

URGE INTELLIGENCE

East Africa 2026: The New Frontiers of Development Capital

Strategic Decision-Support for Leaders in Development and Growth Capital | Brief 001 | June 4, 2026

USD 200M

ATAF Energy Transition Fund — USD 50M first close anchored March 2026

KES 85.1B

KRA customs via digital enforcement, Sept 2025

USD 20.8M

East Africa's first sub-national water infrastructure green bond (USD 20.8M)

2× ODPC

Enforcement actions doubled 2025 — fines up to KES 5M (statutory maximum)

01 | EXECUTIVE SUMMARY

East Africa's growth landscape is undergoing a structural transition from project-based aid toward ecosystem-driven capital flows, where digital public infrastructure and climate resilient architecture determine access to liquidity and partnership opportunity.

Three forces are converging to define the landscape in June 2026. First, the World Bank Group's active Kenya portfolio stands at USD 7.03 billion across 32 projects, with IFC adding USD 1.3 billion in financial institutions and agribusiness, indicating a sustained multilateral commitment but intensifying competition for implementing partner positions. Second, FSD Africa is executing its 2025–2030 strategy to mobilize £10 billion for Africa's green economy, anchoring a USD 50 million first close on the African Transition Acceleration Fund (ATAF) alongside Allied Climate Partners, IFC, KfW, and Proparco (announced March 12, 2026), the clearest development yet that East Africa climate capital is shifting from grants to structured investment. Third, EIB Global has committed €40 million to a venture capital vehicle targeting technology-enabled services in Kenya, Uganda, and Tanzania. Source: FSD Africa Annual Impact Report 2025; Speedinvest/EIB Global Announcement; World Bank Kenya Country Portfolio.

The strongest conclusion from this edition is direct: organizations that understand how ecosystems are evolving, and position themselves within emerging consortia like the African Natural Capital Alliance (ANCA), the East Africa Bond Exchange (EABX), and the ATAF investor network, will gain earlier access to partnerships, capital, and influence. Those that do not face structural exclusion from the next wave of large-scale funding. Source: FSD Africa Annual Impact Report 2024.

The Intelligence View: *The most important development underway in East Africa is not simply the movement of capital, it is the movement of capital through increasingly connected ecosystems. Funding remains critical. Ecosystem positioning is becoming equally critical. Organizations with the strongest relationships, implementation capability, and ecosystem visibility are best positioned for the next five years.*

02 | STRATEGIC INDICATORS

The First-Loss Domestic Capital Catalyst Is Proving Out

The Kenya SME Debt Fund is deploying USD 6.8 million in first-loss capital, co-architected by FSD Kenya and GIZ, to absorb early credit risk and crowd domestic pension funds into the MSME sector. Early performance indicates the model mobilizes local currency at 3–4× the development capital deployed, materially reducing dependence on volatile foreign-denominated funding. This aligns with NCBA Group's forecast of private sector credit growth reaching 8% in 2026, confirming domestic capital appetite is ready to be unlocked. GIZ and FSD Kenya are actively briefing regional DFIs on replication pathways for Uganda and Tanzania. Source: FSD Africa Annual Impact Report 2025; GIZ Kenya Sustainable Economic Development Programme; NCBA Group 2026 Credit Outlook.

Strategic Implication: Leaders should pivot from seeking external grants to designing investable local-currency structures that mirror this de-risking architecture. The entry point is GIZ Kenya's Sustainable Economic Development desk or FSD Africa's Early-Stage Finance team, before the Q3 2026 fund structuring round.

Intelligence Grade: High

Regional Trade Reclassification: The Kenya-Uganda FTA Creates New Compliance Obligations

The Kenya-Uganda Free Trade Agreement (signed August 2025) reclassifies goods moving between the two countries from imports to transfers, eliminating tariff barriers for 78% of surveyed regional businesses. EAC Secretariat data shows a 54% surge in intra-regional trade value in Q1 2026. TradeMark Africa is simultaneously deploying Trade Facilitation Hubs, reducing cargo clearance times by 60%, from 110 to 43 hours in Kainuk and Lodwar. The Tripartite Simplified Trade Regime (TSTR) extends this benefit across COMESA, EAC, and SADC with particular emphasis on women traders and small-scale enterprises. Source: EAC Secretariat Q1 2026 Trade Report; COMESA-EAC-SADC Policy Dialogue Forum; TradeMark Africa Trade Facilitation Report.

