

ABRIDGED LETTER OF OFFER CONTAINING SALIENT FEATURES OF THE LETTER OF OFFER
FOR THE ELIGIBLE EQUITY SHAREHOLDERS OF INDRAYANI BIOTECH LIMITED ("THE COMPANY") ONLY
This is an Abridged Letter of Offer ("ALOF") containing salient features of the Letter of Offer dated April 28, 2026 ("Letter of Offer" / "LOF") which is available on the websites of the Registrar, our Company and the Stock Exchange i.e. BSE Limited ("BSE"). You are encouraged to read greater details available in the LOF. Capitalized terms not specifically defined herein shall have the meaning ascribed to them in the LOF.
THIS ABRIDGED LETTER OF OFFER CONTAINS 16 PAGES. PLEASE ENSURE THAT YOU HAVE RECEIVED ALL THE PAGES
Our Company has made available on the Registrar's website at https://in.mpms.mufg.com , Abridged Letter of Offer along with the Rights Entitlement Letter and Application Form to the Eligible Equity Shareholders who have provided an Indian address to our Company or who are located in jurisdictions where the offer and sale of the Rights Equity Shares is permitted under laws of such jurisdictions. You may also download the Letter of Offer from the websites of the Company, the stock exchange where the Equity Shares of our Company are listed, and the Registrar, i.e., at : http://www.indrayani.com , www.bseindia.com and https://in.mpms.mufg.com , respectively. The Application Form is also available on the respective websites of the Company, Registrar and the Stock Exchange.



INDRAYANI BIOTECH LIMITED
(CIN- L40100TN1992PLC129301)

Our Company was originally incorporated as "Indrayani Biotech Private Limited" at Pune, Maharashtra, as a Private Limited Company, under the provisions of the Companies Act, 1956, vide Certificate of Incorporation dated March 09, 1992, issued by the Registrar of Companies, Mumbai, Maharashtra. Subsequently Company was converted into public limited Company and the name of the Company was changed to "Indrayani Biotech Limited", vide fresh Certificate of Incorporation dated April 09, 1992, issued by the Registrar of Companies, Mumbai, Maharashtra. For further details, please refer to the section titled "General Information" beginning on page 145 of the Letter of offer.

Registered Office: Module 33, Block 1, SIDCO Electronics Complex, Thiru Vi Ka Industrial Estate, Guindy, Chennai, 600032. **Email id:** cs@indrayani.com; **Website:** www.indrayani.com;

Contact Person: Mrs. Ramya Ravi, Company Secretary & Compliance Officer

Promoters of our Company: Mr. G Swaminathan, Mr. Sayee Sundar Kasiraman, Mr. M Ramesh, Mr. Singarababu Indrakumar, Ms. Jothi Ramesh, Mr. V. Agathiyan, Ms. Uma Sundari, Mr. Dinesh Kumar, Mr. Thirumeni Thiruselvaraja, Mr. Logan and Ms. M. Ramya

ISSUE DETAILS			
<p>ISSUE OF UPTO 3,25,25,897 PARTLY PAID-UP EQUITY SHARES OF FACE VALUE OF ₹ 10.00 EACH ("EQUITY SHARES") OF INDRAYANI BIOTECH LIMITED ("INDRANIB" OR THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹ 15 PER EQUITY SHARE (INCLUDING PREMIUM OF ₹ 5 PER EQUITY SHARE) ("ISSUE PRICE") FOR AN AGGREGATE AMOUNT NOT EXCEEDING ₹ 4,878.88 LAKHS* TO THE ELIGIBLE EQUITY SHAREHOLDERS ON RIGHTS BASIS IN THE RATIO OF 5 EQUITY SHARES FOR EVERY 7 FULLY PAID_UP EQUITY SHARES HELD BY THE ELIGIBLE EQUITY SHAREHOLDERS ON THE RECORD DATE, I.E. 28th APRIL, 2026 (THE "ISSUE"). THE ISSUE PRICE IS 1.5 TIMES OF FACE VALUE OF THE EQUITY SHARES. FOR FURTHER DETAILS, PLEASE SEE THE CHAPTER TITLED "TERMS OF THE ISSUE" ON PAGE 207 OF THIS LETTER OF OFFER.</p> <p><i>*assuming full subscription</i></p>			
PAYMENT METHOD FOR THE ISSUE			
Amount Payable per Right Equity Shares*	Face Value (Rs.)	Premium (Rs.)	Total (Rs.)
On the Issue application (i.e. along with the Application Form)	2.50	1.25	3.75
On One or more subsequent Call(s) as determined by our Board or a duly authorised committee at its sole discretion, from time to time.	7.50	3.75	11.25

