Workplace Wellbeing Suppliers: Market Scan

Dr. Jay Spence for Westpac | October, 2024

Executive Summary

- A broad review of 126 suppliers was conducted to identify best in class for key buyer criteria. 26 vendors met Westpac's buyer criteria and were included in a narrow review.
- ★ EAP vendors could meet several criteria while specalised vendors met one key criteria at equivalent or higher standards than EAP vendors.
- ❖ Several EAP vendors met best in class crtiera on for multiple features, including Unmind, Converge, Modern Health, Telus and Clearhead.
- Specialised vendors with high quality offerings in a single domain could be used to compliment the features provided by EAP vendors

Further
analysis is
required to
determine how
existing
internal
Westpac
resources could
be used to
complment
external
vendors.

Project scope and objectives

- Westpac is seeking a market scan that provides recommendations for a digitally enabled wellbeing offering that has value for the majority of 40,000 diverse employees and that also includes access to counselling services.
- Westpac's current internal capabilities (allied health and injury management teams) were noted to prevent overlap but suppliers were included for situations where they could increase capability, capacity flex and cost efficiency.
- Selection criteria:
 - Access to high quality clinicians
 - Strong critical incident response including 1:1 and team, virtual and onsite
 - Solution to include mental health and wellbeing content for a large, diverse workforce that can enable them to manage their own wellbeing.
 - Anytime, anywhere, any device access to resources and services (multi-channel)
 - Additional focus for market scan is to provide insights into emerging providers and services that would further add value to our mental health strategy e.g. are there are alternatives to traditional EAP services that add value to our workforce.
 - Price was not included as a criterion and pricing data was only collected from a minority of vendors as most declined to provide costs until at the procurement phase

WORKPLACE HEALTH AND WELLBEING LANDSCAPE 2024 - AUSTRALIA

OCCUPATIONAL HEALTH AND INJURY MANAGEMENT

Jobfit
Konekt
Vitality Works
Leap Forward
More Good Days

Direct Health Solutions

Navigator IPAR

> <u>Injurynet</u> BodyGuide

Hubpass by Midnight Health

<u>Healthworks</u>

Recovre EOL

Triiyo

Ethos Health Desk Coach

Arriba Group
Executive Health Solutions

DIETETICS, WOMEN'S HEALTH, SLEEP AND PERFORMANCE

Digital Wellness
Second Nature
Uare
Fuel Your Life
Body Guide
Sleepfit
Vively
Metluma
The Growth Initiative

Essentio Health

Wexer

w.iavsr

FULL SERVICE EAP

Access EAP
Assure
Telus Health
Caraniche
Centre for Corporate
Health
Converge
PeopleSense
Carfi
Drake
WPO

WPO
Acacia
The Mind Room
ORS
Leapwell

DIGITAL FIRST EAP

Clearhead
Leora
Uprise
Sonder
Foremind
Lysn
Talked
Unmind
Allico
CU Health
MindFi
MindFit at Work
Performance Story

WELLBEING CONTENT LIBRARIES

Sanctuary Health
Rethink Care (Whil)

CLEARING HOUSES

Beyond Blue
Mentally Healthy Workplaces
Thrive At Work
Safework
Black Dog Institute
The Parent Well
Flourish
Superfriend
Centre for Transformative
Work Design
Workwell
Everymind

FREE GOVT. MENTAL HEALTH TREATMENT PROGRAMS

Comcare

Mindspot
ThisWayUp Clinic
Blackdog Online Clinic
eCentreClinic
My Compass
Smilling Mind
Sleep Ninja
Mood Gym
Centre for Clinical
Interventions
Bite Back



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COACHING, MENTORING & PEER SUPPORT

Peeplcoach
Tandem
The Mintable
BetterUp
MentorLoop
ByMindSide

RISK ANALYTICS

InCheg
FlourishDx
Mibo
Mindmuse
Pioneera
Let's Talk
Moodflx
Groov
Canopy
Skodel
Readiness
YourCall
Rely

