

### **VCM Knowledge Hub Series**

SUOMI ADVISORY GROUP

### Carbon Project Development.

From Concept to Credit Retirement: A Comprehensive Guide to Carbon Project Development.

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# What is Carbon Offset Project Development?

Carbon offset project development involves the planning, execution, validation, verification, and registration of initiatives aimed at producing verifiable reductions or removals of greenhouse gas (GHG) emissions. These projects operate within the voluntary carbon market (VCM) or compliance systems, generating carbon credits that equate to one metric tonne of CO<sub>2</sub> equivalent (tCO<sub>2</sub>e) avoided, reduced, or sequestered. Fundamental principles encompass additionality (confirming reductions surpass baseline scenarios), permanence (ensuring enduring storage), and leakage prevention (averting emission shifts to other areas). Compliance with standards such as VCS, Gold Standard, or ISO 14064 is imperative.

Projects encompass various methodologies, ranging from renewable energy installations and reforestation to methane abatement and biochar initiatives. Third-party supervision is critical to uphold environmental integrity, allowing credits to bolster corporate net-zero objectives and worldwide decarbonization efforts. Although this outline is generally applicable, program variations persist—for instance, Gold Standard mandates alignment with Sustainable Development Goals (SDGs), while VCS emphasizes precise GHG quantification.

### Key Phases

### **Concept & Feasibility**

Assessing project potential, methodology suitability, and initial analyses.

### **Design & Validation**

Create the Project Design Document (PDD) and obtain validation.

### Implementation & Monitoring

Execute activities and set up Monitoring, Reporting, and Verification (MRV).

### **Verification & Issuance**

Audit results and issue credits via a registry.

### Marketing & Retirement

Sell, transfer, and retire credits for claims.

# Assessing Credit & Revenue Potential

Credit and revenue assessment is essential for evaluating project viability, attracting financing, and reducing risks in carbon markets. It helps quantify emission reductions or removals, estimate returns, and align with buyer preferences for high-integrity credits.

### 1. Activity Data Collection

Gather key operational data (e.g., kWh from renewables, hectares restored, or biochar volumes) to define the project's scale and scope.

### 2. Environmental Benefits

Identify emissions avoided or sequestered, waste reduction, or clean water delivery. Highlight co-benefits (e.g., biodiversity, SDGs) that may earn premium pricing.

### 3. Methodology Identification

Select methodologies that fit activities and benefits. Examples include VM0033 for biochar or Gold Standard SOC Framework Methodology for soil carbon, and more.

### 4. Registry Selection

Choose recognized registries (Verra, Gold Standard, ACR, GCC, ICR, Isometric), prioritizing ICROA-endorsed ones to meet buyer standards.

### 5. Baseline Data Collection

Collect pre-project data to establish reference scenarios using spatial or statistical analysis.

### 6. Emission Calculation

Estimate baseline and project emissions, leakage, and net reductions using conservative assumptions.

### 7. Crediting Period Estimation

Typical crediting: 5–10 years for renewables, 20–100 years for forestry (renewals may extend terms).

### 8. Assessment Against Criteria

Evaluate additionality, permanence, and safeguards. Align with ICVCM's Core Carbon Principles (CCPs) to boost credibility.

### 9. Monetization Pathways

Explore options: VCM-only, compliance schemes (e.g., EU ETS), CORSIA-labeled credits for aviation sector offsets, or bilateral Article 6.2 ITMOs. Blended approaches may combine voluntary and compliance markets.



### Eligible Project Types

Credits are generated when activities align with recognized mitigation categories. Verra's Verified Carbon Standard (VCS), a leading framework, organizes projects into 16 sectoral scopes, covering both avoidance and removal types. Organizational operations are matched to a scope, followed by methodology selection.

	Sectoral Scope	Examples
1	Energy (renewable/non-renewable)	Solar PV installations, wind farms, biomass power plants.
2	Energy distribution	Grid loss reductions, smart metering systems.
3	Energy demand	Building efficiency retrofits, appliance upgrades.
4	Manufacturing industries	Cement kiln optimizations, steel process improvements.
5	Chemical industry	N2O abatement in adipic acid production.
6	Construction	Low-emission concrete usage, green building certifications.
7	Transport	Fleet electrification, biofuel adoption in shipping.
8	Mining/Mineral production	Coal mine methane capture, tailings management.
9	Metal production	Aluminum electrolysis efficiency enhancements.
10	Fugitive emissions from fuels (solid, oil, gas)	Pipeline leak repairs, flare gas recovery.
11	Fugitive emissions from industrial gases	Switchgear SF6 recapture, refrigerant management.
12	Solvents use	Transition to water-based solvents in painting.
13	Waste handling and disposal	Landfill gas-to-energy, composting facilities.
14	Agriculture, Forestry and Other Land Use (AFOLU)	Reforestation, agroforestry systems.
15	Livestock and manure management	Anaerobic digesters, feed additives reducing enteric methane.
16	Carbon capture and storage	Industrial CCS, direct air capture with storage.

### Project vs **Program**

### **Standalone Project**

A standalone project is a single mitigation activity under a GHG program, generating credits from one defined intervention.

