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# **SKILLS**

- **Business Acquisitions**
- Organisational Development & Restructuring
- **Operations Management**
- Strategic Leadership
- P & L | ROI | Forecasting
- PR & Branding
- Change Management
- **Business Development**
- Startup Expertise
- Cultural Adaptability
- Stakeholder Engagement
- Market Analysis
- Market Research

# PERSONAL INFO

Marital Status: Married Children: Dependents: 0 55 Age: Driving License: Yes

# LANGUAGES

English & Greek - Native

#### **Hobbies:**

Reading Books, Cooking, Travelling, Personal Development

# Dr. Christ Theodorou DMD, MBA

# **CEO | COO | Healthcare Leader**

I am a healthcare leader, business strategist, and dental entrepreneur with over 30 years of experience in multi-clinic operations, mergers & acquisitions, and strategic business growth. I hold a Doctor of Medicine in Dentistry (DMD) from Tufts University and an MBA.

Throughout my career, I have built, scaled, and successfully exited multiple milliondollar healthcare practices. My expertise spans business acquisitions, operational restructuring, organisational development (OD), and revenue optimisation, with a strong focus on Al-driven patient engagement, digital transformation, and multi-site healthcare expansion.

**Healthcare Business Leadership & Strategy P&L Management & Financial Strategy Strategic Business Growth & Expansion Corporate Leadership & Team Development Branding, Marketing & Patient Acquisition** 

**Multi-Clinic Operations** Mergers & Acquisitions (M&A) Strategic Growth & Expansion Franchise Development & Expansion **Technology & Digital Transformation** 

# **Career Overview:**

# Managing Director | Chief Executive Officer (CEO) | Founder

Strongsville Dental & Laser Aesthetics

| Ohio, USA | 2014 - Present

| USA | 2025

| USA | 2000

**Regional Director |** *Multi-Location Dental Practice & Business Portfolio* Theodorou Dental Group LLC | USA | 2006 - 2018

**Managing Director | Founder** 

Bayside Family Dentistry | Multi-Specialty Dental Practice | USA | 2002 - 2006

**Chief Dental Practitioner | Lead Dentist** 

DentalWorks | 140-Location Dental Practice Group | USA | 2000 - 2002

**Founder | Solo Practitioner** 

Christ B. Theodorou DMD | Private Dental Practice | Greece | 1995 - 1999

## **Education, Certifications & Professional Affiliations:**

#### **MBA** | Master of Business Administration

Case Western Reserve University

**DMD** | **Doctor of Medicine in Dentistry** 

**Tufts University** 

# **Certification | Licenses**

I	Dubai Healthcare Authority   GCC, UAE	DHA license
I	Invisalign Orthodontics Certification	USA   2023
I	Botox & Dermal Filler Certification	USA   2018
I	Advanced Training in Implant Dentistry	USA   2017
I	Laser Dentistry Certification	USA   2016
I	Sedation Dentistry Certification	USA   2015
I	OSHA & HIPAA Compliance Training	USA   Annual

#### **Affiliations**

American Dental Association	(ADA)
Ohio Dental Association	(ODA)
Academy of General Dentistry	(AGD)
American Academy of Cosmetic Dentistry	(AACD)
American Academy of Facial Aesthetics	(AAFE)

Chief Operating Officer (COO) | General Manager | Director of Mergers & Acquisitions (M&A) Regional Director – Dental or Healthcare Franchise Expansion Chief Business Development Officer (CBDO) | Executive Director – (OD) | Managing Director