PLATFORM AS A SERVICE

Intervengine
Cogniss
Springday
Lifestreet
Wellify

CONSULTING & TRAINING

Black Dog Institute
Communicorp
Aust. Psychological Services
AP Psychology
Rise

Worklogic GLWS Wellbeing

Applied Positive Psychology Learning Institute (APPLI)

Club20

The United Project
Human Leadership Consulting

Aust. Sustainable Wellness
Academy

Phoenix Australia
Grow Together Now

Transitioning Well

FBG Group

Mercer Marsh Benefits
Advisory

Mapien Elemental

Thrive Advisory
Aspect Group

Insight Health Advisory
HSE Global

Workplace Mental Health
Advisory

Workplace Health Centre En Masse

Anna Feringa Wellbeing Outfit

Corp. Health Insurance Consulting (Medibank, BUPA, NIB, HCF)



Shortlisted vendors included in review

- Broad feature vendors in the EAP class could meet several critical buyer criteria:
 - Criteria met: Virtual Provider Network, In Person Provider Network, Global, Reporting, 24/7
 Phone Line, CIR, Wellbeing Check Tool, Digital Content, Multiple Entry Points, Stepped Care,
 Executive Specialists, Psychosocial Risk Assessment & Advisory, Trainings & Workshops
 - EAP Vendors: Centre for Corporate Health (CCH), Intellect*, Converge, Assure, Telus Health, Modern Health, Uprise, Jobfit, Acacia, Workplace Options (WPO), Unmind, Clearhead, Mindfi, Sonder.
- Narrow feature vendors focus on meeting a specialised buyer criterion:

Wellbeing Content	Psychosocial Risk	Trainings	Exec. Specialists
School of life	Mibo	Aspect	Mindstar
Big Think	InCheq	Human Leadership	
Rethink Care	FlourishDx		
Sanctuary Health	Groove		
	Pioneera		

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Table stakes priority features

Virtual Provider Network

	1. Modern	2. Unmind	3. Clearhead	4. Uprise
Virtual network size	930 in Aust and NZ, 1k+ internationally	2k internationally	1k+ internationally	
Avg time to appointment	0.7 days	1 day	1 day	
Network composition	TBC	10% psychologists, <3% interns, 20% multilingual	30% psychologists, <3% interns, multilingual	
Real-time booking & matching algorithm	Real-time calendar, highly personalised matching or browse	Real-time calendar, highly personalised matching or browse	Real-time calendar, basic matching or browse	
Minimum standards	TBC	TBC	TBC	

In-person provider network

	1. Converge	2. Clearhead	3. Telus	4. Acacia
In-person network size	930 in Aust and NZ, 95% of population within reach	1k+ in Aust and NZ, 95% of population within 20 mins	1k+ in Aust and NZ, 95% of population within reach	
Avg time to appointment	3 days (metro), 5 days (regional)	3 days (metro), 5 days (regional)	3 days (metro), 5 days (regional)	
Network composition	Psych, social workers, counsellors	TBC	Psych, social workers, counsellors	
Real-time map- based booking & matching algorithm	No real time booking, map based search basic search by presenting issue	Real time booking, map-based booking, basic search by presenting issue	Real time booking, map-based booking, basic search by presenting issue	
Minimum standards	TBC	ТВС	TBC	



Global Offering

	1. Modern	2. Intellect	3. Telus	4. Mindfi
Local / in country provider networks	Coverage for all major countries (including all Westpac locations) except China.	Coverage for 60 countries with providers in 20 countries.	Coverage for most Westpac locations (except Fiji and PNG)	
Large virtual multilingual provider network	Yes	Yes	TBC if available within app	
Consistent/matched global offering for all employees	Yes	Yes	TBC	

