of an alarming increase in packs of roving dogs around Taos, a situation imperiling people, their pets and livestock. But important progress is being made!

Last December, under new management, Stray Hearts partially reopened. They are seeking to reestablish contracts with the town and county so that animal control officers can fulfill their essential functions. TFFF believes that the restoration of animal control and sheltering services for stray animals is absolutely vital for Taos animal welfare. In fact, reestablishing these pillars of welfare in Taos was the main reason we founded the clinic.

The new Stray Hearts has excellent prospects. It was a surge in homeless animals during the post-pandemic years that doubled their intakes, ultimately forcing their closure. But here in 2026, they are operating in a community with universal free spay/neuter: fewer litters means fewer strays and that means fewer intakes! But to succeed, Stray Hearts needs public funding from both the town and county and they need your support, too.

Our Vision

Both in vision and in action, TFFF has been the leading innovator in Taos animal welfare. If you appreciate our work, please consider donating to us. Your support enables the terrific, real world outcomes that I have had the pleasure of describing for you today.

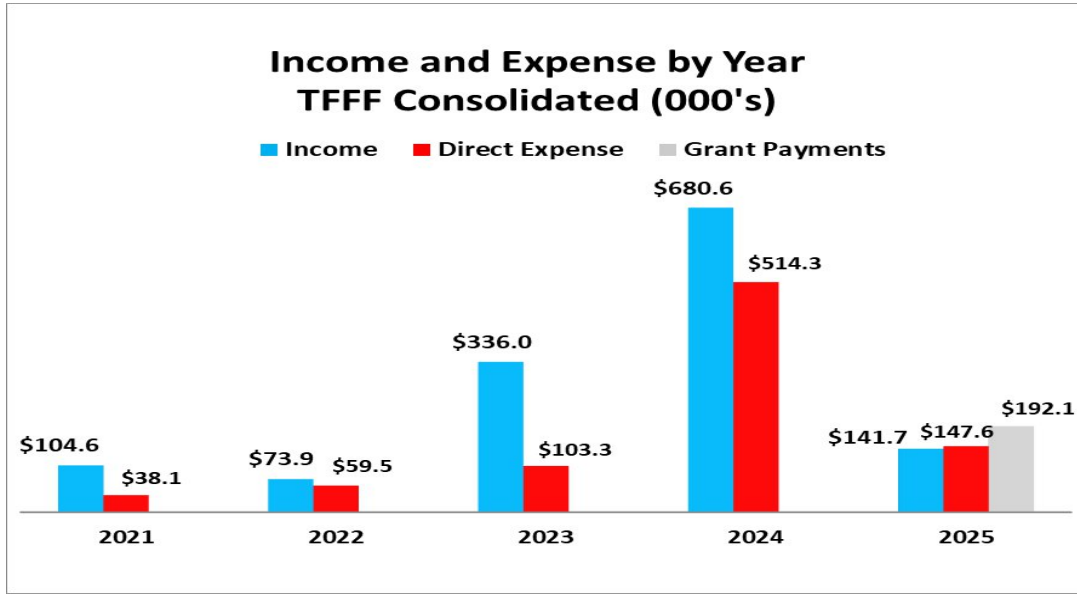
On behalf of Taos Feral Feline Friends, thank you,

