

#### FIRM CAPABILITIES – ENGINEERING SERVICES

SAFETY, QUALITY, and CLIENT SATISFACTION is our #1 priority. At EsKay, every project is a safety project, and we are committed to delivering top-notch services that meet your needs and exceed your expectations.

Sachin Kunagalli, PE, oversees the day-to-day operations and project delivery at EsKay Group. As a former TxDOT employee, with an impressive career spanning over 22 years in Transportation Design (Highways and Airport), Sachin brings an extensive wealth of experience to the forefront of our endeavors.

# CORE COMPETENCIES AND TRAITS HIGHWAYS

- ✓ Engineering Design Schematics and Roadway Design
- ✓ Procurement Support Highway Design-Build
- ✓ Construction Engineering and Inspection (CEI)
- ✓ Operations & Maintenance Support- Highway Design-Build
- ✓ Pavement Design and Analysis
- ✓ Pavement Inspection and Pavement Management System
- ✓ Risk Analysis (Risk Register and Mitigation)
- ✓ Project Management Plan (Major Projects)
- ✓ Financial Plans (IFP and FPAU)
- ✓ Plan Reviews
- ✓ Constructability Reviews
- ✓ Program and Project Audits
- ✓ **Cost Estimation** (Construction)
- ✓ Cost Estimation (Operations & Maintenance) Highway Design-Build
- ✓ Owner Verification, Testing and Inspection (**OVTI**) Highway Design-Build

#### **AIRPORTS**

- ✓ Airport Design and Management (Airside)
- ✓ Runway Safety Area Improvements
- ✓ Runway and Taxiway Markings
- ✓ Runway, Taxiway, Hangar, and Apron Design
- ✓ Runway and Taxiway Structural Evaluations
- ✓ Pavement Design and Analysis
- ✓ Pavement Management System

www. eskayus.com Page 1 of 5



		KEY PROJECTS - HIGHWAY																														
	Highway Project Experience -  Traditional Delivery (Design-Bid-Build) /  Alternative Delivery (Design-Build and Progressive Design-Build)	YRS of Exp	Oak Hill Parkway Project, Austin, TX	SH 130 Segments 5&6, Austin, TX	IH-35 from Chandler Rd to Westinghouse Rd, Austin,	US 181 Harbor BridgeReplacement, Corpus Christi, TX	US 287Roadway Improvements, Corsicana, TX	DCTA Commuter Rail Geometric Design, Dallas, TX	SH 183 Midtown Express, Dallas, TX	Horseshoe Project, Dallas, TX	IH-635 Managed Lane Project, Dallas, TX	IH 635 LBJ EastProject, Dallas, TX	L35E Managed Lanes Project, Dallas, TX	I-35E Phase 2Project, Dallas, TX	Loop 375 Border Highway West Extension El Paso,	North Tarrant Express 1&2W, Fort Worth, TX	North Tarrant Express Segment 3, Fort Worth, TX	SH360 Project Fort Worth, TX	DFW Connector, Fort Worth, TX	South East Connector Project, Fort Worth, TX	SH 288 Toll LanesProject, Houston, TX	Grand Parkway Seg F&G, Houston, TX	Grand Parkway Seg H&! Houston, TX	SH 249 Extension, Houston, TX	I-2/I-69C InterchangesProject, Pharr, TX	I-35 NEX CentralProject, San Antonio, TX	Loop 1604Schematic Design, San Antonio, TX	AEP Haul Road- Roadway Design, Vernon, TX	PDB Programmatic Support for KYTC, KY	Mountain Parkway- Programmatic / Procurement, KY	Licking River Bridge, KY	East End Tunnel - O&M, KY
	Schematics Design	5+							<b>~</b>																		>					
	Roadway Design / Bikepath Design	5+					<b>~</b>	<b>~</b>																				<b>~</b>				
	Procurement Support – Design-Build	10+	<b>~</b>						<b>~</b>			<b>~</b>		<b>~</b>						<b>~</b>					<b>~</b>	<b>~</b>				<u> </u>	Ш	
	Design & Construction Support-  Design-Build D&C	10+	~			~			~		~			~	~		~			~			~	~	~	~						
ш	Operations & Maintenance Support–  Design-Build O&M	10+		~					~	~	~		~		~	~	~	<b>~</b>	~		~	~	~	~								
EXPERTISE	Owner Verification, Testing and Inspection ( <b>OVTI</b> ) – Design-Build	3									~																					
	Progressive Design-Build ( <b>PDB</b> )	1																											<b>~</b>	<b>~</b>	<b>~</b>	<b>~</b>
	Cost Estimation (Operations & Maintenance) – Design-Build	5+							~		~		~	~	~			>	~	~		~	<b>~</b>	~		<b>~</b>						~
9	Cost Estimation (Construction)	10+					<b>~</b>	>	<b>~</b>																		>	>				
REAS (	Construction Engineering and Inspection ( <b>CEI</b> )	20+							~		~																					
ARE	Project Management Plan ( <b>PMP -Major Projects</b> )	10+	~						~		~						~								<b>~</b>							
	Financial Plans (IFP and FPAU)	5+	<b>~</b>	<b>~</b>		<b>~</b>			<b>~</b>			<b>~</b>		<b>~</b>	<b>~</b>		<b>~</b>			<b>~</b>	<b>~</b>		<b>~</b>	<b>~</b>	<b>✓</b>	<b>✓</b>						
	Risk Analysis and Mitigation	10+	~	<b>~</b>		~			~	~	~	~	~	~	<b>~</b>	~	~	<b>&gt;</b>	~	~	~	~	<b>~</b>	~	<b>~</b>	<b>~</b>						
	Program and Project <b>Audits</b>	5+		<b>✓</b>		<b>~</b>			<b>~</b>	<b>~</b>	<b>~</b>	<b>~</b>	<b>~</b>		<b>✓</b>	<b>~</b>	<b>~</b>	<b>~</b>	<b>~</b>		<b>~</b>	<b>~</b>	<b>✓</b>	<b>~</b>	<b>✓</b>							
	Constructability Reviews	5+					<b>~</b>		<b>~</b>		~																					
	Plan Reviews	5+							<b>~</b>		<b>~</b>																					
	Pavement Design / Analysis	15+			<b>~</b>		<b>✓</b>		<b>~</b>		<b>✓</b>																					