Reporting

	1. Unmind	2. Telus	3. Modern	4. Mindfi
Clinical outcomes	Pre- post-therapy score changes using proprietary measure	Pre- post-therapy claimed but not cited	Pre- post-therapy score changes using industry standard measures	
Psychosocial risks	Basic risk screener in wellbeing check (non Aust. standards)	Flourish-Dx screener available	No psychosocial risk screener	
Utilisation	Detailed utilisation data by business unit, location with presenting themes	Detailed utilisation data by business unit, location with presenting themes	Detailed utilisation data by business unit, location with presenting themes	

24/7 Phone Line

	1. CCH	2. WPO	3. Telus	4. Acacia
24/7 (no voicemail or after-hours restricted service)	Yes	Yes	Yes	Yes
Avg time to transfer to therapist 24/7	Immediate	30 sec	Immediate for non-severe, same day for non-severe	50 mins
Operators mental health trained	Yes	Yes	Yes	Yes

Critical incident response

	1. Converge	2. Sonder	3. Telus	4. CCH
Quality assurance process	Detailed risk management + regular accreditation checks	Process not clear, no evidence of accreditation checks	Detailed risk management + regular accreditation checks	Detailed risk management + regular accreditation checks
In-house vs associate	90% via in house	100% via in house	80% via in house	100% by in house
Specialist CIR leaders + managers	Yes	Yes	Yes	Yes
Minimum standards	3 yrs, Psych First Aid trained	TBC	TBC	TBC

High priority features

Wellbeing check tool

	1. Unmind	2. Modern	3. Telus	4. Intellect
Brief & easy to use	<15 questions, good UX/UI	<20 questions, good UX/UI	<15 questions, good UX/UI	
Psychometrically valid/sound	Moderate	Very high	High	
Instand results and feedback	Yes	Yes	Yes	
Recommendations	Yes	Yes	Yes	

Wellbeing content

	1. School of life	2. Big Think	3. Hey Lemonade	4. Modern
Entertaining	High	High	Low	Low
Evidence-based	High	High	Moderate	High
HIgh production value	High (video)	High (video)	High (audio)	Moderate (video and audio)
Cost	Free-via Youtube	Most free-via Youtube, some paywall content at high cost	Moderate	TBC
Diverse content	Moderate	Moderate	Low	Moderate

Multiple entry points

	1. Converge	2. Telus	3. Acacia	4. Assure
Phone	Yes	Yes	Yes	
Live chat	Yes	Yes	Yes	
SMS	Yes	Yes	Yes	
Whatsapp	Yes	No	No	
Email	Yes	Yes	Yes	
Арр	Yes	Yes	Yes	
Teams	Yes	Yes	No	

Stepped care

	1. Modern	2. Clearhead	3. Intellect	4. Uprise
Low-, mod-, high-intensity triage	Yes	Yes	Yes	Yes
Personalised treatment pathway	Yes	Yes	Yes	Yes
Forced choice, coersion, opacity	No	No	No	No
Emergency/acute pathway	Yes	Yes	Yes	Yes

Moderate priority features

Executive specialists

	1. Mindstar	2. CCH	3. Assure	4. Converge
Experienced provider micro-network	Yes	Yes	Yes	Yes
White glove onboarding and support	Yes	Yes	Yes	Yes
Coaching and therapy	Yes	Yes	Yes	Yes

Psychosocial risk assessment

	1.	ТВС	2. TBC	3. TBC	4. TBC
Risk questionnaire + analytics dash					
Personalised psychoeducation / user feedback					
Human coaching					
Chatbot coaching					
Human consulting					
Data ingestion / triangulation					

Trainings and workshops

	1. School of life	2. Aspect	3. Human Leadership	4. Craig Semple	5. Club20	6.Tranition- ing Well	7. Black Dog
Entertainm ent	Very high	High	High	Very high	Very high	Moderate	Moderate
Quality / evidence	High	High	High	Moderate	Moderate	High	High