 4/19/26

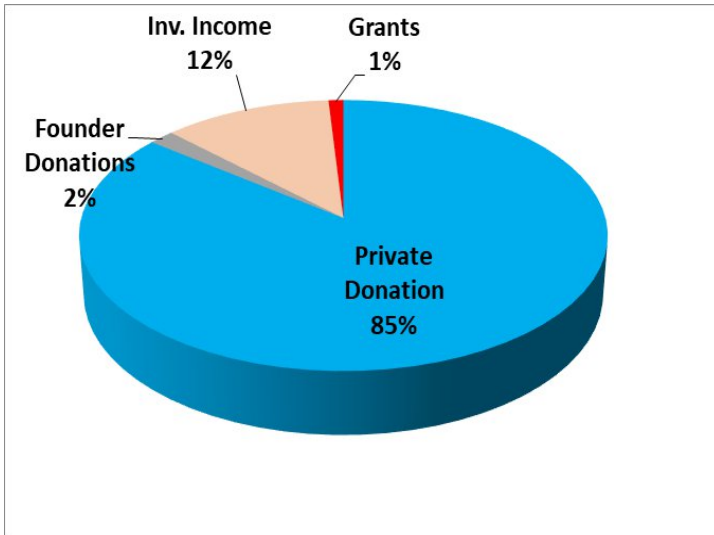
Leanne Mitchell, President and Founder

Taos Feral Feline Friends

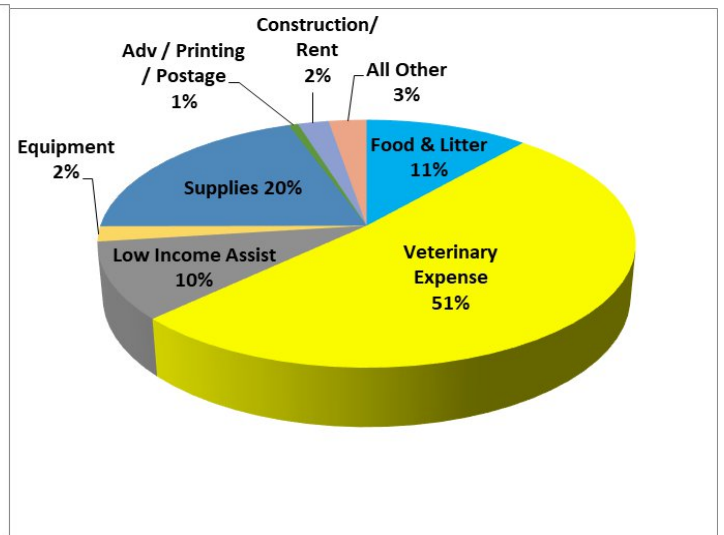
By the Numbers



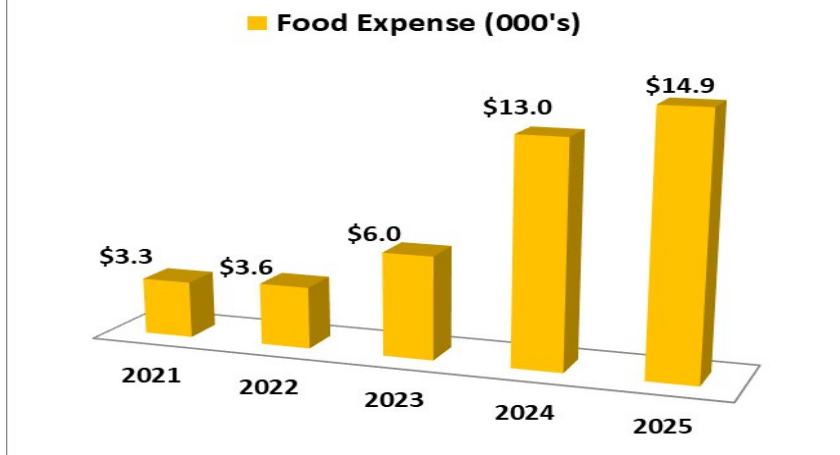
2025 Income by Source



2025 Expense by Category



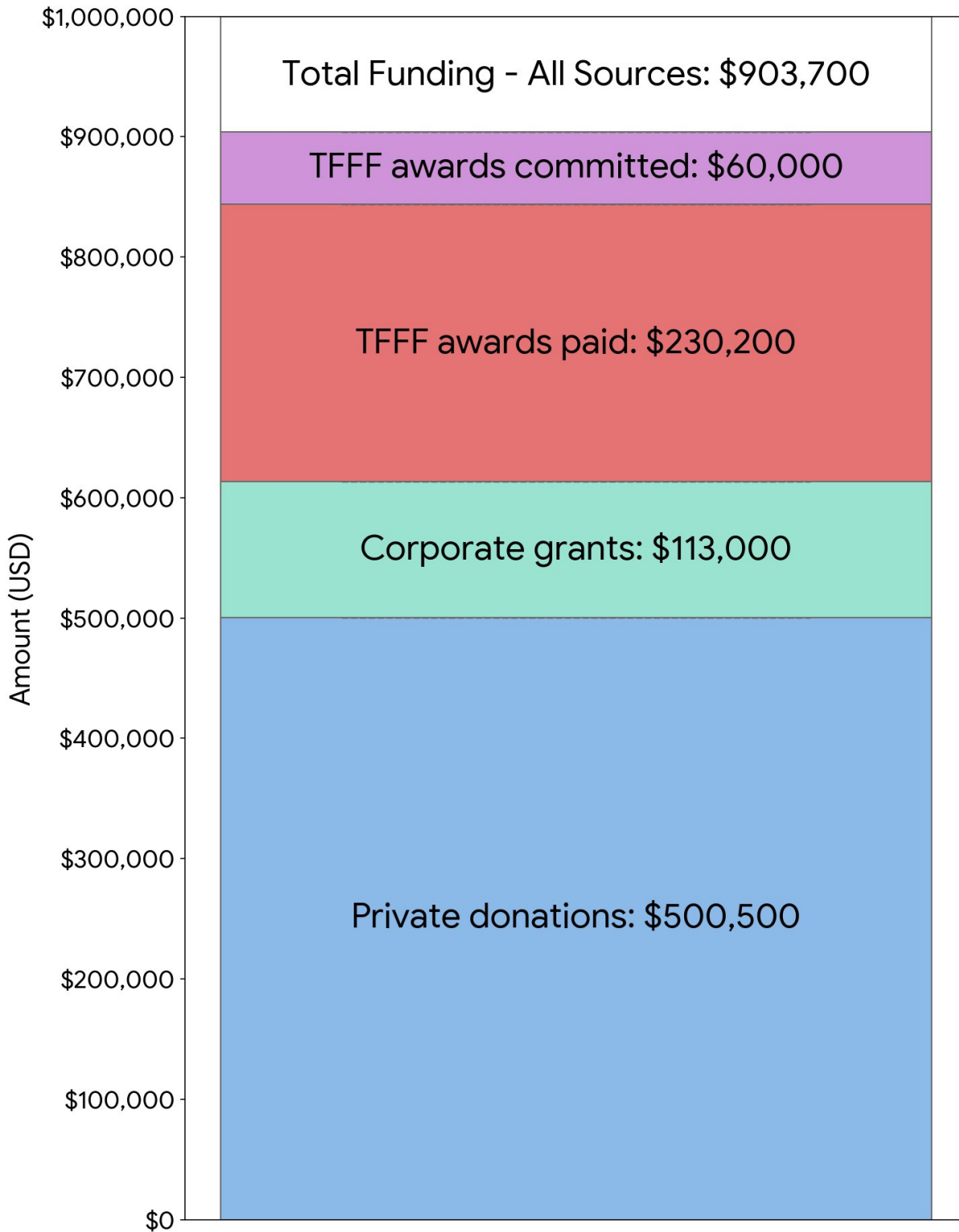
Low Income Food Assistance



Taos Feral Feline Friends

By the Numbers

TFFF Spay/Neuter Services Funding (inception thru March 2026)



Taos Feral Feline Friends

Sanctuary Program



The Sanctuary

TFFF began in 2004 as a cat rescue organization. Its first shelter residents were feral cats awaiting euthanasia at the local Humane Society, rescued and brought home by Leanne Mitchell. TFFF soon became the premier, no-kill feline shelter in Northern New Mexico, often holding over 80 cats, the majority of which were feral. On 1/1/2022, the rescue and adoption functions of the TFFF shelter ceased and the program was renamed as the “Sanctuary Program”

The main sanctuary facility is a former 814 square foot guesthouse with four rooms located in Ranchos De Taos, New Mexico and is primarily reserved for feral cats. The cats, are free to roam within each room - it is a cage-less shelter. Two rooms have ceilings with exposed wooden supports that the cats can sit or walk along, effectively increasing the usable areas of the rooms. Two rooms have windows opening onto screened-in porches, allowing our residents to safely enjoy their favorite pastime – bird-watching! Additional rooms in a separate building also house TFFF cats, featuring an additional screened-in porch for their use.

A cage-less environment is important to the health and well-being of feral cats. Feral cats, accustomed to running free, can become lethargic and stop eating if confined to a cage. Our cats run and play within their rooms, interacting with the other cats, forming a community much like an outdoor feral cat colony. Eating habits and litter box use are normal. Fights are seldom observed. By all measures, the ferals are well-adapted to life at TFFF.

TFFF succeeded finding permanent, loving homes for both companion and feral cats. Despite the common misconception that feral cats are unadoptable, we have worked with adopters who appreciate the wild nature and rodent-controlling abilities of feral cats. In total from inception, the TFFF shelter adopted out 738 cats: 393 feral and 345 companion cats. The remaining residents, primarily old, ill or disabled feral cats, have been designated ‘Sanctuary Cats’ based on our evaluation that a return to outdoor life with its numerous perils is no longer in their best interest.

Concurrently with the change from shelter to sanctuary on 1/1/2022, TFFF ended its rescue function. Due to outstanding commitments to accept some cats upon the death or disability of their caregivers, there may be a few future intakes, but not a material number.

Consistent with operation as a sanctuary, the program had no intakes and four death/euthanasia cases during 2025. There were 19 cats at the sanctuary at 12/31/25, down from 23 at 12/31/24.

Taos Feral Feline Friends

Low Income Food Assistance Program / TNR Support



Although TNR surgeries are handled at the El Prado clinic by Spay Taos, TFFF continues to support the efforts of feral cat caregivers via its food distribution program, by lending out humane traps and by offering guidance for successful trapping based on TFFF's twenty years of TNR experience.

In Taos, the poorest neighborhoods are also the areas with the highest populations of homeless cats. Many of TFFF's clients reside in these areas, helping feral cats survive, putting out food and water every day even while dealing with hunger themselves. In 2005, TFFF's second year of operation, TFFF saw the need to address the unchecked breeding of feral cats and created the first Trap, Neuter and Return (TNR) program in Taos County, offering free spay/neuter for all feral cats in the county. While TNR is the ultimate solution to keeping homeless cat populations in check, many months can pass before the number of cats begins to decline. In the interim, some caregivers require assistance to keep their 'outdoor kitties' well-fed and healthy.