Strategic Implication: MSMEs and logistics providers must recalibrate compliance frameworks for transfer rather than import classification. Digital compliance is now the primary determinant of logistics velocity in the Northern Corridor. KRA's eTIMS reverse-invoicing mandate makes digital documentation a legal prerequisite for the tariff benefit.

Intelligence Grade: High

Institutionalized Digital Enforcement: KRA Secures KES 85.1 Billion Without Rate Changes

Kenya Revenue Authority has replaced aggressive rate hikes with systematic digital enforcement through eTIMS, securing a record KES 85.1 billion in customs performance in September 2025 by closing administrative loopholes without adjusting a single tax rate. The National Treasury is briefing county governments on replicating the model for own-source revenue collection. Digital compliance is now the primary determinant of fiscal predictability for any organization operating in Kenya's trade and logistics ecosystem. Source: Kenya National Treasury Budget Statement 2025/26; KRA Customs Performance Report Q3 2025.

Strategic Implication: Digital readiness is a fiscal prerequisite, not a strategic option. Organizations that have deferred eTIMS onboarding should treat Q3 2026 as a hard deadline. KRA enforcement teams are actively targeting sectors with historically low digital compliance: agriculture processors, informal logistics, and mid-tier hospitality.

Intelligence Grade: High

03 | PEOPLE & MOVES

Senior appointments, departures, and role changes across the East Africa development and corporate ecosystem. Verified through primary contact and public records. Full contact intelligence available to subscribers on request.

Name / Role	Organization	Movement	Strategic Indicator & Source
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Name / Role	Organization	Movement	Strategic Indicator & Source
Immaculate Kassait Data Commissioner	Office of the Data Protection Commissioner, Kenya	Leading enforcement transition — 100% increase in complaints determined 2025; record penalties for consent breaches	ODPC is in active enforcement phase. Data governance is a compliance cost, not a preference. Organizations should complete consent audits before August 2026. Source: ODPC Annual Report 2025; ODPC Determinations 2025.
Mark Napier CEO	FSD Africa	Directing 2025–2030 strategy: £10 billion green economy mobilisation + sovereign debt advisory	FSD Africa under Napier is increasingly acting as co-investor, not just funder. Engagement strategy must shift from grant-seeking to ecosystem partnership. Source: FSD Africa Annual Impact Report 2025.
David Beer CEO	TradeMark Africa	Spearheading private-sector action within AfCFTA — unified trade messaging from business to policymakers	Beer's mandate creates a direct pathway for private sector voices in trade policy design. Track for corridor-specific advocacy windows. Source: USAID and TradeMark Africa Announcement.
Klen Jäärats CEO	ESTDEV (Estonian Centre for International Development)	Overseeing 2026 calls prioritizing e-governance, digital skills, and green-digital twin transition in Kenya, Uganda, and Tanzania	ESTDEV expanding beyond Baltic tech transfer to pan-EA digital transformation. 2026 calls are open now — Kenya, Uganda, Tanzania eligible. Source: ESTDEV 2026 Call Announcement.
Adrian Njau Acting Executive Director	East African Business Council (EABC)	Coordinating MSME and women-led value chain access to AfCFTA trade policy instruments	EABC shifting toward active MSME support. Relevant for any org working on inclusive trade. Source: USAID and TradeMark Africa Announcement; EABC Regional News.
[Name on subscriber request] Incoming Country Director	Major bilateral INGO — Kenya	Joining from FCDO-funded programme leadership. Effective Q3 2026.	Incoming CD brings bilateral donor relationships and climate-resilience expertise. Indicates a pivot toward climate-adaptation programming for this org's EA portfolio in 2027. Source: Senior programme contact, June 2026.

04 | LIVE FUNDING & OPPORTUNITY TRACKER

Open and upcoming opportunities verified against primary donor sources as of June 4, 2026. Best Fit reflects Urge editorial assessment of eligibility and competitiveness. Contact intelligence and application support available to subscribers on request.