For example, a reforestation project under Verra's VCS Program focuses on one site, with its own PDD, validation, and issuance, such as planting native trees on 500 hectares in Brazil to sequester CO<sub>2</sub>.

Standalone structures focus on site-specific details and do not involve grouping. They are suitable for unique or large-scale activities where scalability is not a priority, and offer simpler administration and faster registration but with higher per-unit costs compared to grouped approaches.

### Scope

Standalone projects cover a single activity (e.g., one landfill methane capture site)

### Validation & Verification

Standalone requires full validation of the PDD

### Costs & Scalability

Standalone incurs higher per-unit costs but simpler management

### **Geographic Focus**

Standalone is often site-specific (e.g., a U.S. urban forest project)

### **Programme of Activities (PoA)**

A PoA, sometimes called 'grouped', 'bundled' project, or simply 'program', is a framework coordinating multiple similar activities (also called 'CPAs') under one umbrella, managed by a Coordinating/Managing Entity (CME).

For example, a PoA under Gold Standard groups community solar installations across multiple villages in India, with each installation as a CPA.

PoAs focus on scalability, with a PoA-DD outlining the framework and CPA templates for inclusions, distinguishing them from standalone projects, which lack grouping. They reduce transaction costs, enable ongoing CPA additions, and promote economies of scale, though setup is more complex and requires robust CME oversight.

PoAs encompass multiple similar interventions (e.g., methane digesters across farms)

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PoAs achieve 30–80% cost reductions through scale but require CME coordination

PoAs enable broader coverage (e.g., cookstove distribution in Africa)

## Project Development Cycle

Project development is a key step to generate high-integrity credits. The table below provides an overview of the steps involved in the development of a single offset project versus a grouped or Project of Activities (PoA) approach.

### **Activity led by:**

PP:Project Proponent VVB: Validation/Verification Body R: Registry

\* Steps 7 through 9 are repeated annually over the crediting period (e.g. fixed 10 years, or 7 years renewable twice; 21 years total)

### 1. Project Feasibility

(PP) Activities assessed for credit potential against offset criteria; PoA umbrella for multiple similar activities; CME is designated.

### 2. Methodology Selection

(PP) Approved methodologies are chosen or adapted; CPAs must fit inclusion criteria.

### 3. PDD Development

(PP) Design document is development according to Standard. Consultations conducted. FPIC secured. PoA-DD for framework.

### 4. Validation

(VVB) PDD is audited by VVB; PoA-DD and sample CPA validated; later CPAs at verification.

### 5. Registration

(R) Project/PoA is listed in registry after review; CPAs included post-registration.

### 6. Implementation

(PP) Activities are executed per PDD. CPAs added over time.

### 7. Monitoring\*

(PP) GHG reductions/removals are tracked.

### 8. Verification\*

(VVB) Monitoring is audited; credits issued. CPA inclusions validated here.

### 9. Issuance & Commercialization\*

(R) Credits are serialized and (PP) sold in the VCM.

### Step-by-Step Development Process

Project are developed using phased approaches, ensuring alignment with standards like VCS or Gold Standard. Below are key phases and comparisons, with differences highlighted.

### **PDD Development**

### **Validation & Registration**

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Project Design Documents (PDDs) are compiled to outline the project's technical, organizational, and environmental aspects, including baselines, additionality demonstrations, MRV plans, leakage assessments, and safeguards. Dynamic baselines are incorporated, along with benefit-sharing mechanisms (e.g., 60–80% to locals) and risk buffers (15–30%). Stakeholder inputs are integrated, and methodologies are referenced for GHG calculations. This phase typically spans 3–6 months, forming the basis for validation.

PDDs are audited by accredited Validation/Verification Bodies (VVBs) through desk reviews, site visits, and resolution of corrective actions or clarifications. Validation confirms compliance with standards, additionality, and no-net-harm safeguards.

Post-validation, projects or PoAs are submitted to registries (e.g., Verra) for listing, securing host country approvals and corresponding adjustments under Article 6 to prevent double counting. Registration enables credit issuance, with timelines of 3–6 months for validation and 1–2 months for registration.

### **Standalone Project**

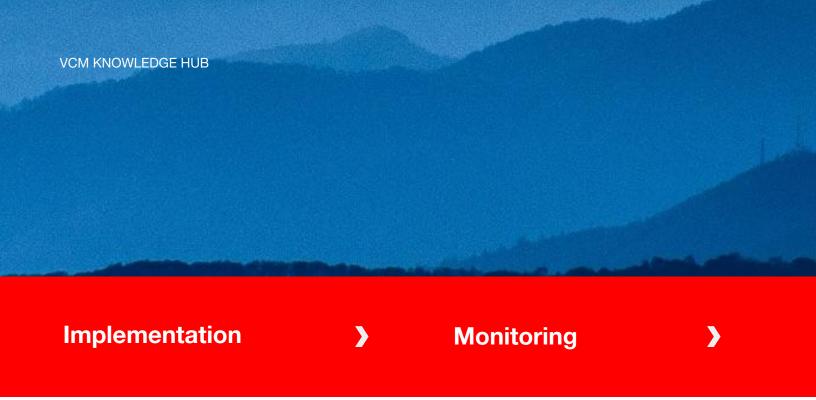
A single PDD is prepared for the specific activity, focusing on site-level details such as precise GHG inventories and permanence horizons (e.g., 40–100 years for removals).