Total	10	5	15
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***Assuming full subscription and receipt of all Call Monies with respect to Rights Equity Shares. For details, please refer to "Terms of payment" on page no. 40 of the Letter of Offer.**

LISTING

The existing Equity Shares of our Company are listed on BSE Limited (BSE). Our Company has received "in-principle" approval from BSE for listing the Equity Shares to be allotted pursuant to the Issue through the letter dated September 19, 2025. Our Company will also make an application to BSE to obtain the trading approval for the rights entitlements as required under the SEBI circular bearing reference number SEBI/HO/CFD/DIL2/CIR/P/2020/13 dated January 22, 2020 read with the SEBI Master Circular dated February 09, 2026, as amended from time to time. For the purpose of this Issue, the Designated Stock Exchange is BSE.

Procedure: If you wish to know about processes and procedures applicable to a rights issue, you may refer to the section titled "Terms of the Issue" on page 207 of the Letter of Offer. You may download a copy of the Letter of Offer from the websites of our Company, Stock Exchange and Registrar as stated above.

ELIGIBILITY FOR THE PRESENT RIGHTS ISSUE

Our Company is eligible to offer Equity Shares pursuant to this Issue in terms of Chapter III and other applicable provisions of the SEBI ICDR Regulations. Further, our Company is undertaking this Issue in compliance with Part B of Schedule VI of the SEBI ICDR Regulations.

INDICATIVE TIMELINES

Last Date for credit of Rights Entitlements	May 26, 2026	Finalisation Of Basis of Allotment (On or About)	June 30, 2026
Issue opening date	May 27, 2026	Date of Allotment (On or about)	July 01, 2026
Last Date for on Market Renunciation of Rights Entitlements*	June 16, 2026	Date of Credit (On or about)	July 07, 2026
Issue Closing Date**	June 25, 2026	Date of Listing /Trading (On or about)	July 09, 2026

**Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat account of the Renouncee(s) on or prior to the Issue Closing Date.*

***Our Board or a duly authorized committee thereof will have the right to extend the Issue period as it may determine from time to time but not exceeding 30 (thirty) days from the Issue Opening Date (inclusive of the Issue Opening Date). Further, no withdrawal of Application shall be permitted by any Applicant after the Issue Closing Date.*

GENERAL RISKS

Investment in equity and equity related securities involve a degree of risk and investors should not invest any funds in the Issue unless they can afford to take the risk with such investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors shall rely on their own examination of our Company and the Issue including the risks involved. The securities being offered in the Issue have not been recommended or approved by the Securities and Exchange Board of India ("SEBI") nor does SEBI guarantee the accuracy or adequacy of this Letter of Offer.

Specific attention of the investors is invited to "Risk Factors" beginning on page 25 of this Letter of Offer before making an investment in this Issue.

Name of the Registrars to the Issue and contact details	MUFG INTIME INDIA PRIVATE LIMITED (Formerly known as Link Intime India Private Limited) C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West), Mumbai-400083. Tel No.: 022-49186200/ +91 8108114949 Fax No.: 022-49186195 Website: https://in.mpms.mufig.com E-mail ID: indrayani.rights@in.mpms.mufig.com Contact Person: Mrs. Shanti Gopalakrishnan SEBI Registration No: INR000004058
Name of Statutory Auditors	Venkatesh & Co, Chartered Accountants
Self- Certificate Syndicate Banks (SCSB)	The list of banks that have been notified by SEBI to act as the SCSBs for the ASBA process is provided on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised

	Fpi=yes&intmld=35 as updated from time to time or at such other website as may be prescribed from time to time. Further, for a list of branches of the SCSBs named by the respective SCSBs to receive the ASBA applications from the Designated Intermediaries and updated from time to time, please refer to the above- mentioned link or any such other website as may be prescribed by SEBI from time to time
Bankers to the Issue	AXIS BANK LIMITED Add: Chandra Metro Mall, 262, Arcot Rd, Rajeswari Colony, Virugambakkam, Chennai, Tamil Nadu 600092 Contact Person: Mr. Govardhan.K Email: virugambakkam.branchhead@axisbank.com Tel No.: +91 91768 02111 SEBI Registration No. INBI00000017

SUMMARY OF BUSINESS

Our Company was originally incorporated as “Indrayani Biotech Private Limited” at Pune, Maharashtra, as a Private Limited Company, under the provisions of the Companies Act, 1956, vide Certificate of Incorporation dated March 09, 1992, issued by the Registrar of Companies, Mumbai, Maharashtra. Subsequently Company was converted into public limited Company and the name of the Company was changed to “Indrayani Biotech Limited”, vide fresh Certificate of Incorporation dated April 09, 1992, issued by the Registrar of Companies, Mumbai, Maharashtra.

Indrayani Biotech Limited (IBL) is a company managed by entrepreneurs, each of them having more than two decades of expertise who had been managing their own companies in the past. It is an entity of multiple aggregated businesses to harness the benefit of being a large and listed organisation with expertise from multiple smaller organisations.

IBL is having business operations in the field of Food & Hospitality as well as in Engineering and Biotech. IBL through its subsidiaries have business operations in the field of Dairy, Healthcare, Pharma, Engineering, Agriculture and Infrastructure. The company follows a model of aggregation of high potential MSMEs and unlocking value and has business interests in diverse domains.

Each of these businesses is an aggregated, brown field entity which was managed by entrepreneurs having expertise in those fields for decades and are continued to be managed by them now.

For further details, refer chapter titled “Our Business” on page **Error! Bookmark not defined.** of Letter of Offer.

OBJECTS OF THE ISSUE

The proposed Issue proceeds towards funding the objects are as below:

(₹ In Lacs)

S. No.	Particulars	Amounts*
1.	Issue size	4,879.00
2.	(Less) Issue related expenses	75.00
	Net Proceeds	4803.88*

*Assuming full subscription in the issue and subject to finalisation of basis of allotment.

Our Company intends to utilise the Net Proceeds from the issue, in the manner set below:

(₹ In lacs)

S. No.	Particulars	Amounts*	% of gross proceeds	% of Net proceeds
1.	To part finance working capital requirement of our company	2,064.64	42.32%	42.98%

2.	Set off amount from the outstanding loan given by the promoter to the company, at the rights issue price	500.00	10.25%	10.41%
3.	Set off amount from the outstanding unsecured advance received from Bougainvillea Investments Private Limited (BIPL) by allotting equity shares, at the rights issue price, against rights entitlement and any additional rights entitlement acquired ^{##}	1,275.00	26.13%	26.54%
4.	To meet General corporate purposes [#]	964.24	19.76%	20.07%
	Net proceeds from the Issue	4,803.88	98.46%	100.00%

* Assuming full subscription in the issue and subject to finalisation of basis of allotment.

The amount utilized for General corporate purpose shall not exceed (has been restricted to) 23% of the Gross proceeds.

(1) There may be a reduction in the amount specified herein, based on the extent to which the rights issue is subscribed/relinquished by the existing shareholders. (2) Any proceeds received in place of such reduction shall be used to part finance working capital requirement of our company (3) The number of shares issued to BIPL shall, in any case, be determined based on a maximum limit of 8% holding by BIPL in post rights issue share capital.

Means of Finance

The fund requirements set out above are proposed to be funded from the Net Proceeds. Accordingly, we confirm that there are no requirements to make firm arrangements of finance under Regulation 62(1)(c) of the SEBI ICDR Regulations, 2018 through verifiable means towards 75% of the stated means of finance, excluding the amount to be raised from the Issue.