Opportunity / Fund	Donor / Source	Value	Status	Best Fit	Deadline & Notes
Gender & Learning Evidence Fund	Brink Foundation	Up to USD 250,000	Open	Education NGOs, Research Institutions —	Deadline: 5 June 2026. LOI stage. Source: African NGO Funding

Opportunity / Fund	Donor / Source	Value	Status	Best Fit	Deadline & Notes
				Kenya, Ethiopia, Tanzania	Opportunities.
Collaboration Fund (Impact Consolidation)	Sorenson Impact Institute	USD 100,000–400,000	Open	NGO Founders/Execs; field-building consolidation and social enterprises	Deadline: 11 June 2026 (LOI). Source: African NGO Funding Opportunities.
Loss and Damage Interventions	Fund for Responding to Loss & Damage	USD 5M–20M per project	Open	Climate organisations, governments, adaptation programme implementers	Deadline: 15 June 2026. Consortium applications preferred. Source: FRLD Portal.
Due Diligence Fund Agri-Supply Chains	GIZ	Up to €250,000	Open	Agribusinesses, ESG & supply chain leads, human rights compliance specialists	Deadline: 15 June 2026. Source: GIZ Procurement Portal.
LEAP-SE Renewable Energy Research	European Union / LEAP-RE	€16.5 Million	Open	Tech & energy hubs, research institutions, AU-EU collaborative research teams	Deadline: 24 June 2026. Full proposal stage. Source: LEAP-RE Call Announcement.
African Food Systems Innovation	FCI4Africa	Up to €50,000	Open	Agri-tech startups, MSMEs, food system innovators	Deadline: 30 June 2026. Source: FCI4Africa 2026 Call.
African Transition Acceleration Fund (ATAF)	FSD Africa Investments + IFC, KfW, Allied Climate Partners, Proparco	USD 200M target; USD 50M first close	Open	Energy transition orgs, green infrastructure developers, climate finance advisors	Fundraising active Q2/Q3 2026. Implementing partner positions open now.
3iF Inclusive Insurtech Investment Fund	FSD Africa Investments + Zep-Re	USD 25–30M	Open	Early-stage insurtechs: health, climate, financial inclusion — BimaLab graduates prioritised	Rolling 2026. Pipeline submissions accepted directly via FSD Africa.
Nature-Based Solution Accelerator (BIRA)	FSD Africa Investments + Finance Earth (CAPE cohort)	Investor readiness + co-investment	Open	Conservation NGOs, carbon project developers, impact investors, county govts with land	Rolling. Kijani Pamoja (Tanzania) secured USD 390,000 under this architecture. CAPE cohort active.

Opportunity / Fund	Donor / Source	Value	Status	Best Fit	Deadline & Notes
mandates					
Pandemic Prevention & Response	The Pandemic Fund	USD 244 Million (global)	Open	Health NGOs, governments, health systems actors — EA sub-regional applications eligible	Rolling to 31 March 2027. High competition; consortium applications strongly favoured.

05 | OPPORTUNITY RADAR

Priority Opportunity 01

Nature-Based Finance & Biodiversity Markets

Estimated Opportunity: USD 100–150 billion over the coming decade.

A formal assessment commissioned by the Kenya Ministry of Environment and Kenya Green Economy Strategy identifies a decade-long investment window in biodiversity and carbon-stacked initiatives. This is not a projected figure, it reflects current shortfall against green economy targets.

Live pipeline: FSD Africa and Finance Earth are actively sourcing nature-based carbon projects in Ethiopia through the CAPE cohort. Kijani Pamoja (Tanzania) has secured USD 390,000 in carbon-stacked biodiversity funding, a template now being replicated for Kenyan land managers and county governments. Source: FSD Africa Annual Impact Report 2024.

Best suited for: Climate organizations, conservation NGOs, carbon project developers, impact investors, government agencies with land mandates.

Priority Opportunity 02

Blended Finance & Domestic Capital Mobilisation

Market signal: ATAF first close of USD 50M anchored March 2026; Kenya SME Debt Fund 3–4× leverage ratio confirmed.

Investor appetite for risk-sharing structures capable of unlocking domestic capital is confirmed and growing. FSD Africa's pivot from direct funder to co-investor is the structural signal. The question is no longer whether blended finance works in EA, it is whether your organization is inside or outside the architecture.

Best suited for: DFIs, development programmes, enterprise finance initiatives, impact investment platforms, organizations with MSME mandates.

Priority Opportunity 03

Regional Digital Transformation

Market Indicators: EIB Global EUR 40M tech hub commitment (Kenya, Uganda, Tanzania); ESTDEV 2026 e-governance and digital skills calls open now.

Governments and development partners continue prioritizing digital service delivery and DPI as foundations for economic growth. KRA's enforcement success is accelerating government appetite for digital compliance mandates across sectors.

Best suited for: Digital service providers, GovTech organizations, digital skills programmes, technology ecosystem builders.

Priority Opportunity 04

Alternative Project Financing: The Bond Architecture Goes Regional

Market Indicators: Tanga Uwasa Water Bond USD 20.8M — 103% oversubscribed (demand approximately doubled issuance). East Africa's first sub-national water infrastructure green bond. EAC Finance Ministries bench marking for replication.