# **Work Experience | Career Journey:**

### Managing Director | Chief Executive Officer (CEO) | Founder

| Ohio, USA | 2014-Present

**Strongsville Dental & Laser Aesthetics** \ (Acquired by Heartland Dental Affiliation, Nov 2021)

**About:** Multi-Specialty Dental & Aesthetics Practice

Company Size: 15 employees

**Team Size:** 9 clinical, 6 administrative staff

**Company Revenue:** AED 9.18 million (\$2.5 million) annual turnover

**Reporting to:** Regional Managing Director, Heartland Dental Affiliation

- **Business Leadership & Strategic Growth:** Scaled operations, expanded service offerings, and implemented a long-term strategic vision.
- **P&L & Financial Management:** Managed revenue forecasting, budgeting, and financial reporting, achieving 40% revenue growth.
- Mergers & Acquisitions: Led the successful sale of the practice, increasing valuation by 210% before acquisition.
- Brand & Marketing Strategy: Developed and executed high-impact digital marketing and public relations campaigns, securing national media exposure.
- Operational Efficiency & Compliance: Reduced accounts receivable cycle from 75 to 30 days, ensuring OSHA, HIPAA, and EPA compliance.
- **Service Diversification & Market Expansion:** Introduced new high-revenue services including Botox, laser aesthetics, and Invisalign, increasing high-value patient conversions by 30%.
- **Talent Development & Team Leadership:** Designed leadership training programs, reducing employee turnover by 40% and expanding the team by 35%.

#### STRATEGIC IMPLEMENTATIONS & BUSINESS INNOVATIONS:

#### First Dental Practice in Ohio to Implement Therapy Dogs

- Transformed patient experience from dental phobia to relaxed, comfortable care.
- 4+ weekly appointments booked solely for therapy dog sessions, attracting senior patients.
- Generated regional & national media coverage, boosting brand awareness & patient loyalty.

#### **AI-Driven Business Transformation**

- Automated Patient Scheduling & CRM → Reduced no-show rates by 25%.
- ullet Optimized workflow automation o Increased staff efficiency & operational accuracy.

#### **Patient Referral & Retention System**

- Launched a structured referral program, leading to a 25% increase in new patient acquisitions.
- Implemented direct email marketing campaigns, boosting patient engagement and retention.
- Executed targeted postcard mailings, resulting in a 15% increase in return visits from inactive patients.

#### **Periodontal Health Department**

- Expanded preventive dental services, growing hygiene department and subsequently revenue.
- Eliminated supervised neglect by implementing structured preventative treatment protocols.

#### **Operational Efficiency Enhancements**

- Implemented an inter-office communication system, enhancing workflow efficiency & collaboration.
- Reduced operational bottlenecks, ensuring seamless coordination across clinical & administrative teams.

#### **Sterilization & Compliance Overhaul**

- Appointed Sterilization Specialist, ensuring 100% OSHA & HIPAA compliance.
- Introduced date-stamp sterilization tracking to enhance safety standards.

# **Hired a Full-Time PR Specialist**

- Developed & managed PR campaigns, securing national media coverage in WKYC-TV, Fox 8, Spectrum News 1, and Cleveland Magazine.
- Strengthened brand positioning & patient trust, increasing high-net-worth patient acquisition by 20%.

#### **Key Achievements:**

- ➤ **AED 3.6 million (40%) increase in annual revenue** through strategic service diversification, digital transformation, and operational restructuring.
- **210% ROI on practice acquisition and sale,** leveraging business valuation strategies and M&A expertise.
- > 18% operational cost savings by implementing financial restructuring and renegotiating vendor contracts.
- > 25% reduction in patient no-shows through AI-driven scheduling and CRM system integration.
- **40% reduction in staff turnover** by implementing OD-driven leadership training programs and restructuring iob roles.
- National media exposure in WKYC-TV, Fox 8, Spectrum News 1, and Cleveland Magazine, enhancing brand credibility and market positioning.

# **Regional Director | Founder**

| Ohio & Vermont, USA |

2006 - 2018

#### Theodorou Dental Group LLC | Multi-Location Healthcare Business & Franchise Model

Reporting to: Founder & Owner

Scaled from single-location to three high-performing clinics, growing from 7 to 34+ employees Company Size:

Team Size: 22 clinical, 12 administrative staff across 3 locations

AED 17.6 million (\$4.8 million) annual turnover (10% CAGR) Company Revenue:

**Patient Count:** 7.500 active patients (25,000 on database)

- Mergers & Acquisitions (M&A) Expertise Acquired and scaled three healthcare clinics, achieving profitability within three years at each location. Led full-cycle business restructuring, increasing valuation by 233% before successful exits.
- Operational Efficiency & OD-Driven Transformation Redesigned workflow systems, implemented automation, and optimized patient scheduling, increasing efficiency by 30%. Expanded facilities, acquired real estate, and integrated digital transformation strategies.
- Healthcare Expansion & Corporate Partnerships Developed regional market penetration strategies, securing partnerships with healthcare networks & insurance providers to increase patient acquisition by 40%.
- **Private Equity & Investment-Backed Expansion** Strategized financial growth for multi-location practices, aligning with private equity-backed healthcare acquisition models in the UAE.
- **P&L & Financial Oversight** Managed multi-site financial performance, revenue forecasting, and expense optimization, ensuring sustainable profitability across all locations.

#### STRATEGIC IMPLEMENTATIONS & BUSINESS INNOVATIONS

#### ✓ Multi-Unit Business Expansion & Market Growth

- Led the expansion of a single practice into a regional healthcare brand with multiple clinics.
- Established franchise-style operational models, positioning the brand for long-term scalability.

# ✓ AI-Powered Technology Integration & Digital Transformation

- Automated patient scheduling & AI-driven CRM → Reduced patient no-show rates by 22%.
- Implemented paperless office systems, transitioning from manual records to full digital integration, optimizing workflow.

### √ Scaling Insurance Provider Networks

Negotiated and secured preferred provider status with major insurance networks, increasing patient volume and clinic revenue by 40%.

#### ✓ Corporate Branding & Market Positioning

- Rebranded & repositioned clinics for high-end clientele, increasing brand equity and revenue.
- Designed and executed targeted digital marketing strategies, driving 40-50 new patient acquisitions per month.

#### ✓ AI-Powered Performance Analytics & KPI-Driven Leadership

- Developed a structured KPI system, improving team efficiency by 28%.
- Created leadership training programs, reducing staff turnover by 28% and enhancing service standards.

#### ✓ Operational Compliance & Risk Mitigation

- Maintained 100% compliance with OSHA, HIPAA, and state healthcare regulations across all locations.
- Developed risk mitigation strategies, ensuring business continuity & crisis management protocols.

#### **KEY ACHIEVEMENTS**

- > 233% increase in business valuation before successful exits, leveraging M&A expertise and financial restructuring.
- > 15% reduction in operational costs, optimizing expenses and renegotiating vendor contracts.
- **22% decrease in appointment cancellations** via AI-powered patient engagement & automated schedulina.
- > 40% increase in patient volume, secured by expanding insurance provider networks & direct corporate partnerships.
- > 28% improvement in staff efficiency & retention, implementing structured leadership training programs and OD-driven workforce restructuring.

# Regional Director | Managing Director | Founder | Ohio, USA | 2002 - 2006 Bayside Family Dentistry | Multi-Specialty Healthcare Business & Real Estate Investment

**Company Size:** Scaled and grew from a 6-person team to 25 employees.

**Team Size:** 19 clinical, 6 administrative staff

**Company Revenue:** AED 14 million (\$3.8 million) annual turnover (10% CAGR)

**Growth Trajectory:** Merged two clinics, scaled patient acquisition by 95%, and exited successfully at a high valuation

#### BUSINESS GROWTH, EXPANSION & M&A STRATEGY

- Acquired & restructured an underperforming healthcare practice, executing a turnaround plan that doubled patient volume and revenue.
- **M&A Led a two-practice merger,** consolidating operations into a single high-performing facility, reducing overhead costs while scaling revenue streams.
- **Developed multi-site expansion blueprints,** positioning the business for franchise scalability & private equity investment.
- **Increased valuation through financial restructuring,** optimizing P&L, reducing operational inefficiencies, and achieving a high-ROI business sale.

#### **OPERATIONAL & FINANCIAL STRATEGY**

- Financial Oversight & P&L Management
- Organisational Development & Workforce Expansion
- Infrastructure Expansion & Technology Modernization
- Vendor & Contract Negotiation

#### STRATEGIC IMPLEMENTATIONS & BUSINESS INNOVATIONS

# ✓ Market Expansion & Insurance Provider Partnerships

- Secured 15+ insurance provider affiliations, becoming a preferred provider and increasing new patient volume by 95%.
- Expanded service offerings into corporate wellness networks, establishing B2B partnerships with insurers and large employers.