www. eskayus.com



							ŀ	(EY P	ROJE	CTS -	AIRP	ORT				
		Airport Project Experience - (Commercial and DOD Airports)	Years of Exp	Airfield Pavement Rehab & Airfield Lighting Improvements, Austin-Bergstrom International Airport, <b>Austin, Texas</b>	Sterile Area Repaving, Title I (Design) Services, Laughlin Air Force Base, <b>Del Rio, Texas</b>	2nd Street Storm Drain Improvement, Laughlin Air force Base, <b>Del Rio, Texas</b>	Repair and Repave Sterile Area Pavement Design, Laughlin Air Force Base, <b>Del Rio, Texas</b>	Apron & Fueling Improvements at Kickapoo Downtown Airport, <b>Wichita Falls, Texas</b>	Runway 4R-22L Runway Safety Area Improvement (EMAS), Lafayette Regional Airport, <b>Lafayette</b> ,	New Cargo Apron Design, Lafayette Regional Airport, <b>Lafayette, Louisiana</b>	San Jose Airport Terminal Nose Road Pavement Design, <b>San Jose, California</b>	Pavement Management System, Valley International Airport, Harlingen, Texas	Rehabilitate Taxiway EASI at Abilene Regional Airport, <b>Abilene, Texas</b>	GA Apron Reconstruction at Laredo International Airport, <b>Laredo, Texas</b>	T-Hangar Taxilane Reconstruction at Abilene Regional Airport, <b>Abilene, Texas</b>	Airport Pavement Evaluation at New Orleans Lakefront Airport, <b>New Orleans, Louisiana</b>
		<b>Airport Design</b> (Runway/Taxiway/Apron)	5+	<b>✓</b>			<b>~</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>			<b>✓</b>	<b>✓</b>	<b>✓</b>	
OF.	SE	Airport <b>Construction Management</b>	5+	<b>✓</b>		<b>✓</b>			<b>✓</b>							
S	RTISE	Pavement Inspection & Evaluation	20+	<b>~</b>			<b>~</b>		<b>~</b>	<b>&gt;</b>		<b>&gt;</b>				<b>✓</b>
AREAS	PE	Airport <b>Pavement Management</b> System	5+	<b>~</b>								<b>✓</b>				<b>✓</b>
Cost Estimation, Schedule		5+	<b>~</b>				<b>✓</b>	<b>✓</b>	<b>&gt;</b>			<b>&gt;</b>	<b>&gt;</b>	<b>~</b>		
		Airport <b>Pavement Design</b>	15+	<b>✓</b>	<b>✓</b>		<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>		<b>✓</b>	<b>✓</b>	<b>✓</b>	