TFFF helps low-income caregivers by providing free cat food for their free-roaming cats. To qualify, a resident must be actively providing care to homeless cats in a managed feral cat colony and reside in a household with total family income below \$60,000 per year. To be considered a 'managed feral cat colony', a caregiver must have completed spay/neuter for all colony residents or be an active participant in a TNR program. The program therefore acts as an incentive for colony caregivers to spay/neuter their feral cats.

Distributions are made on an 'as needed' basis, as requested by the caregiver, typically with one month of food per request. In emergency circumstances, other cat caregivers, including pet owners, can be admitted into the program on a discretionary basis if they are experiencing financial hardship caring for their cats.

TFFF achieved a new record in 2025 for free low-income food assistance (LIFA) increasing 14% from \$13,034 of cat food distributed in 2024 to \$14,882 in 2025, equivalent to 15,300 lbs. of dry cat food based on an approximate price of \$0.97 per pound. Thirteen residents participated in the program, some feeding more than twenty cats each day.

Taos Feral Feline Friends

Spay/Neuter Services

In November 2023, TFFF announced the formation of TFFF Spay/Neuter Services (TFFF-SNS) for the purpose of operating a full-time spay/neuter clinic serving all cats and dogs in Taos County. TFFF-SNS was established as a separate entity within TFFF with its own management team, bank accounts and financial records.

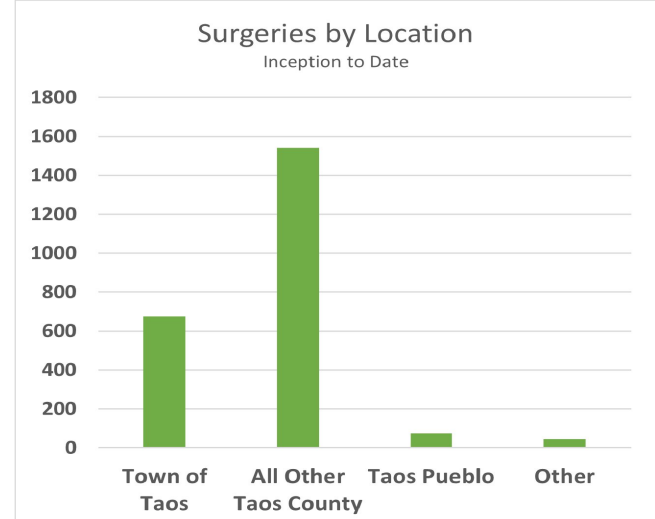
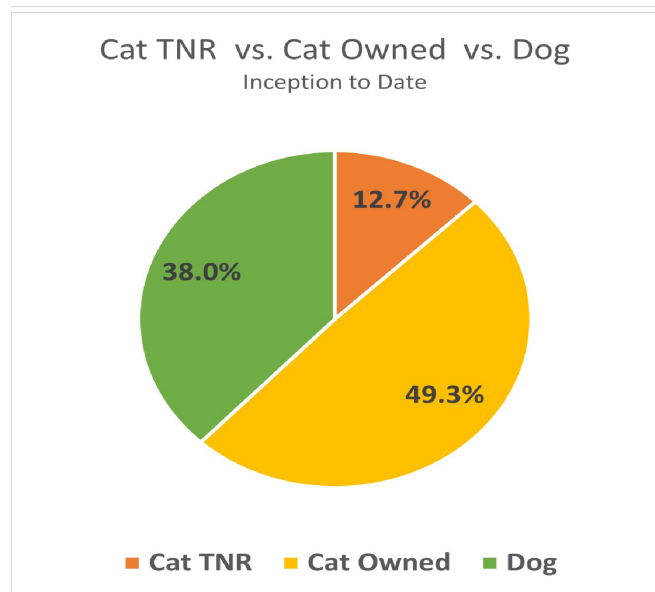
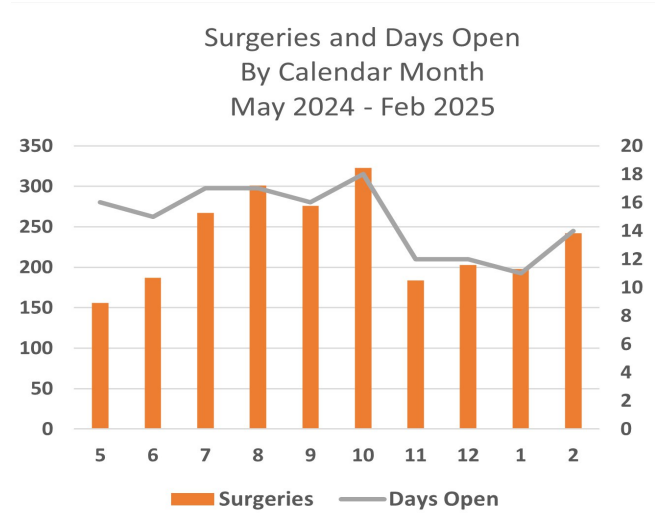
TFFF-SNS leased a 1600 square foot rental space in El Prado, NM and, following reconstruction as a veterinary clinic, opened to the public on May 2, 2024. Professional veterinary services were handled by a three-person veterinary team under contract to TFFF-SNS. A volunteer team was assembled to assist with services such as client check-in/check-out, cleaning and transportation of animals to and from the clinic.

All TFFF-SNS services were free to Taos County residents, including residents of Taos and Picuris pueblos. Services include vaccinations (rabies and DAPPV for dogs; rabies, FVRCP and FeLV for cats), and micro-chipping.

Through 3/1/2025, the clinic was open 148 days, completing 2337 spay/neuter surgeries. Supplementing the charts to the right, the Appendix has a detailed statistical summary of clinic surgeries. On March 1, 2025, TFFF-SNS transferred the El Prado clinic to Spay Taos, a Taos-based charity specifically formed to operate the El Prado clinic and unaffiliated with TFFF. Under Spay Taos' control, the clinic has continued as a source of reliable, free, local spay/neuter services for the cats and dogs of Taos County.

TFFF-SNS has pledged continuing financial support to Spay Taos through 2028 for operation of the clinic, subject to certain conditions. On 12/31/2025, TFFF allocated an additional \$15,000 to TFFF-SNS as a capital contribution, raising its clinic investment from inception to \$281,200. Including private donations, corporate grants and investment earnings, TFFF has contributed \$903,700 to the El Prado clinic inception-to-date.

In 2025, TFFF advanced its spay/neuter advocacy to the state level, working with the lobbying group, Animal Protection Voters of NM to get NM HB113 enacted and NM SB57 renewed. Both laws provide funding for spay/neuter in NM. TFFF recently published, "Investing in Spay/Neuter", a financial analysis of the community-wide rate of return achieved by investing in spay/neuter.



Taos Feral Feline Friends

Financial Overview as of 12/31/2025

Introduction

Taos Feral Feline Friends (TFFF) is a 501-c(3) non-profit association, founded in June 2004, providing animal welfare to cats and dogs throughout Northern New Mexico. The association's headquarters and shelter facility are located in unincorporated Taos County, New Mexico, approximately 8 miles southwest of the town of Taos. In 2023, a second location, a 1600 sq. ft. rental building in El Prado, New Mexico was renovated to become a spay/neuter veterinary clinic and operated by TFFF until March 2025 when the clinic was transferred to Spay Taos, a Taos-based charity.