#### √ Technology Integration & Digital Transformation

- Implemented electronic medical records (EMR) & CRM, streamlining operations and improving data-driven decision-making.
- Automated scheduling & workflow systems, resulting in a 35% efficiency boost and reduced administrative errors.

#### ✓ Revenue Diversification & Business Model Innovation

- Introduced high-value service lines, including aesthetic, sedation, and advanced dental procedures, increasing revenue per patient visit.
- Launched a real estate investment arm, acquiring and renovating commercial properties, further strengthening asset valuation and revenue streams.

#### √ Brand Development & Marketing Strategy

- Implemented marketing campaigns & referral systems, increasing new patient acquisitions by 25% per month.
- Strengthened corporate branding and public relations, positioning the business for high-net-worth clientele and investor attention.

#### √ Compliance, Risk Mitigation & Regulatory Excellence

- Achieved 100% compliance with OSHA, HIPAA, and federal healthcare regulations, ensuring a risk-free operating environment.
- Designed and enforced safety protocols & operational guidelines, maintaining a zero-violation track record throughout ownership.

#### **KEY ACHIEVEMENTS**

- **233% increase in business valuation** before executing a high-ROI exit strategy.
- **20% YoY revenue growth,** leveraging financial restructuring & market expansion initiatives.
- **95% increase in patient acquisition,** becoming a preferred provider for multiple insurance networks.
- > 35% operational efficiency boost, implementing digital workflows & patient engagement tools.
- Successfully led M&A consolidation, transforming two underperforming practices into a high-revenue enterprise.

### **CHIEF DENTAL PRACTITIONER | LEAD DENTIST**

| Ohio, USA |

2000 - 2002

#### **DentalWorks** | 140-Location Dental Practice Group

**Reporting to:** Practice Owner

**Company Size:** 50+ employees across multiple locations

Team Size: Led a 10-person team (7 clinical, 3 administrative staff)
Company Revenue: AED 18.3 million (\$5+ million) annual turnover across locations

**Growth Trajectory:** Drove a 15% revenue increase through patient retention & treatment acceptance strategies

#### **OPERATIONAL LEADERSHIP & BUSINESS GROWTH**

- **Revenue & Production Optimization** Maintained a high-volume patient schedule, optimizing operational efficiency to increase practice revenue by 15%.
- **Patient Experience & Brand Standardization** Designed and implemented a revolutionary patient experience model, later adopted company-wide across all locations, skyrocketing new patient acquisitions.
- **Practice Growth & Expansion Strategy** Led the renovation and modernization of the assigned location, resulting in increased production, enhanced patient satisfaction, and improved case acceptance rates.
- **Strategic Treatment Planning & Case Presentation** Developed a structured patient education & consultation model, increasing treatment acceptance by 35%.
- **Multidisciplinary Team Leadership** Led a 10-person clinical and administrative team, working alongside oral surgeons, orthodontists, and prosthodontists to streamline patient care workflows.

#### **OPERATIONAL & FINANCIAL STRATEGY**

- ✓ **Financial Oversight & P&L Management** Managed budgeting, forecasting, and cost control, ensuring sustainable profitability and 20% revenue growth.
- ✓ **Organisational Development & Workforce Expansion** Grew staff from 6 to 25 employees, implementing structured training programs & leadership development to improve performance.

**Infrastructure Expansion & Technology Modernization** – Designed & constructed a state-of-the-art 10-chair facility, increasing patient capacity and workflow efficiency.

**Vendor & Contract Negotiation** – Secured cost-effective agreements with medical suppliers & service providers, improving quality while reducing procurement expenses.

#### **KEY ACHIEVEMENTS**

- > Top patient-provider for 20+ consecutive months, exceeding revenue & patient care targets.
- **15% overall revenue increase** at the assigned location by streamlining operations & optimizing case acceptance.
- > 35% increase in treatment acceptance rates, leading to higher revenue per patient visit.
- > 98%+ patient retention rate, reinforcing brand reputation & patient loyalty.
- > 20% improvement in workflow efficiency, optimizing scheduling & procedural time management.