The significance is not the bond itself, it is the replication signal. Regional implementation capability, transaction advisory, and stakeholder engagement expertise are the three under-supplied inputs in every replication attempt.

Best suited for: Transaction advisors, legal firms, communications consultancies, infrastructure NGOs, utility governance specialists.

06 | RISK MONITOR

RISK LEVEL HIGH

Risk 01 — ODPC Enforcement Escalation: Implied Consent Is Legally Dead

Kenya's ODPC under Data Commissioner Immaculate Kassait has made an unambiguous shift from awareness-building to enforcement, doubling complaints determined in 2025. The ODPC has categorically rejected implied consent, including event disclaimer notices, loyalty programme sign-up flows, and standard digital on-boarding, as a valid legal basis for data processing. Source: ODPC Annual Report 2025; ODPC Determinations 2025; Njogu Associates Legal Analysis.

Specific risk: The ODPC can impose administrative fines of up to KES 5,000,000 (the statutory maximum under the Data Protection Act 2019, Section 64) or 1% of annual turnover, whichever is lower, for procedural failures, not only substantive data breaches. In practice, fines issued have ranged from KES 50,000 to KES 5,000,000 depending on severity. Senior executives now face personal liability for consent management failures. Sectors most exposed in H2 2026: financial services, healthcare, event management, and hospitality. Organizations must transition to auditable affirmative consent records before August 2026.

RISK LEVEL MEDIUM-HIGH

Risk 02 — AfDB SGR Lot 6 Financing Bottleneck: 44% of Multinational Operations Red-Flagged

The African Development Bank reports that 44% of its multinational operations are currently red-flagged for slow disbursement. The Tanzania-Burundi-DRC Standard Gauge Railway project faces specific payment delays related to AfDB's ability to mobilise syndicated financing for Lot 6. Internal review for infrastructure syndication in Fragile and Conflict-affected States is adding 6–9 months to disbursement timelines. Source: AfDB Regional Portfolio Performance Review Report 2026.

Specific risk: Logistics and construction firms in this corridor should buffer for a 7–9 month lapse in service procurement cycles. Contracts with milestone-based disbursement are at higher risk. Organizations should model payment lags through Q2 2027 and initiate bridge financing conversations if AfDB co-investment is in their 2026 budgets.

RISK LEVEL MEDIUM

Risk 03 — EIB Global EA Tech Hub Disbursement Timeline Slippage

EIB Global's EUR 40 million East Africa technology hub commitment is facing internal procedural review following the EU's 2026 external financing instrument consolidation. Organizations that structured programme timelines around EIB co-investment in H1 2026 should prepare for 3–6 month slippage. EIB's Kenya delegation has confirmed continued engagement but has not provided a revised disbursement date. Source: EIB Kenya Delegation Communication, May 2026.

Specific risk: Hub operators and ecosystem organizations with EIB co-investment in 2026 budgets should initiate bridge financing conversations with FSD Africa's Early-Stage Finance team or the British International Investment (BII) Kenya office.

07 | NETWORK INTELLIGENCE SPOTLIGHT

THE INSIDE VIEW: The Alternative Project Financing Shift and What It Means for Your 2026 Pipeline

What the public record shows: The Tanga Uwasa Water Bond, East Africa's first sub-national water infrastructure green bond, raised USD 20.8 million (TZS 53.12 billion) through a green revenue bond

architecture, bypassing traditional commercial credit. The bond was 103% oversubscribed (demand approximately doubled the issuance amount), with 65% of capital from domestic institutional investors. Tanzania's Ministry of Finance is now directing public entities to use Alternative Project Financing rather than government grants to reduce national debt pressure. Source: FSD Africa press release Feb 22, 2024; UNCDF; Cygnum Capital ALCB Fund announcement May 2024.

What our network is telling us: Senior Treasury officials in Kenya and Uganda are in active working group discussions benchmarking the Tanga Bond model for sub-national utility financing. The Kenya workstream has identified Mombasa Water and Sewerage Company and Kisumu Water and Sanitation Company as candidate issuers. The Uganda workstream is focused on Kampala Capital City Authority's water infrastructure backlog. These discussions are not reflected in any current public procurement document.

Source: Senior official familiar with Treasury planning process (Kenya); corroborated by development finance adviser with direct engagement (Uganda), May–June 2026. Attributed to: Regional Finance Dialogues. Intelligence Grade: Medium.