On 7/1/2023, TFFF established a new division, TFFF Spay/Neuter Services (TFFF SNS), to provide spay/neuter services for both cats and dogs, utilizing the above-noted rented facility. TFFF established SNS as a separate account: the program has its own bank account and its own financial statements independent of all other TFFF programs which are now collectively referred to as TFFF Heritage. Consequently, there are separate financial exhibits herein for SNS, Heritage and the entire organization, labelled as TFFF Consolidated.

TFFF prepares its accounting statements on a cash basis with semi-annual reporting periods ending June 30 and December 31. However, purchases made by credit card but not yet paid to the card provider are shown as liabilities.

The TFFF income statement was reformatted in 2024 to provide additional detail: bequests were shown separately from other revenue, microchip and vaccine costs were shown separately from other veterinary expenses, personnel costs were segregated into four subcategories and construction contractor payments were reclassified from personnel costs to facility construction and maintenance costs. The 2025 financial statements employ the 2024 format.

This overview is a material part of the TFFF financial report. This financial report has not been audited, but is believed by the undersigned to be an accurate representation of the financial condition of the association as of Dec. 31, 2025. Further information concerning the organization's financial condition may be obtained from IRS Form 990. Current and prior years' Form 990's can be accessed for no cost at irs.gov and guidestar.org or you may contact us in writing if you would like to receive the most recent filing. There is no charge to receive our tax filing.

TFFF Heritage 2025 Income Statement and Balance Sheet

Revenue was \$39,787 for CY2025, consisting of 66% private donations and grants, 27% investment income and 7% founder donations. Revenues decreased by 85% in comparison to the \$274,280 recorded in CY2024 which benefited from the receipt of a \$255,461 non-recurring charitable bequest. Excluding the 2024 bequest, CY2025 revenue increased by 112%. From 9/1/2023 through 3/1/2025, all private donations and grants, unless specifically instructed otherwise by the donor/grantor, were assigned to TFFF SNS. Consequently, Heritage's \$729 donations from CY2024 are not comparable to the CY2025 \$26,433 donations and grants.

Expenses were \$42,177 for CY2025, consisting of 40% for shelter food and litter (vs. 34% during 2024), 10% for veterinary costs, veterinary supplies and medicine, (vs. 36% during 2024), 35% for veterinary expense and food assistance to low-income families (vs. 21% during 2024), 9% for TNR equipment, shelter equipment and supplies (vs. 7% during 2024), 6% for utilities, advertising, printing, postage, promotional and miscellaneous costs (vs. 3% during 2024).

Taos Feral Feline Friends

Financial Overview as of 12/31/2025 (continued)

In total, expenses decreased by 33% from the prior year amount of \$67,984. This was a result of CY2024 having approximately four months of third-party veterinarian spay/neuter programs, Pays To Help Strays and TNR, which were terminated in May 2024 when the the TFFF SNS spay/neuter clinic opened. Heritage activity during CY2025 was low income food distribution and sanctuary program only. Consequently, third-party veterinary expense declined by 81% and program activity, measured as the number of cats assisted during the calendar year (excluding low-income food distribution), decreased 79% from 107 in 2024 to 23 in 2025.

No employee expenses were paid during CY2025. Costs for waste disposal, cell phone, license, web-hosting and bank fees were \$1,404. Printing and postage costs were \$955. All other utility, all insurance and all transportation costs of TFFF Heritage were paid for TFFF as in-kind donations by William and Leanne Mitchell. Additionally, TFFF leases its shelter facility on a rent-free basis from William and Leanne Mitchell. The payment of certain TFFF expenses by William and Leanne Mitchell and rent-free lease are charitable arrangements that can be terminated at any time.

Based on the above revenue and expenses, TFFF Heritage reported an operating loss of \$2,390 during 2025 vs. a gain of \$211,294 for 2024. At 12/31/25, TFFF authorized an additional transfer of \$15,000 from Heritage to SNS for the benefit of funding the clinic operated by Spay Taos. The change in Heritage net assets after this transfer was a decrease of \$17,390 for CY2025 vs. a gain of \$61,294 for CY2024, which included a \$150,000 transfer from Heritage to SNS.

TFFF Heritage maintains its own checking account with the Taos, NM branch of Hillcrest Bank (a division of NBH Bank), PO Box 26528, Kansas City, MO 64196. As of 12/31/2025, the account balance was \$19,018. The account does not pay interest and incurs no banking fees, other than purchase of blank checks and return check fees. TFFF maintains an account with PayPal to facilitate on-line donations via the TFFF website. As of 12/31/2025, the PayPal account balance was \$490. TFFF Heritage has a brokerage account at Charles Schwab to facilitate charitable donations of securities and generate investment income. Its balance was \$203,481 as of 12/31/2025.

TFFF Heritage had \$4,875 of credit card accounts payable as of 12/31/2025 and no other debt or lease obligations. The \$40,000 credit line, committed to TFFF through 12/31/2025 by the founders was not renewed and its balance as of 12/31/2025 was \$0. Subsequent to 12/31/2025, TFFF made full payment of the year-end credit card balance.

At 12/31/2024, TFFF Heritage transferred \$150,000 to TFFF SNS to enhance funding of the El Prado veterinary clinic. This was shown as a surplus adjustment on the income statement. At 12/31/2025, TFFF Heritage transferred an additional \$15,000 to TFFF SNS to be paid, subject to certain conditions, in three annual installments beginning 3/1/2026 and to include investment earnings on unpaid amounts. The inception-to-date investment in TFFF SNS from TFFF Heritage, before credited investment earnings was \$281,200 as of 12/31/2025 and was \$290,200 after investment credits. Future surplus transfers from TFFF Heritage to TFFF SNS may occur on a discretionary basis.

TFFF Heritage 2025 Expenses by Program

This exhibit was prepared from the expense records of the association. The Pays to Help Strays and TNR spay/neuter programs ended in May 2024. In 2025, the TNR segment is Low-Income Food Assistance only. Most 2025 Heritage expenses relate to operation of the Sanctuary and purchase of food for the distribution program. The Sanctuary expenses and TNR food program expenses are taken from vendor receipts. Telephone, website, advertising, printing, postage, taxes, licenses and fees are allocated between Sanctuary and TNR based on the directly assigned expenses for each segment.

Taos Feral Feline Friends

Financial Overview as of 12/31/2025 (continued)

TFFF Spay/Neuter Services (SNS) 2025 Income Statement and Balance Sheet

Revenue was \$101,896 for CY2025, consisting of approximately 93% private donations; 1% corporate and charitable foundation grants; and 6% investment income. Donations and grants were mainly from the period 1/1/2025 to 3/1/2025 during which TFFF assigned all donations and grants to SNS, unless specifically instructed otherwise by the donor/grantor. On 3/1/2025 TFFF transferred the clinic assets and operations to Spay Taos, a public charity. Effective 3/2/2025, TFFF assigned all donations and grants to Heritage, unless specifically instructed otherwise by the donor/grantor.

Expenses were \$105,377 for CY2025, consisting of 69% for personnel costs, 12% for clinic supplies (excluding vaccines and microchips), 13% for vaccines and microchips, 1% for veterinary equipment, 3% for rent and 2% for utilities and all other expenses.