EAP Vendors: Feature Heatmap

2	Unmind CC	H WPO	Acaci	a Cor	overge Clea	arhead	/lindFi	Sonder	Jobfit	Uprise	Telus Health	Assure	Modern Health	Intellect
Average Score (Essential + High + Moderate Criteria / Low not incl.)	3.4	2.6	2.6	2.1	3.3	2.7	2.3	2.3	2.1	3.0	3.6	2.8	3.3	3.
Virtual Provider Network	4	2	2	3	3	3	4	2	4	3	4	3	4	
In Person Provider Network	0	2	2	3	4	4	2	2	2	2	3	3	2	
Global	5	2	5	2	2	0	4	1	0	0	5	2	5	
Reporting	4	2	3	3	3	4	2	2	2	3	3	2	4	
24/7 Phone Line	4	5	5	4	4	3	3	3	4	. 4	. 5	3	5	
CIR	3	3	3	3	4	2	2	5	3	3	4	3	4	
Wellbeing Check Tool	4	2	1	1	3	4	4	3	0	5	4	2	4	
Digital Content	4	1	1	2	2	2	3	3	3	4	. 3	3	4	
Multiple Entry Points	3	3	3	3	4	3	2	3	2	3	3	3	3	
Stepped Care	3	0	0	0	0	4	0	3	0	4	. 1	0	3	
Exec Specialists	4	5	4	0	5	0	2	0	3	3	4	5	0	
Psychosocial Risk Assessme	3	4	2	1	5 <u>:</u>	3	0	0	2	. 2	4	4	1	
Care Navigators	0	0	0	0	0	0	0	1	0	0	0	0	0	
Dietitians	2	0	0	2	2	0	0	0	3	0	3	1	1	
Coaching	3	0	0	2	2	0	2	0	1	3	1	1	4	
Nurses	0	0	0	0	1	0	0	4	0	0	3	0	0	
Doctors	0	0	0	0	0	0	0	3	0	0	0	0	0	
Exercise Phys.	0	0	0	0	0	0	0	0	3	0	0	1	0	
Peer Support	0	0	0	0	2	0	0	0	0	0	4	0	0	
On Site Availability	1	3	3	3	4	0	0	0	1	1	5	5	3	
Continuity of Care	0	3	0	0	2	0	0	0	0	1	2	3	0	
Injury Management	1	4	4	0	5	0	0	0	1	0	O	5	3	

People Leader Support

A slide where team can present to other leaders about the support and services they Feat to help them or to help lsers: genewith the strategy. ader as prim can provide. services relevant to a leader

	Target User
	1
Average Score (Essential + High + Moderate Criteria / Low not incl.)	
Virtual Provider Network	Staff
In Person Provider Network	Staff
Global	Staff
Reporting	Leader
24/7 Phone Line	Staff
CIR	Leader
Wellbeing Check Tool	Staff
Digital Content	Staff
Multiple Entry Points	Staff
Stepped Care	Staff
Exec Specialists	Leader
Psychosocial Risk Assessme	Leader
Care Navigators	Staff
Dietitians	Staff
Coaching	Staff
Nurses	Staff
Doctors	Staff
Exercise Phys.	Staff
Peer Support	Staff
On Site Availability	Staff
Continuity of Care	Staff
Injury Management	Staff

Appendix

Scan methodology

- A callout was sent via Linkedin to identify all workplace wellbeing suppliers for the Australian market combined with a web search.
- The initial search found 126 suppliers across 11 major categories (see following slide for a list of suppliers by category)
- From the 126 suppliers, 27 vendors met the inclusion criteria as capable of fulfilling Westpac's buyer requirements (both table stakes and high priority features). These vendors were in the Comprehensive EAP or Digital EAP space and were the primary focus of this review.
- Data in this report was verified via interviews with the suppliers, interviews with industry experts who have used the suppliers, supplier website research, online reviews and published research papers from the suppliers.