The strategic implication: Organizations with legal, financial advisory, communications, or stakeholder engagement capability relevant to bond issuance and utility governance have a 6–9 month positioning window before formal procurement processes begin. The Tanga Bond required four external support categories: transaction advisory, regulatory navigation, investor communications, and community and stakeholder engagement, the last of which was the most consistently underfunded and is where organizations with existing community relationships hold a structural advantage.

Watch list: Monitor the 7th EAC Development Strategy (2026/27) which for the first time includes specific budget lines for benchmarking the viability of Regional Industry Innovation Funds modelled on the Tanga APF structure. This is the policy normalisation indicator that will meaningfully accelerate government appetite for replication across the EAC. Source: 7th EAC Development Strategy; Urge Network.

08 | WHAT TO DO THIS MONTH

Specific actions organized by urgency, with named deadlines and intended audience. Organized by time-sensitivity.

- 1** Complete a data protection consent audit before August 2026. The ODPC's current enforcement focus is procedural failure, not substantive data breaches. A one-day internal review of consent documentation, event disclaimer notices, and digital onboarding flows is sufficient to identify exposure before an enforcement notice lands.
For: All organization operating in Kenya, especially financial services, healthcare, event management, and hospitality
Deadline: August 2026 — ODPC enforcement wave is active now
- 2** Submit full proposal for the EU Delegation Uganda CSO Environment Call. This is a live €5.1 million fund for environment and Global Gateway programming, the window closes imminently.
For: Country Directors (Uganda), programme leads in environment and governance
Deadline: 4 June 2026 — submit full proposal
- 3** Finalize Gender and Learning Evidence Fund LOI. Brink Foundation's USD 250,000 window covers Kenya, Ethiopia, and Tanzania — this is a short-window, low-competition opportunity relative to its size.
For: Education strategy leads, research institutions, learning-focused NGOs
Deadline: 5 June 2026
- 4** Submit Impact Consolidation LOI to Sorenson Impact Institute. The USD 400,000 Collaboration Fund is designed for field-building consolidation, an under-targeted instrument that most organizations overlook.
For: NGO founders and executives, social enterprise leaders, impact investors
Deadline: 11 June 2026
- 5** Submit proposals for the GIZ Agri-Supply Chain Due Diligence Fund (€250,000) and the Fund for Responding to Loss and Damage (USD 5–20M). Both close on the same date, plan resource allocation accordingly.
For: ESG and supply chain leads (GIZ); resilience and climate programme leads (FRLD)

Deadline: 15 June 2026: both windows	
6	<p>Engage GIZ Kenya's Sustainable Economic Development desk or FSD Africa's Early-Stage Finance team if your organization has an MSME, financial inclusion, or enterprise finance mandate. The Q3 2026 SME fund structuring round is the highest-leverage entry point for being inside the blended finance architecture.</p> <p>For: Development partners, DFIs, impact investors, enterprise support programmes</p> <p>Deadline: Before Q3 2026 structuring round , anticipated August/September</p>
7	<p>If you have land rights, conservation mandates, or forestry portfolios in East Africa, contact FSD Africa Investments about the CAPE cohort. The window is open and the cohort is actively sourcing East African projects, Kijani Pamoja secured USD 390,000 under this architecture.</p> <p>For: Conservation NGOs, carbon project developers, county governments with land mandates</p> <p>Deadline: CAPE cohort anticipated to close Q3 2026</p>
8	<p>Apply to the MEST Africa AI Startup Program 2027 cohort. Fully funded 12-month programme with an AI focus and strong EAC ecosystem connections. This is a hard deadline with no extensions.</p> <p>For: Tech founders, AI product developers, ecosystem builders</p> <p>Deadline: 20 July 2026: hard deadline, no extensions</p>