Based on the above revenue and expenses, TFFF SNS reported an operating loss of \$3,481 during CY2025, compared to an operating loss of \$44,992 in CY2024. The two years' results are not directly comparable since the the clinic generated expenses for TFFF SNS for twelve months in CY2024 vs. two months in CY2025.

TFFF SNS maintains its own checking account with the Taos, NM branch of Hillcrest Bank (a division of NBH Bank), PO Box 26528, Kansas City, MO 64196. As of 12/31/2025, the account balance was \$1,466. The account does not pay interest and incurs no banking fees, other than purchase of blank checks and return check fees. TFFF SNS maintains an account with PayPal to facilitate on-line donations via the TFFF website. As of 12/31/2025, the PayPal account balance was \$0. TFFF SNS has a brokerage account at Charles Schwab to facilitate charitable donations of securities and its balance was \$118,249 as of 12/31/2025.

Due to the transfer of the clinic assets and operations to Spay Taos in March 2025, TFFF SNS no longer retains any material liabilities, including no outstanding credit card debt as of 12/31/2025. The founder loan program expired on 12/31/2025 and TFFF SNS had no outstanding obligations.

At 12/31/2025, TFFF SNS received \$15,000 from TFFF Heritage to enhance funding of the El Prado veterinary clinic. This is shown as a surplus adjustment on the income statement. The total TFFF Heritage funding, exclusive of investment income credits, is \$281,200 as of 12/31/2025. Future surplus transfers from TFFF Heritage to TFFF SNS may occur on a discretionary basis.

TFFF Consolidated 2025 Income Statement and Balance Sheet

Consolidated revenue was \$680,560 for CY2025, consisting of approximately 43% private donations; 38% charitable bequests, 16% corporate and charitable foundation grants, 3% investment income and founder donations. Consolidated expenses were \$514,258. Based on these revenue and expenses, TFFF reported an operating gain of \$166,302 during 2024 vs. a gain of \$232,660 for 2023.

TFFF's cumulative surplus (excess of revenue over expense from inception) was \$535,798 as of 12/31/2025. The surplus is approximately 25.4% of inception-to-date revenue as of 12/31/2024.

Taos Feral Feline Friends

Financial Overview as of 12/31/2025 (continued)

Transfer of Clinic to Spay Taos: March 1, 2025


On 3/1/2025, TFFF transferred ownership of the El Prado veterinary clinic to Spay Taos, a Taos-based 501-c(3) charity, unaffiliated with TFFF. Spay Taos intends to operate the clinic substantially similarly to TFFF Spay/Neuter Services. The transfer included rights and obligations under the facility lease, certain intellectual property, all veterinary equipment and supplies and financial assets of the TFFF Spay/Neuter Services division excluding \$100,000 and reserves for certain unpaid or potential expenses as of 3/1/2025. The remaining TFFF SNS financial assets, after final settlement of unpaid or potential expenses, and investment income earned thereon, are scheduled to be transferred to Spay Taos in two approximately equal installments at 3/1/2026 and 3/1/2027, subject to terms and conditions as specified in the TFFF/Spay Taos Transfer Agreement. TFFF-SNS completed its 2025 Transfer Agreement obligations to Spay Taos with payments totaling \$192,098 during 2025. TFFF intends to retain the TFFF SNS division as a separate account to facilitate its mission to support spay/neuter in New Mexico.

Material Event Occurring After 12/31/2025

In accordance with the TFFF/Spay Taos Transfer Agreement and the terms of the \$15,000 12/31/2025 Award, TFFF paid \$60,400 to Spay Taos in March 2026. Approximately \$60,000 of outstanding grant obligations to Spay Taos from TFFF SNS remained after this payment. No additional payments to Spay Taos are expected during 2026.

Signatures

I, the undersigned, hereby represent that the above discussion of the financial condition of Taos Feral Feline Friends as of December 31, 2025 and accompanying schedules are accurate to the best of my knowledge:


4-5-2026

Raeann Rasmussen, Vice President/Treasurer

 4/5/26

Leanne Mitchell, President and Founder

Taos Feral Feline Friends

2025 Income Statement - TFFF Heritage

	<u>1/1/25 - 6/30/25</u>	<u>7/1/25 - 12/30/25</u>	<u>1/1/25 - 12/31/25</u>	<u>1/1/24 - 12/31/24</u>
Private Donations	\$5,832	\$20,401	\$26,233	\$729
Bequests	\$0	\$0	\$0	\$255,461
Founder Donations	\$0	\$2,500	\$2,500	\$0
Grants	\$0	\$200	\$200	\$0
Investment Income	\$5,656	\$5,198	\$10,854	\$18,090
Total Revenue	\$11,488	\$28,299	\$39,787	\$274,280
<u>Expenses</u>				
Salaries	\$0	\$0	\$0	\$0
Veterinary Staff Contract Pay	\$0	\$0	\$0	\$0
Contractor GRT	\$0	\$0	\$0	\$0
Relief Staff and Other Personnel Costs	\$0	\$0	\$0	\$0
Subtotal Personnel Costs	\$0	\$0	\$0	\$0
Food & Litter	\$8,680	\$8,211	\$16,891	\$21,435
Veterinary Costs -third party	\$3,065	\$504	\$3,569	\$20,702
Medicine and Veterinary Supplies	\$334	\$280	\$614	\$1,159
Low Income Food Assistance	\$6,643	\$8,239	\$14,882	\$13,034
Low Income Veterinary Expense Assistance	\$0	\$0	\$0	\$115
Shelter/Clinic Supplies - all other	\$846	\$643	\$1,489	\$2,228
Shelter/Clinic Supplies - microchip	\$0	\$0	\$0	\$0
Shelter/Clinic Supplies - vaccines	\$0	\$0	\$0	\$505
Shelter/Clinic Equipment	\$437	\$1,936	\$2,373	\$1,786
TNR Equipment	\$0	\$0	\$0	\$356
Subtotal Animal Costs	\$20,005	\$19,813	\$39,818	\$61,320
Facility Construction/Maintenance/Repair	\$0	\$0	\$0	\$0
Rent	\$0	\$0	\$0	\$0
Waste Disposal	\$459	\$482	\$941	\$983
Telephone & Website Hosting	\$164	\$33	\$197	\$226
Heating, Electricity, Internet and Misc Utilities	\$0	\$0	\$0	\$0
Property and Liability Insurance	\$0	\$0	\$0	\$0
Subtotal Insurance/Utilities	\$623	\$515	\$1,138	\$1,209
Automobile Expenses	\$0	\$0	\$0	\$0
Advertising, Printing, Postage	-\$239	\$1,194	\$955	\$229
Travel, Dining & Entertainment	\$0	\$0	\$0	\$0
Special Event Expenses	\$0	\$0	\$0	\$0
Promotional Expenses	\$0	\$0	\$0	\$0
Charitable Contributions	\$0	\$0	\$0	\$20
Seminars,Workshops	\$0	\$0	\$0	\$0
Taxes, Licenses, Fees	\$136	\$130	\$266	\$208
Subtotal Misc. Expenses	-\$103	\$1,324	\$1,221	\$457
Total Expenses	\$20,525	\$21,652	\$42,177	\$62,986
<u>Surplus (Deficit) from Operations</u>	-\$9,037	\$6,647	-\$2,390	\$211,294
Transfer from TFFF Heritage	\$0	-\$15,000	-\$15,000	-\$150,000
Grant Payments to Spay Taos	\$0	\$0	\$0	\$0
<u>Net Surplus (Deficit) from Operations</u>	-\$9,037	-\$8,353	-\$17,390	\$61,294