Monitoring Agency: India Ratings and Research Private Limited

For more details, please refer to the chapter titled "Objects of the Issue" on page 154 of the Letter of Offer.

Equity Shareholding pattern of the Company as on March 31, 2026

Category of shareholder	Pre-issue number of shares held	% of total paid-up capital
Promoter & promoter group	1,51,44,748	33.26%
Public	3,03,91,508	66.74%
Total	4,55,36,256	100.00%

BOARD OF DIRECTORS OF OUR COMPANY

Name, Father's name, Address, Occupation, Nationality, tenure & DIN	Date of Birth	Status of Directorship in our Company	Other Directorships
1. Mr. Kasiraman Sayee Sundar S/o Mr. Sankaranarayanan Kasiraman 3/2, 12th Cross Street, 1st Floor, Indra Nagar, Adyar, Chennai – 600020 Occupation: Business Nationality: Indian Tenure: Five Years DIN: 01295584 PAN: AEGPS0580M	21/01/1961	Managing Director	HSL Prime Properties Private Limited IBL Investments Limited IBL Healthcare Limited IBL Social Foundation Thimble Tech Solutions (OPC) Private Limited IBL Laksha Hospitals LLP IBL Thiruvanamalai LLP
2. Mr. Swaminathan Govindarajan S/o Mr. Govindarajan 54/36, Thendral Apartments, Subramanyan Street, West Mambalam, Chennai – 600033 Occupation: Service Nationality: Indian Tenure: Five Years DIN: 02481041 PAN: ABAPS3306C	10/12/1969	Whole-Time Director	IBL Investments Limited HSL Prime Properties Private Limited SICAL Connect Limited
3. Mr. Muthukrishnan Ramesh	08/02/1972	Whole-Time Director	Nil

Name, Father's name, Address, Occupation, Nationality, tenure & DIN	Date of Birth	Status of Directorship in our Company	Other Directorships
S/o Mr. Muthukrishnan No. 49, Arunachalam 3rd Street, Shenoy Nagar, Chennai – 600030 Occupation: Service Nationality: Indian Tenure: Five years DIN: 01016291 PAN: AIEPR6499L			
4. Mr. Nangavaram Mahadevan Ranganathan S/o Mr. Mahadevan TA Jains Advika, New no. 55, Old No 24, 3rd Main Road, Gandhi Nagar, Adyar, Chennai - 600020 Occupation: Service Nationality: Indian Tenure: Five years DIN: 06377402 PAN: AJWPR8416L	17/07/1961	Non-Executive and Independent Director	SIP Industries Limited Dindigul Farm Product Limited Garudrik AI Private Limited
5. Mr. Kannimangalam Subramanyan Vaidyanathan S/o Mr. Subramanyan No. 21/3A, DBS Padmini Thirumurthy Street, Thiyagaraya Nagar, Chennai – 600017 Occupation: Professional Nationality: Indian Tenure: Five years DIN: 01122393 PAN: AAAPV9242R	15/05/1962	Non-Executive and Independent Director	Qpro Design Consultants Private Limited
6. Ms. Bokara Nagarajan Padmaja Priyadarshini D/o Mr. Bokara Ramachandran Nagarajan No. 2/15B, Voltas Colony, II Street, Nanganallur, Chennai – 600061 Occupation: Professional Nationality: Indian Tenure: Five years DIN: 06416242 PAN: BCUPP2432C	04/12/1975	Non-Executive and Independent Director	HomePlanGuru Civil Consultants Private Limited Dindigul Farm Product Limited Xchanging Solutions Limited

NEITHER OUR COMPANY NOR OUR PROMOTERS OR ANY OF OUR DIRECTORS HAVE BEEN DECLARED AS A WILFUL DEFAULTER BY THE RBI OR ANY OTHER GOVERNMENT AUTHORITY

FINANCIAL INFORMATION

A summary of the financial information of our Company for Audited Standalone & Consolidated Financial Statements for Financial Year 2024-25, 2023-24 & 2022-23 and Unaudited Standalone & Consolidated Financial Results for the quarter and nine months ended December 31, 2025 are set out below:

Financial Statements (Standalone):

Particulars	(Rs. in lakhs)			
	Quarter ended 31/12/2025	Audited as at 31/03/2025	Audited as at 31/03/2024	Audited as at 31/03/2023
Total income from operations (net)	1,781.80	3,776.91	6,232.34	7,448.04
Net profit / (loss) before tax and extraordinary items	90.38	64.63	300.93	
Profit / (loss) after tax and extraordinary items	67.63	144.63	145.74	505.68
Equity Share Capital	4553.63	4553.63	4553.63	4,374.72
Reserves and Surplus	1049.59	979.52	897.90	740.13
Net worth	5603.22	5533.15	5,451.53	5,114.85
Basic earnings per share (Rs.)	0.14	0.32	0.37	1.48
Diluted earnings per share (Rs.)	0.14	0.32	0.37	1.20
Net asset value per share (Rs.)	12.30	12.15	11.97	14.94

Return on net worth (%)	1.21%	2.61%	2.67%	9.89%
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Financial Statements (Consolidated):

(Rs. in lakhs)

Particulars	Quarter ended 31/12/2025	Audited as at 31/03/2025	Audited as at 31/03/2024	Audited as at 31/03/2023
Total income from operations (net)	10,006.70	13,022.84	16,622.56	16,292.79
Net profit / (loss) before tax and extraordinary items	141.18	(574.35)	1,097.44	
Profit / (loss) after tax and extraordinary items	118.41	(613.36)	1,042.25	1,193.07
Equity Share Capital	4,553.63	4,553.63	4,553.63	4,374.72
Reserves and Surplus	5887.06	5437.97	3072.95	460.55
Net worth	10440.69	9991.60	7,626.58	4,835.27
Basic earnings per share (Rs.)	0.14	(0.35)	1.75	2.55
Diluted earnings per share (Rs.)	0.14	(0.35)	1.40	2.05
Net asset value per share (Rs.)	22.93	21.94	16.75	14.13
Return on net worth (%)	1.13%	-6.14%	13.67%	24.67%

INTERNAL RISK FACTORS

The below mentioned risks are the top ten risk factors as per the Letter of Offer:

1. If we are unable to implement our growth strategy successfully including in relation to select cities and locations for our central kitchen our results of operations and financial condition may be adversely affected.
2. If we are unable to regularly offer new dishes on our menu or if we fail to timely respond to changes in consumer tastes and preferences our business and results of operations would be adversely affected.
3. If we are unable to foresee or respond effectively to significant competition our business, results of operations and financial condition could be adversely affected
4. If we are unable to maintain our high food quality standards it may lead to negative publicity which may adversely affect our reputation, business and results of operations.
5. Our Statutory Auditor has included matter of qualifications & observations in the examination report to Audited Standalone and Consolidated Financial Statements for the year ended March 31, 2025, March 31, 2024 and March 31, 2023.
6. Litigation of our Subsidiary Companies may have a material adverse effect on our business, financial condition and results of operations.
7. We require a number of regulatory approvals, registrations, licenses and permits in respect of our operations. Failure to obtain or maintain licenses, registrations, permits and approvals may adversely affect our business and results of operations.
8. If we are unable to acquire quality raw materials, ingredients or other necessary supplies and services in a timely manner or if we fail to pass on inflation in food costs to our clients, our business, results of operations and financial condition may be adversely affected.
9. If we are unable to manage and run our back-end operations efficiently our business and result of operations would be adversely affected.
10. We may be unable to attract and retain sufficient qualified and trained staff in all or any of our kitchens which may adversely affect our business.