09 | EXECUTIVE ACTIONS BY ORGANIZATION TYPE

<p>Development Organizations</p> <p><i>Where are the consortium and partnership entry points before formal calls emerge?</i></p> <ul style="list-style-type: none"> → Map existing partnerships against the five ecosystem priorities: digital, climate, trade, MSME, and governance. → Identify consortium opportunities within ATAF and ANCA before formal funding calls are issued. → Invest in stakeholder intelligence before pursuing funding opportunities, relationship positioning precedes funding access. → Prioritise ODPC consent compliance audit in Kenya operations before August 2026. → Strengthen evidence, monitoring, and implementation capability to compete for large-scale multi-partner mandates. 	<p>Foundations & Donors</p> <p><i>Where should we position grants and co-investment to stay ahead of the ecosystem?</i></p> <ul style="list-style-type: none"> → Assess opportunities to support ecosystem builders and convening platforms rather than standalone projects. → Monitor ATAF and 3iF Insurtech Fund for co-investment entry points within the blended finance architecture. → Commission a nature-related finance assessment against your existing EA portfolio to map the USD 100–150B window. → Monitor sovereign debt advisory workstreams — FSD Africa's partnership with Gates and Mastercard Foundations indicates a structural shift in how donors engage with debt.
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<p>Corporates & Private Sector</p> <p><i>Where are the growth and partnership opportunities in the evolving EA ecosystem?</i></p> <ul style="list-style-type: none"> → Evaluate participation in regional trade and enterprise ecosystems enabled by the Kenya-Uganda FTA. → Verify eTIMS integration and cross-border transfer classification compliance, both the tariff benefit and the compliance risk close simultaneously if you delay. → Strengthen public-private partnership strategy within AfCFTA workstreams led by TradeMark Africa and EABC. → Monitor ODPC enforcement extension to private sector, financial services and hospitality are current 	<p>Governments & Public Agencies</p> <p><i>What financing mechanisms should we be exploring beyond sovereign borrowing?</i></p> <ul style="list-style-type: none"> → Explore the Tanga Bond sub-national utility financing model. Treasury workstreams are already active in Nairobi and Kampala. Engage early or be displaced by those who do. → Map county-level revenue-generating assets eligible for green revenue bond structuring ahead of the EAC Common Market Protocol Scorecard publication (2026/27). → Strengthen digital governance and eTIMS implementation readiness at county level. → Engage the ODPC proactively on data governance
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priority targets.	frameworks enforcement is already active and moving toward county-level operations.
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10 | LOOKING AHEAD

The following developments are firmly on our radar for the next edition:

- Nature-Based Finance & Biodiversity Markets: CAPE cohort close and first replication announcements
- Climate Finance Mobilization: ATAF second close progress and implementing partner announcements
- Regional Investment Vehicles: EAC Common Market Protocol Scorecard publication and APF pipeline
- Digital Public Infrastructure: KRA enforcement extension to new sectors; ODPC first major corporate fine
- Alternative Project Financing Models: Mombasa and Kisumu water utility bond progression
- Youth Employment & Enterprise Ecosystems: ESTDEV and GIZ 2026 call outcomes
- Regional Trade & Logistics Platforms: TradeMark Africa Trade Facilitation Hub expansion

Final Assessment

East Africa's opportunity landscape is becoming increasingly ecosystem-driven. Capital is flowing through partnerships. Influence is flowing through networks. Scale is increasingly achieved through platforms. The organizations most likely to succeed over the next five years will not necessarily be those with the largest resources, but those that understand where ecosystems are forming, which stakeholders matter, and how to position themselves before opportunities become visible to everyone else.

11 | METHODOLOGY & CONFIDENCE FRAMEWORK

Urge Intelligence briefs are produced through a three-layer source methodology. Primary sources include official government publications and national budget documents; multilateral and bilateral development institution project disclosures and portfolio reviews; regulatory authority enforcement records and official guidance; regional intergovernmental organization publications; and corporate and institutional financial disclosures. Secondary analytical sources include peer-reviewed sector research, independent think tank analysis, and specialist data platforms covering finance, digital infrastructure, trade, and climate. Network intelligence is derived from primary stakeholder contacts across the East Africa development, government, and corporate ecosystem, attributed by role category rather than name to protect sources. Confidence ratings reflect the corroboration level as defined below. All figures are verified against named source documents as of the publication date; any figure subsequently revised will be corrected in the following edition.

<p style="text-align: center;">HIGH</p> <p>Verified through two or more independent primary sources, including at least one direct stakeholder contact and one official document (DFI project audit, national budget statement, regulatory report).</p>	<p style="text-align: center;">MEDIUM</p> <p>Derived from a single primary source contact plus one or more secondary sources. Directionally reliable; specific figures or timelines subject to revision.</p>	<p style="text-align: center;">PROPRIETARY</p> <p>Single primary network source, published for situational awareness. Subscribers should verify independently before making decisions. Not attributed by name.</p>
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12 | ABOUT URGE INTELLIGENCE

Urge Intelligence helps organizations identify, evaluate, and act on the opportunities, partnerships, stakeholder dynamics, and strategic developments shaping growth and impact across East Africa.

Our purpose: Help organizations see clearly, decide confidently, and act strategically.

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