Taos Feral Feline Friends

2025 Income Statement - TFFF Spay/Neuter Services

	<u>1/1/25 - 6/30/25</u>	<u>7/1/25 - 12/30/25</u>	<u>1/1/25 - 12/31/25</u>	<u>1/1/24 - 12/31/24</u>
Private Donations	\$94,674	\$277	\$94,951	\$292,624
Bequests	\$0	\$0	\$0	\$0
Founder Donations	\$0	\$0	\$0	\$2,000
Grants	\$1,250	\$0	\$1,250	\$108,333
Investment Income	\$3,320	\$2,375	\$5,695	\$3,323
Total Revenue	\$99,244	\$2,652	\$101,896	\$406,280
<u>Expenses</u>				
Salaries	\$0	\$0	\$0	\$0
Veterinary Staff Contract Pay	\$54,200	\$0	\$54,200	\$204,500
Contractor GRT	\$5,601	\$0	\$5,601	\$13,351
Relief Staff and Other Personnel Costs	\$12,700	\$0	\$12,700	\$9,426
Subtotal Personnel Costs	\$72,501	\$0	\$72,501	\$227,277
Food & Litter	\$0	\$0	\$0	\$0
Veterinary Costs -third party	\$0	\$0	\$0	\$0
Medicine and Veterinary Supplies	\$0	\$0	\$0	\$0
Low Income Food Assistance	\$0	\$0	\$0	\$0
Low Income Veterinary Expense Assistance	\$0	\$0	\$0	\$0
Shelter/Clinic Supplies - all other	\$12,894	\$0	\$12,894	\$80,844
Shelter/Clinic Supplies - microchip	\$0	\$0	\$0	\$14,850
Shelter/Clinic Supplies - vaccines	\$14,024	\$0	\$14,024	\$27,890
Shelter/Clinic Equipment	\$544	\$0	\$544	\$43,905
TNR Equipment	\$0	\$0	\$0	\$2,189
Subtotal Animal Costs	\$99,963	\$0	\$99,963	\$396,955
Facility Construction/Maintenance/Repair	\$84	\$0	\$84	\$21,175
Rent	\$3,074	\$0	\$3,074	\$18,255
Waste Disposal	\$71	\$0	\$71	\$275
Telephone & Website Hosting	\$568	\$0	\$568	\$3,197
Heating, Electricity, Internet and Misc				
Utilities	\$779	\$0	\$779	\$1,875
Property and Liability Insurance	\$626	\$0	\$626	\$1,377
Subtotal Insurance/Utilities	\$2,044	\$0	\$2,044	\$6,724
Automobile Expenses	\$0	\$0	\$0	\$0
Advertising, Printing, Postage	\$0	\$0	\$0	\$7,179
Travel, Dining & Entertainment	\$0	\$0	\$0	\$136
Special Event Expenses	\$0	\$0	\$0	\$0
Promotional Expenses	\$0	\$0	\$0	\$0
Charitable Contributions	\$0	\$0	\$0	\$0
Seminars,Workshops	\$0	\$0	\$0	\$0
Taxes, Licenses, Fees	\$212	\$0	\$212	\$848
Subtotal Misc. Expenses	\$212	\$0	\$212	\$8,163
Total Expenses	\$105,377	\$0	\$105,377	\$451,272
<u>Surplus (Deficit) from Operations</u>	-\$6,133	\$2,652	-\$3,481	-\$44,992
Transfer from TFFF Heritage	\$0	\$15,000	\$15,000	\$150,000
Grant Payments to Spay Taos	-\$192,098	\$0	-\$192,098	\$0
<u>Net Surplus (Deficit) from Operations</u>	-\$198,231	\$17,652	-\$180,579	\$105,008

Taos Feral Feline Friends

2025 Income Statement - TFFF Consolidated

	<u>1/1/25 - 6/30/25</u>	<u>7/1/25 - 12/30/25</u>	<u>1/1/25 - 12/31/25</u>	<u>1/1/24 - 12/31/24</u>
Private Donations	\$100,506	\$20,678	\$121,184	\$293,353
Bequests	\$0	\$0	\$0	\$255,461
Founder Donations	\$0	\$2,500	\$2,500	\$2,000
Grants	\$1,250	\$200	\$1,450	\$108,333
Investment Income	\$8,976	\$7,573	\$16,549	\$21,413
Total Revenue	\$110,732	\$30,951	\$141,683	\$680,560
<u>Expenses</u>				
Salaries	\$0	\$0	\$0	\$0
Veterinary Staff Contract Pay	\$54,200	\$0	\$54,200	\$204,500
Contractor GRT	\$5,601	\$0	\$5,601	\$13,351
Relief Staff and Other Personnel Costs	\$12,700	\$0	\$12,700	\$9,426
Subtotal Personnel Costs	\$72,501	\$0	\$72,501	\$227,277
Food & Litter	\$8,680	\$8,211	\$16,891	\$21,435
Veterinary Costs -third party	\$3,065	\$504	\$3,569	\$20,702
Medicine and Veterinary Supplies	\$334	\$280	\$614	\$1,159
Low Income Food Assistance	\$6,643	\$8,239	\$14,882	\$13,034
Low Income Veterinary Expense Assistance	\$0	\$0	\$0	\$115
Shelter/Clinic Supplies - all other	\$13,740	\$643	\$14,383	\$83,072
Shelter/Clinic Supplies - microchip	\$0	\$0	\$0	\$14,850
Shelter/Clinic Supplies - vaccines	\$14,024	\$0	\$14,024	\$28,395
Shelter/Clinic Equipment	\$981	\$1,936	\$2,917	\$45,691
TNR Equipment	\$0	\$0	\$0	\$2,545
Subtotal Animal Costs	\$119,968	\$19,813	\$139,781	\$458,275
Facility Construction/Maintenance/Repair	\$84	\$0	\$84	\$21,175
Rent	\$3,074	\$0	\$3,074	\$18,255
Waste Disposal	\$530	\$482	\$1,012	\$1,258
Telephone & Website Hosting	\$732	\$33	\$765	\$3,423
Heating, Electricity, Internet and Misc Utilities	\$779	\$0	\$779	\$1,875
Property and Liability Insurance	\$626	\$0	\$626	\$1,377
Subtotal Insurance/Utilities	\$2,667	\$515	\$3,182	\$7,933
Automobile Expenses	\$0	\$0	\$0	\$0
Advertising, Printing, Postage	-\$239	\$1,194	\$955	\$7,408
Travel, Dining & Entertainment	\$0	\$0	\$0	\$136
Special Event Expenses	\$0	\$0	\$0	\$0
Promotional Expenses	\$0	\$0	\$0	\$0
Charitable Contributions	\$0	\$0	\$0	\$20
Seminars,Workshops	\$0	\$0	\$0	\$0
Taxes, Licenses, Fees	\$348	\$130	\$478	\$1,056
Subtotal Misc. Expenses	\$109	\$1,324	\$1,433	\$8,620
Total Expenses	\$125,902	\$21,652	\$147,554	\$514,258
<u>Surplus (Deficit) from Operations</u>	-\$15,170	\$9,299	-\$5,871	\$166,302
Transfer from TFFF Heritage	\$0	\$0	\$0	\$0
Grant Payments to Spay Taos	-\$192,098	\$0	-\$192,098	\$0
<u>Net Surplus (Deficit) from Operations</u>	-\$207,268	\$9,299	-\$197,969	\$166,302