SUMMARY OF OUTSTANDING LITIGATION AND DEFAULTS

A. Total number of outstanding litigations against the company and amount involved

Criminal proceedings against our Company:

NIL

B. Brief details of top 5 material outstanding litigations against the company and amount involved

NIL

C. Regulatory Action, if any - disciplinary action taken by SEBI or stock exchange against the Promoters / Group companies in last 5 financial years including outstanding action, if any

NIL

D. Brief details of outstanding criminal proceedings against Promoters

NIL

E. Brief details of outstanding other proceedings against Promoters

NIL

F. Litigation involving Tax Liabilities

The company has following Tax Liability with regard to Income Tax:

Sr No.	Case No.	I Party	II Party	Brief Details	Amount Involved
1.	ITBA/COM/F/17/2025-26/1087125463(1)	M/s. Indrayani Biotech Limited	IT Department	IT Department has demanded a clarification for fund received from few shareholders and on CCPS conversion happened in 2022. Company is in the process of filing an appeal for the same."	Rs. 13,90,17,168

For further details regarding these legal proceedings, please refer to chapter titled "Outstanding Litigations and Defaults" on page 193 of the Letter of Offer.

TERMS OF THE ISSUE

DISPATCH AND AVAILABILITY OF ISSUE MATERIALS

In accordance with the SEBI ICDR Regulations, the Abridged Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material will be sent/ dispatched only to the Eligible Equity Shareholders who have provided Indian address. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Abridged Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material will be sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their e-mail address, then the Abridged Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material will be dispatched, on a reasonable effort basis, to the Indian addresses provided by them.

Further, the Letter of Offer will be sent/ dispatched to the Eligible Equity Shareholders who have provided Indian address and who have made a request in this regard. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Letter of Offer will be sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their e-mail address, then the Letter of Offer will be dispatched, on a reasonable effort basis, to the Indian addresses provided by them.

Shareholders can access the Letter of Offer, the Abridged Letter of Offer and the Application Form (provided that the Eligible Equity Shareholder is eligible to subscribe for the Equity Shares under applicable laws) on the websites of:

- (i) Our Company at www.indrayani.com;
- (ii) The Registrar at <https://in.mpms.mufg.com>;

(iii) The Stock Exchange at www.bseindia.com;

PROCESS OF MAKING AN APPLICATION IN THE ISSUE:

In accordance with Regulation 76 of the SEBI ICDR Regulations, the SEBI Rights Issue Circulars and the ASBA Circulars, all Shareholders desiring to make an Application in this Issue are mandatorily required to use the ASBA process. Shareholders should carefully read the provisions applicable to such Applications before making their Application through ASBA.

Investors can submit either the Application Form in physical mode to the Designated Branches of the SCSBs or online/ electronic Application through the website of the SCSBs (if made available by such SCSB) authorizing the SCSB to block the Application Money in an ASBA Account maintained with the SCSB. Application through ASBA facility in electronic mode will only be available with such SCSBs who provide such facility.

Investors applying through the ASBA facility should carefully read the provisions applicable to such Applications before making their Application through the ASBA process. For details, titled “Making of an Application by Eligible Equity Shareholders on Plain Paper under ASBA process” on page 211 of Letter of Offer.

Please note that subject to SCSBs complying with the requirements of SEBI Circular CIR/CFD/DIL/13/2012 dated September 25, 2012, within the periods stipulated therein, Applications may be submitted at the Designated Branches of the SCSBs.

Further, in terms of the SEBI Circular CIR/CFD/DIL/1/2013 dated January 2, 2013, it is clarified that for making Applications by SCSBs on their own account using ASBA facility, each such SCSB should have a separate account in its own name with any other SEBI registered SCSB(s). Such account shall be used solely for the purpose of making an Application in this Issue and clear demarcated funds should be available in such account for such an Application.

Applicants should note that they should very carefully fill-in their depository account details and PAN in the Application Form or while submitting application through online/electronic Application through the website of the SCSBs (if made available by such SCSB). Please note that incorrect depository account details or PAN or Application Forms without depository account details shall be treated as incomplete and shall be rejected. For details refer “Grounds for Technical Rejection” on page 215 of the Letter of Offer. Our Company, the Registrar and the SCSBs shall not be liable for any incomplete or incorrect demat details provided by the Applicants.