Full validation is conducted on the PDD; registration applies to the individual project, allowing immediate monitoring start.

### **PoA Project**

A PoA-DD establishes the overarching framework, with a generic CPA-DD template for component project activities (CPAs); inclusion criteria ensure all CPAs fit the methodology.

Validation covers the PoA-DD and a sample CPA; registration lists the PoA, with CPAs included post-registration via streamlined processes.



Activities are implemented in accordance with the validated PDD, initiating GHG reductions or removals. Digital tools such as IoT sensors, if available, are integrated for data collection, and community engagements are maintained. Implementation marks the start of the crediting period, typically 5–10 years for avoidance projects or 20–100 years for removals, renewable up to a maximum (e.g., 21 years total under some methodologies). This phase is ongoing, aligned with the project's operational lifespan.

GHG reductions or removals are quantified annually through monitoring reports, documenting emission reductions/removals, leakage, and co-benefits. Data is collected via field measurements, remote sensing, or automated systems, ensuring conservative estimates and uncertainty adjustments (e.g., 95% confidence intervals). Monitoring supports regular verification cycles and is essential for credit quantification during the crediting period. Reports are prepared internally, with third-party audits as required.

### **Standalone Project**

Execution is confined to the single site or activity, with direct oversight by the project proponent; crediting begins upon registration.

Monitoring is project-specific, with annual data aggregation for the single activity; focuses on site-level metrics.

### **PoA Project**

Multiple CPAs are enrolled and implemented over time under the CME's coordination; crediting periods apply PoA-wide, with flexibility for CPA additions.

PoA-wide monitoring frameworks are applied, with aggregated CPA reports; enables scalable data management across grouped activities.



### **Verification, Issuance & Commercialization**

Monitoring data is audited by VVBs every 1–5 years (depending on the standard and risk level) to verify actual reductions/removals against the PDD. Verification includes in-situ or virtual site inspections and adjustments for non-permanence, leading to credit issuance and serialization in registries.

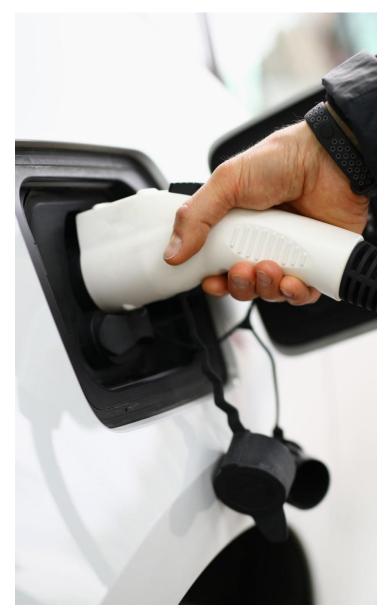
Credits are then commercialized via brokers, marketplaces, or direct offtakes, spot or future transactions. Regular verifications ensure ongoing compliance throughout renewable crediting periods; retirement occurs upon buyer use.

### Standalone Project

Verification is conducted periodically for the project, with credits issued per cycle; commercialization targets individual vintages.

### **PoA Project**

Verification encompasses PoA and CPA inclusions, scaling issuance across activities; commercialization leverages grouped volumes for premium negotiations.



# Risk and Mitigation Strategies

Projects in the VCM present unique challenges and bring key risks that require careful attention. Here are some of the most common risks and mitigation strategies.

### **Additionality**

Additionality challenges are addressed by proving interventions exceed business-as-usual through IRR tests and ex-post audits.

### **Permanence**

Permanence risks are mitigated with buffers and insurance against reversals, particularly for removals.

### **Leakage & Double Counting**

Leakage and double counting are countered by percentage deductions and host country authorizations under Article 6.

### **Social & Environmental**

Socio-environmental risks are managed with safeguards and independent grievance mechanisms.

### **Market Volatility**

Market volatility is hedged through offtake agreements with set prices, including CCP labels for strong demand.

### **Operational Hurdles**

Operational hurdles, including integrity concerns like over-crediting, are reduced via digital MRV for accuracy and traceability.



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The VCM Knowledge Hub Series, produced by Suomi Advisory Group, is a collection of technical papers designed to provide in-depth insights into key aspects of the voluntary carbon market (VCM). Targeted at industry experts, corporate sustainability leaders, and policymakers, the series aims to establish thought leadership by delivering authoritative, data-driven analyses on topics such as high-integrity credits, carbon registries, and digital MRVs, among others. The purpose is to educate stakeholders and foster trust in high-integrity carbon markets by showcasing expertise in navigating complex VCM opportunities, ultimately driving sustainable and profitable carbon projects aligned with global climate goals.

Contact us today to explore how we can drive your success in the global carbon economy.

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