www. eskayus.com



					ŀ	(EY P	ROJE	CTS -	LOCA	L GO	VERN	MEN.	TS/PF	RIVATI	E	
L	LOC	al Government Project Experience	Years of Exp	Denton Carrolton Commuter Rail Geometric Design, <b>Dallas, Texas</b>		Rehabilitation Improvements for the Rio Grande Canalization, Hatch, New Mexico	City of San Antonio Pavement Management Services, <b>San Antonio, Texas</b>	City of Houston Pavement Management Services, <b>Houston, Texas</b>	Fort Bend County Pavement Management Services, <b>Fort Bend, Texas</b>	City of Laredo Pavement Management Services, Laredo, Texas	Rybovich Marina Pavement Design, <b>West Palm Beach, Florida</b>	Stuart & Stevenson Tactical Vehicle Facility – Forensic Study and Pavement Design, <b>Sealy,</b>	City of Rowlett Pavement Design, Rowlett, Texas	City of Austin - 7th Street Rehabilitation, Austin, Texas	City of Austin - ADA Ramps at Spicewood PKWY, Austin, Texas	City of Austin - Riverside Dr (IH 35 to Burton Dr), Austin, Texas
		Roadway Design / Bikepath Design	5+	<b>~</b>	<b>✓</b>											
Cost Estimation (Construction)		10+	<b>~</b>	<b>~</b>		<b>~</b>	<b>✓</b>	<b>✓</b>	<b>~</b>	<b>~</b>		<b>~</b>	<b>~</b>		<b>✓</b>	
S	PERTISE	Construction Management	20+			<b>✓</b>									<b>✓</b>	
AREAS		Pavement Inspection & Evaluation	20+				<b>&gt;</b>	<b>&gt;</b>	<b>&gt;</b>	<b>&gt;</b>		<b>&gt;</b>	<b>✓</b>	<b>✓</b>		<b>✓</b>
Pavement Design and Analysis		16		<b>✓</b>						>	<b>&gt;</b>	<b>✓</b>	<b>✓</b>		<b>~</b>	
		Pavement Management System	16				<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>						