Taos Feral Feline Friends

Statement of Assets and Liabilities

	TFFF Heritage <u>12/31/2025</u>	TFFF S/N Svcs <u>12/31/2025</u>	TFFF Total <u>12/31/2025</u>	TFFF Heritage <u>12/31/2024</u>	TFFF S/N Svcs <u>12/31/2024</u>	TFFF Total <u>12/31/2024</u>
<u>Assets</u>						
Checking Account xxxx6443 (Hillcrest Bank, Kansas City, MO)	\$19,018	\$0	\$19,018	\$6,531	\$0	\$6,531
Checking Account xxxx2647 (Hillcrest Bank, Kansas City, MO)	\$0	\$1,466	\$1,466	\$0	\$56,452	\$56,452
PayPal Account (on-line donations)	\$490	\$0	\$490	\$0	\$25,149	\$25,149
Brokerage Account xxxx6426 (Charles Schwab)	\$203,481	\$118,249	\$321,730	\$232,551	\$225,044	\$457,595
Cash and Undeposited Checks	\$0	\$0	\$0	\$500	\$50	\$550
Total Assets	\$222,989	\$119,715	\$342,704	\$239,582	\$306,695	\$546,277
<u>Liabilities</u>						
Founder Loans (0% interest)	\$0	\$0	\$0	-\$1,267	\$1,128	-\$139
Accounts Payable	\$4,875	\$0	\$4,875	\$5,345	\$5,273	\$10,618
Accumulated Surplus / (Deficit)	\$218,114	\$119,715	\$337,829	\$235,504	\$300,294	\$535,798
Total Liabilities	\$222,989	\$119,715	\$342,704	\$239,582	\$306,695	\$546,277

Taos Feral Feline Friends

2025 Expenses by Program -TFFF Heritage

	<u>1/1/25 - 12/31/25</u> <u>TNR</u>	<u>1/1/25 - 12/31/25</u> <u>Sanctuary</u>	<u>1/1/25 - 12/31/25</u> <u>Pays To Help</u> <u>Strays</u>	<u>1/1/25 - 12/31/25</u> <u>Total</u>
<u>Expenses</u>				
Salaries	\$0	\$0	\$0	\$0
Veterinary Staff Contract Pay	\$0	\$0	\$0	\$0
Contractor GRT	\$0	\$0	\$0	\$0
Relief Staff and Other Personnel Costs	\$0	\$0	\$0	\$0
Subtotal Personnel Costs	\$0	\$0	\$0	\$0
Food & Litter	\$0	\$16,891	\$0	\$16,891
Veterinary Costs -third party	\$0	\$3,569	\$0	\$3,569
Medicine and Veterinary Supplies	\$0	\$614	\$0	\$614
Low Income Food Assistance	\$14,882	\$0	\$0	\$14,882
Low Income Veterinary Expense Assistance	\$0	\$0	\$0	\$0
Shelter/Clinic Supplies - all other	\$0	\$1,489	\$0	\$1,489
Shelter/Clinic Supplies - microchip	\$0	\$0	\$0	\$0
Shelter/Clinic Supplies - vaccines	\$0	\$0	\$0	\$0
Shelter/Clinic Equipment	\$0	\$2,373	\$0	\$2,373
TNR Equipment	\$0	\$0	\$0	\$0
Subtotal Animal Costs	\$14,882	\$24,936	\$0	\$39,818
Facility Construction/Maintenance/Repair	\$0	\$0	\$0	\$0
Rent	\$0	\$0	\$0	\$0
Waste Disposal	\$0	\$941	\$0	\$941
Telephone & Website Hosting	\$74	\$123	\$0	\$197
Heating, Electricity, Internet and Misc Utilities	\$0	\$0	\$0	\$0
Property and Liability Insurance	\$0	\$0	\$0	\$0
Subtotal Insurance/Utilities	\$74	\$1,064	\$0	\$1,138
Automobile Expenses	\$0	\$0	\$0	\$0
Advertising, Printing, Postage	\$357	\$598	\$0	\$955
Travel, Dining & Entertainment	\$0	\$0	\$0	\$0
Special Event Expenses	\$0	\$0	\$0	\$0
Promotional Expenses	\$0	\$0	\$0	\$0
Charitable Contributions	\$0	\$0	\$0	\$0
Seminars,Workshops	\$0	\$0	\$0	\$0
Taxes, Licenses, Fees	\$99	\$167	\$0	\$266
Subtotal Misc. Expenses	\$456	\$765	\$0	\$1,221
Total Expenses	\$15,412	\$26,765	\$0	\$42,177

Taos Feral Feline Friends

Appendix - Frequently Asked Questions

About Taos Feral Feline Friends...

Q. Who is Taos Feral Feline Friends?

A. Taos Feral Feline Friends (TFFF) is a federally tax-exempt, all-volunteer charity, serving Taos County since 2004. TFFF operates a shelter for old and disabled feral cats, provides free cat food for feral cat caregivers and is the leading provider of free spay/neuter for cats in Taos County. In 2023, TFFF expanded its mission to help both dogs and cats.

Q. What has TFFF accomplished in animal welfare?

A. Taos Feral Feline Friends is a nationally respected, leading innovator in animal welfare. TFFF founded the first free spay/neuter program in Taos County, NM, the first no-kill cat shelter, the first Trap, Neuter and Return program for feral cats and the first shelter for feral cats. In 2024, through its Spay/Neuter Services division, TFFF opened New Mexico's first volunteer-managed, full-time spay/neuter clinic, providing free spay/neuter, vaccinations and micro-chipping for all cats and dogs of Taos County. Through its extensive clinic funding, TFFF is now the top funder of spay/neuter for the cats and dogs of Taos County.

Q. What is TFFF Spay/Neuter Services (TFFF SNS)?

A. TFFF SNS was formed as a separate division of TFFF in July 2023 to develop an effective county-wide spay/neuter program for both cats and dogs. A separate entity within TFFF, TFFF-SNS has its own bank account and financial reports. The other TFFF programs are now grouped in a division called TFFF Heritage. On May 2, 2024 the clinic, situated in El Prado, NM, opened to the public operating four days per week. On March 1, 2025, TFFF-SNS transferred the El Prado clinic to Spay Taos, a Taos-based charity unaffiliated with TFFF. Spay Taos was specifically formed to operate the El Prado clinic. TFFF-SNS has pledged continuing financial support to Spay Taos for operation of the El Prado clinic.

Q. Why did TFFF transfer the El Prado clinic to Spay Taos?

A. TFFF believed the clinic would benefit from management by a charity completely dedicated to its operation as opposed to a charity like TFFF with multiple charitable programs. Additionally, Spay Taos has recruited volunteer executives via its board of directors, bringing new expertise and manpower for the clinic. The Taos animal welfare community is strengthened by having both charities operating.