#### **OWNER | SOLO PRACTITIONER**

| Athens, Greece | 1995 – 2000

#### Christ B. Theodorou DMD | Private Dental Practice

Company Size: 5 employees

Team Size: Grew from a two-person team to a full staff of five (3 clinical, 2 administrative staff)

**Growth Trajectory:** Scaled patient base by 40%, increased treatment acceptance rates by 20%, and streamlined operational costs by 30%

#### **BUSINESS DEVELOPMENT & EXPANSION STRATEGY**

- **Founded and successfully operated a full-service private healthcare clinic,** scaling from a new startup to a profitable practice within four years.
- Patient Experience & Brand Standardization

## STRATEGIC IMPLEMENTATIONS & BUSINESS INNOVATIONS

- ✓ Market Penetration & Brand Growth
- ✓ Financial & Operational Sustainability
- ✓ P & L, Budgeting and Forecasting

#### **KEY ACHIEVEMENTS**

- ▶ **40% patient base growth** through strategic engagement, referral programs, and market positioning.
- **20% increase in treatment acceptance rates**, leveraging enhanced patient education & transparent treatment planning.

Resume/CV of Dr. Christ Theodorou - CEO, COO. | Video CV: www.ChristDMD.com/video-cv | Visit My Website: www.ChristDMD.comfa

# 1. Chief Operating Officer (COO) – Multi-Clinic Healthcare or Medical Group

Why? With my proven track record in multi-clinic expansion, mergers & acquisitions (M&A), financial oversight, and operational efficiency, I am well-positioned to lead large-scale healthcare enterprises in Dubai. My expertise in organisational restructuring, workforce development, and revenue optimization aligns with the UAE's demand for corporate healthcare leadership and private equity-backed expansion strategies.

# 2. General Manager – Healthcare, Medical Franchising, or Aesthetic Clinics

• Why? Having built and scaled multiple high-revenue healthcare practices, I can lead multi-location business expansions for dental groups, cosmetic clinics, or medical wellness centres in Dubai. My background in franchise development, branding, and business operations makes me a strong candidate for managing and scaling medical networks across the GCC.

# 3. Director of Mergers & Acquisitions (M&A) – Private Equity & Healthcare Investment

• Why? My expertise in M&A, due diligence, and financial restructuring has resulted in a 233% increase in business valuation and high-ROI practice exits. With Dubai's booming private healthcare investment sector, I can lead healthcare acquisitions, practice consolidations, and expansion strategies for investment firms, hospital groups, and private healthcare enterprises.

# 4. Chief Business Development Officer (CBDO) – Healthcare & Medical Technology

 Why? With extensive experience in market expansion, AI-driven patient engagement, and digital transformation, I am well-equipped to drive business growth and technological advancements in Dubai's fast-growing health-tech sector. I can strategically expand market share, develop key partnerships, and implement cutting-edge innovations in medical technology.

# 5. Executive Director – Organisational Development (OD) & Workforce Strategy

Why? Having scaled healthcare teams from 6 to 34+ employees and reduced turnover by 40%, I bring deep expertise in workforce restructuring, talent management, and OD-driven leadership development. With Dubai's emphasis on business transformation and human capital optimization, I am well-suited to lead OD initiatives in multi-national healthcare and corporate enterprises.

# 6. Regional Director – Dental, Aesthetic, or Multi-Specialty Medical Networks

Why? Having scaled multi-location dental and healthcare businesses, I can effectively lead regional
market expansion, business restructuring, and revenue optimization for large-scale dental and
aesthetic clinic networks in Dubai. My expertise in corporate governance, compliance, and
operational efficiency aligns well with healthcare franchising models in the UAE.

#### 7. Chief Strategy Officer (CSO) – Healthcare & Investment-Backed Ventures

• Why? With a deep understanding of healthcare economics, financial forecasting, and long-term business planning, I can develop high-level corporate strategies for hospital networks, private equity firms, and government-backed healthcare initiatives. My ability to align business goals with market trends ensures sustainable business success in Dubai's rapidly growing medical sector.