www. eskayus.com



## **TxDOT Pre-certifications (Firm)**

3.2.1 Route Studies & Schematic Design 4.2.1 Roadway Design 4.5.1 Constructability Review 8.1.1 Signing, Pavement Marking, And Channelization 9.1.1 Bicycle and Pedestrian Facility Devel. (Retired Category) 11.1.1 Roadway Construction Management And Inspection 12.1.1 Asphaltic Concrete Production 12.1.2 Portland Cement Concrete 12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	Work Category	Description of Work Category
4.2.1 Roadway Design 4.5.1 Constructability Review 8.1.1 Signing, Pavement Marking, And Channelization 9.1.1 Bicycle and Pedestrian Facility Devel. (Retired Category) 11.1.1 Roadway Construction Management And Inspection 12.1.1 Asphaltic Concrete Production 12.1.2 Portland Cement Concrete 12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection		
4.5.1 Constructability Review 8.1.1 Signing, Pavement Marking, And Channelization 9.1.1 Bicycle and Pedestrian Facility Devel. (Retired Category) 11.1.1 Roadway Construction Management And Inspection 12.1.1 Asphaltic Concrete Production 12.1.2 Portland Cement Concrete 12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Inspection		
9.1.1 Bicycle and Pedestrian Facility Devel. (Retired Category) 11.1.1 Roadway Construction Management And Inspection 12.1.1 Asphaltic Concrete Production 12.1.2 Portland Cement Concrete 12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Inspection	4.5.1	
11.1.1 Roadway Construction Management And Inspection  12.1.1 Asphaltic Concrete Production  12.1.2 Portland Cement Concrete  12.4.1 Pavement Design Services  12.5.1 Pavement Evaluation  22.1.1 Owner Verification Testing and Inspection-Project Manager  23.1.1 Alternative Delivery Procurement Manager  23.2.1 Alternative Delivery Design & Construction Support Engineer  23.3.1 Operations and Maintenance Support  23.5.1 Alternative Delivery Cost Estimator  23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS)  23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM)  23.11.1 Plan Review  23.12.1 QA/QC Process Verification  24.1.1 Operations and Maintenance (O&M) Project Manager (PM)  24.2.1 Financial Plan Review and Development  24.3.1 Maintenance Cost Estimating  24.4.1 Operations and Maintenance (O&M) Assessment  24.4.2 Operations and Maintenance (O&M) Inspection	8.1.1	· · · · · · · · · · · · · · · · · · ·
12.1.1 Asphaltic Concrete Production 12.1.2 Portland Cement Concrete 12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Inspection	9.1.1	Bicycle and Pedestrian Facility Devel. (Retired Category)
12.1.2 Portland Cement Concrete  12.4.1 Pavement Design Services  12.5.1 Pavement Evaluation  22.1.1 Owner Verification Testing and Inspection-Project Manager  23.1.1 Alternative Delivery Procurement Manager  23.2.1 Alternative Delivery Design & Construction Support Engineer  23.3.1 Operations and Maintenance Support  23.5.1 Alternative Delivery Cost Estimator  23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS)  23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM)  23.11.1 Plan Review  23.12.1 QA/QC Process Verification  24.1.1 Operations and Maintenance (O&M) Project Manager (PM)  24.2.1 Financial Plan Review and Development  24.3.1 Maintenance Cost Estimating  24.4.1 Operations and Maintenance (O&M) Assessment  24.4.2 Operations and Maintenance (O&M) Inspection	11.1.1	Roadway Construction Management And Inspection
12.4.1 Pavement Design Services 12.5.1 Pavement Evaluation 22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	12.1.1	Asphaltic Concrete Production
12.5.1 Pavement Evaluation  22.1.1 Owner Verification Testing and Inspection-Project Manager  23.1.1 Alternative Delivery Procurement Manager  23.2.1 Alternative Delivery Design & Construction Support Engineer  23.3.1 Operations and Maintenance Support  23.5.1 Alternative Delivery Cost Estimator  23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS)  23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM)  23.11.1 Plan Review  23.12.1 QA/QC Process Verification  24.1.1 Operations and Maintenance (O&M) Project Manager (PM)  24.2.1 Financial Plan Review and Development  24.3.1 Maintenance Cost Estimating  24.4.1 Operations and Maintenance (O&M) Assessment  24.4.2 Operations and Maintenance (O&M) Inspection	12.1.2	Portland Cement Concrete
22.1.1 Owner Verification Testing and Inspection-Project Manager 23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	12.4.1	Pavement Design Services
23.1.1 Alternative Delivery Procurement Manager 23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	12.5.1	Pavement Evaluation
23.2.1 Alternative Delivery Design & Construction Support Engineer 23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	22.1.1	Owner Verification Testing and Inspection-Project Manager
23.3.1 Operations and Maintenance Support 23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.1.1	Alternative Delivery Procurement Manager
23.5.1 Alternative Delivery Cost Estimator 23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.2.1	Alternative Delivery Design & Construction Support Engineer
23.6.1 Document Control Using Electronic Content Mgmt Syst (ECMS) 23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.3.1	Operations and Maintenance Support
23.9.1 General Engr. Consultant (GEC) Project Svcs. (Contract PM) 23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.5.1	Alternative Delivery Cost Estimator
23.11.1 Plan Review 23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.6.1	Document Control Using Electronic Content Mgmt Syst (ECMS)
23.12.1 QA/QC Process Verification 24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.9.1	General Engr. Consultant (GEC) Project Svcs. (Contract PM)
24.1.1 Operations and Maintenance (O&M) Project Manager (PM) 24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.11.1	Plan Review
24.2.1 Financial Plan Review and Development 24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	23.12.1	QA/QC Process Verification
24.3.1 Maintenance Cost Estimating 24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	24.1.1	Operations and Maintenance (O&M) Project Manager (PM)
24.4.1 Operations and Maintenance (O&M) Assessment 24.4.2 Operations and Maintenance (O&M) Inspection	24.2.1	Financial Plan Review and Development
24.4.2 Operations and Maintenance (O&M) Inspection	24.3.1	Maintenance Cost Estimating
	24.4.1	Operations and Maintenance (O&M) Assessment
24.5.1 Operations and Maintenance Program Support	24.4.2	Operations and Maintenance (O&M) Inspection
	24.5.1	Operations and Maintenance Program Support

### **Firm Certification**



**Texas Board of Professional Engineers and Land Surveyors** 

Firm Registration #: F-24507

www. eskayus.com Page 5 of 5