Q. Since all TFFF's programs are free, where does Taos Feral Feline Friends get the necessary funding?

A. Unlike many charities, TFFF received no government support. Instead, TFFF derives most of its funding from the generous people of Taos County that are concerned about the animal welfare crisis and are willing to invest in a long-term solution. Corporate grants are an important secondary source of funds.

Q. How much do the officers and employees of Taos Feral Feline Friends get paid?

A. TFFF is an all-volunteer charity with no payroll, no 'perks' and no employees. Our officers serve for free. Many TFFF volunteers have been helping us for over ten years. TFFF contracts with veterinarians to perform spay/neuter surgeries and other veterinary services as needed on a pay-for-service basis.

Q. How can I help the animals of Taos County and Taos Feral Feline Friends?

A. First and foremost, please be sure that all dogs and cats under your care, including feral cats, obtain spay/neuter before they reach six months old. Next, please consider helping the community solve the animal welfare crisis by making a donation to TFFF. Visit taosferalfelinefriends.tripod.com or the TFFF Facebook page to make an on-line donation. Donation checks, payable to TFFF, can be mailed to: TFFF / PO Box 1926 / Ranchos de Taos, NM 87557.

Taos Feral Feline Friends

Appendix - Frequently Asked Questions (continued)

About animal welfare in Taos County...

Q. What is the El Prado Spay/Neuter Clinic and why does Taos need it?

A. The clinic is a veterinary office located in El Prado, NM dedicated to providing free spay/neuter to the cats and dogs of Taos County. The clinic is critical to animal welfare because Taos is facing an over-population crisis of unspayed cats and dogs. TFFF opened the clinic to the public on May 2, 2024 and through 2/28/25, 2337 cats and dogs received spay/neuter at no cost to the public. Today, the clinic is owned and operated by Spay Taos, a Taos-based charity unaffiliated with TFFF.

Q. What caused the over-population crisis?

A. When COVID struck, vets' offices had to operate under restrictive protocols that slashed the number of appointments. COVID also seriously disrupted people's behavior – they stayed home, cancelled vet appointments, and put off spay/neuter. They 'hoped for the best', but ended up with the worst... the worst over-population problem that Taos has ever seen as litter after unwanted litter was born. And the litters from 2020 had litters in 2021 and then in 2022, etc.

Q. How do you know that over-population is so bad?

A. In 2023, so many homeless animals were arriving at Stray Hearts, the Taos County community shelter, that they became overcrowded, discontinued accepting new intakes and non-renewed their sheltering contracts with the town and county. Without a shelter, animal control activity in the county ceased. Social media reports document roaming packs of dogs and abandoned litters of kittens and puppies in Taos.

Q. How did Taos lose so many spay/neuter resources in 2023?

A. Stray Hearts accounted for about 1300 spay/neuter cases and out-of-county transfers each year. When their intakes were interrupted in mid-2023, that resource was lost. Additionally, Zimmer Feline Foundation discontinued its popular voucher program for free feline spay/neuter and Espanola Humane stopped accepting Taos County animals at their spay/neuter clinic.

Q. What is the status of Stray Hearts, the Taos community shelter, today?

A. Many unwanted litters ultimately end up as intakes at community shelters. However, all shelters face limits: limits on physical space, limits on how many animals can be adopted into their communities and financial limits. That's why an unchecked animal population will ultimately collapse any shelter... and that's what happened in Taos in 2023. The main goal of the spay/neuter clinic was to prevent these excess litters, thereby reducing the stray population to a level manageable by Stray Hearts. Considerable progress has been made. In December 2025, Stray Hearts, under new leadership, reopened on a limited basis and is currently seeking to reestablish its relationships with town and county governments.

Q. What constitutes an effective community spay/neuter program?

A. Simply put, it must be free, locally situated, all-inclusive, consistently and dependably open and must actively support Trap, Neuter and Return (TNR). 'Pay-for-service' commercial clinics are too costly for many who live here. Relying on distant clinics like Espanola, NM causes too much driving and lost time. Clinics that discriminate between town, county and pueblo don't work... cats and dogs cross over legal boundaries every day.

Q. But don't occasional week-end spay/neuter clinics help?

A. Yes, but they are too infrequent and too limited to have significant impact on the Taos over-population crisis. Van-based week-end clinics became unnecessary in Taos after the TFFF clinic began operations. Whether such programs are effective in other communities is debatable.

Taos Feral Feline Friends

Appendix – Statistical Profile of Clinic Spay/Neuter Surgeries

TFFF Spay/Neuter Services Clinic: All activity from 5/2/2024 to 3/1/2025						
Number of Surgeries Completed						
		Town	All Other	Taos	All	All
		<u>of Taos</u>	<u>Taos County</u>	<u>Pueblo</u>	<u>Other</u>	<u>Locations</u>
Dog	M	116	249	15	8	388
Dog	F	151	323	20	7	501
Dog	Total	267	572	35	15	889
Cat	M	154	338	12	10	514
Cat	F	188	420	16	13	637
Cat	Total	342	758	28	23	1151
TNR Cat	M	31	97	6	2	136
TNR Cat	F	35	115	6	5	161
TNR Cat	Total	66	212	12	7	297
All Animals	M	301	684	33	20	1038
All Animals	F	374	858	42	25	1299
All Animals	Total	675	1542	75	45	2337

Taos Feral Feline Friends

Appendix – Officers, Quick Facts, and Contact Information

ASSOCIATION OFFICERS (year first elected)

Leanne Mitchell, President and Founder (2004)

Raeann Rasmussen, Vice-President / Treasurer (2016)

Edna Sturtzman, Vice-President / Secretary (2016)

Donna Karr, Program Director TFFF Spay/Neuter Services* (7/1/23 – 2/28/25) *non-officer

MISSION

Prevent the inhumane treatment of cats and dogs in Northern New Mexico, stop unnecessary euthanasia of cats and dogs, and reduce the population of stray or feral cats and dogs.

HISTORY

Taos Feral Feline Friends (TFFF) is a 501c-3 charitable association promoting animal welfare throughout Northern New Mexico. TFFF was founded in June 2004 by Leanne Mitchell. Ms. Mitchell has over 30 years' experience working with animal welfare organizations in Illinois and New Mexico.

TFFF is unique: it is a 100% volunteer organization operating the only facility in Northern New Mexico that shelters feral cats. In 2005, it initiated the area's first Trap, Neuter, and Return program to spay/neuter feral cats and assist outdoor cat caregivers. In 2023, TFFF formed TFFF Spay/Neuter Services to provide free spay/neuter for all cats and dogs of Taos County, NM.

FACILITY & AREA OF OPERATION

TFFF operates an 814 sq. ft. cage-less feline sanctuary in Ranchos De Taos, NM in unincorporated Taos County, approximately eight miles southwest of the town of Taos. TFFF primarily serves Taos County and the Enchanted Circle area of Colfax County, New Mexico.

STANDARDS OF PRACTICE

TFFF operates under a strict no-kill mandate. Euthanasia is used only if, in the judgment of a veterinarian, an animal is suffering due to a terminal illness or injury.

CONTACT INFORMATION

Phone: (575) 758-3519

Mailing Address: Taos Feral Feline Friends
PO Box 1926
Ranchos De Taos, NM 87557-1926

Email: catmomoftaos@hotmail.com

Federal EIN: 77-0635095

Website: <http://taosferalfelinefriends.org>