Additionally, in terms of Regulation 78 of the SEBI ICDR Regulations, Investors may choose to accept the offer to participate in this Issue by making plain paper Applications. Please note that Eligible Equity Shareholders making an application in this Issue by way of plain paper applications shall not be permitted to renounce any portion of their Rights Entitlements. For details, refer chapter titled “Making of an Application by Eligible Equity Shareholders on Plain Paper under ASBA process” on page 211 of the Letter of Offer.

MAKING OF AN APPLICATION THROUGH THE ASBA PROCESS:

A Shareholders, wishing to participate in this Issue through the ASBA facility, is required to have an ASBA enabled bank account with an SCSB, prior to making the Application. Shareholders desiring to make an Application in this Issue through ASBA process, may submit the Application Form in physical mode to the Designated Branches of the SCSB or online/ electronic Application through the website of the SCSBs (if made available by such SCSB) for authorizing such SCSB to block Application Money payable on the Application in their respective ASBA Accounts.

Shareholders should ensure that they have correctly submitted the Application Form and have provided an authorisation to the SCSB, *via* the electronic mode, for blocking funds in the ASBA Account equivalent to the Application Money mentioned in the Application Form, as the case may be, at the time of submission of the Application.

For the list of banks which have been notified by SEBI to act as SCSBs for the ASBA process, please refer to <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34>.

Making of an Application by Eligible Equity Shareholders on Plain Paper under ASBA process

An Eligible Equity Shareholder in India who is eligible to apply under the ASBA process may make an Application to subscribe to this Issue on plain paper in case of non-receipt of Application Form as detailed above. In such cases of non-receipt of the Application Form through e-mail or physical delivery (where applicable) and the Eligible Equity Shareholder not being in a position to obtain it from any other source may make an Application to subscribe to this Issue on plain paper with the same details as per the Application Form that is available on the website of the Registrar, Stock Exchange. An Eligible Equity Shareholder shall submit the plain paper Application to the Designated Branch of the SCSB for authorising such SCSB to block Application Money in the said bank account maintained with the same SCSB. Applications on plain paper will not be accepted from any Eligible Equity Shareholder who has not provided an Indian address or is a U.S. Person or in the United States.

Please note that the Eligible Equity Shareholders who are making the Application on plain paper shall not be entitled to renounce their Rights Entitlements and should not utilize the Application Form for any purpose including renunciation even if it is received subsequently.

The Application on plain paper, duly signed by the Eligible Equity Shareholder including joint holders, in the same order and as per specimen recorded with his/her bank, must reach the office of the Designated Branch of the SCSB before the Issue Closing Date and should contain the following particulars:

- a) Name of our Company, being Indrayani Biotech Limited;
- b) Name and address of the Eligible Equity Shareholder including joint holders (in the same order and as per specimen recorded with our Company or the Depository);
- c) Folio Number (in case of Eligible Equity Shareholders who hold Equity Shares in physical form as on Record Date)/DP and Client ID;
- d) Except for Applications on behalf of the Central or State Government, the residents of Sikkim and the officials appointed by the courts, PAN of the Eligible Equity Shareholder and for each Eligible Equity Shareholder in case of joint names, irrespective of the total value of the Equity Shares applied for pursuant to this Issue
- e) Number of Equity Shares held as on Record Date;
- f) Allotment option – only dematerialised form;
- g) Number of Equity Shares entitled to;
- h) Number of Equity Shares applied for within the Rights Entitlements;
- i) Number of additional Equity Shares applied for, if any (applicable only if entire Rights Entitlements have been applied for);
- j) Total number of Equity Shares applied for;
- k) Total amount paid at the rate of ₹ 15 per Equity Share (On application Rs. 3.75 (including premium of Rs. 1.25) per equity share to be paid and balance on one or more subsequent calls;
- l) Details of the ASBA Account such as the SCSB account number, name, address and branch of the relevant SCSB;
- m) In case of non-resident Eligible Equity Shareholders making an application with an Indian address, details of the NRE/FCNR/NRO account such as the account number, name, address and branch of the SCSB with which the account is maintained;
- n) Authorisation to the Designated Branch of the SCSB to block an amount equivalent to the Application Money in the ASBA Account;
- o) Signature of the Eligible Equity Shareholder (in case of joint holders, to appear in the same sequence and order as they appear in the records of the SCSB); and
- p) All such Eligible Equity Shareholders are deemed to have accepted the following:

“I/ We will not offer, sell or otherwise transfer any of the Rights Equity Shares which may be acquired by us in any jurisdiction or under any circumstances in which such offer or sale is not authorized or to any person to whom it is unlawful to make such offer, sale or invitation except under circumstances that will result in compliance with any applicable laws or regulations. We satisfy, and each account for which we are acting satisfies, all suitability standards for Shareholders in investments of the type subscribed for herein imposed by the jurisdiction of our residence.”

I/ We understand and agree that the Rights Entitlement and Rights Equity Shares may not be reoffered, resold, pledged or otherwise transferred except in an offshore transaction in compliance with Regulation S, or otherwise pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the US Securities Act.

I/ We (i) am/ are, and the person, if any, for whose account I/ we am/ are acquiring such Rights Entitlement and/ or the Rights Equity Shares is/ are, outside the U.S., (ii) am/ are not a "U.S. Person" as defined in ("Regulations"), and (iii) is/ are acquiring the Rights Entitlement and/ or the Rights Equity Shares in an offshore transaction meeting the requirements of Regulations.

I/ We acknowledge that the Company, its affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements."

In cases where Multiple Application Forms are submitted for Applications pertaining to Rights Entitlements credited to the same demat account or in demat suspense escrow account, as applicable, including cases where a Shareholders submits Application Forms along with a plain paper Application, such Applications shall be liable to be rejected.

Shareholders are requested to strictly adhere to these instructions. Failure to do so could result in an Application being rejected, with our Company, and the Registrar not having any liability to the Shareholders. The plain paper Application format will be available on the website of the Registrar at <https://in.mpms.mufg.com>.

Our Company, and the Registrar shall not be responsible if the Applications are not uploaded by the SCSB or funds are not blocked in the Shareholders' ASBA Accounts on or before the Issue Closing Date.

Making of an Application by Eligible Equity Shareholders holding Equity Shares in physical form:

Please note that in accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialised form only. Accordingly, Eligible Equity Shareholders holding Equity Shares in physical form as on Record Date and desirous of subscribing to Equity Shares in this Issue are advised to furnish the details of their demat account to the Registrar or our Company at least two Working Days prior to the Issue Closing Date, to enable the credit of their Rights Entitlements in their respective demat accounts at least one day before the Issue Closing Date.

Prior to the Issue Opening Date, the Rights Entitlements of those Eligible Equity Shareholders, among others, who hold Equity Shares in physical form, and whose demat account details are not available with our Company or the Registrar, shall be credited in a demat suspense escrow account opened by our Company.

Eligible Equity Shareholders, who hold Equity Shares in physical form as on Record Date and who have opened their demat accounts after the Record Date, shall adhere to following procedure for participating in this Issue:

- a) The Eligible Equity Shareholders shall send a letter to the Registrar containing the name(s), address, e-mail address, contact details and the details of their demat account along with copy of self-attested PAN and self-attested client master sheet of their demat account either by e-mail, post, speed post, courier, or hand delivery so as to reach to the Registrar no later than two Working Days prior to the Issue Closing Date;
- b) The Registrar shall, after verifying the details of such demat account, transfer the Rights Entitlements of such Eligible Equity Shareholders to their demat accounts at least one day before the Issue Closing Date;
- c) The remaining procedure for Application shall be same as set out in **"Making of an Application by Eligible Equity Shareholders on Plain Paper under ASBA process"** on page 211 of Letter of offer.

Resident Eligible Equity Shareholders who hold Equity Shares in physical form as on the Record Date will not be allowed renounce their Rights Entitlements in the Issue. However, such Eligible Equity Shareholders, where the dematerialized Rights Entitlements are transferred from the suspense escrow demat account to the respective demat accounts within prescribed timelines, can apply for additional Equity Shares while submitting the Application through ASBA process.

Application for Additional Equity Shares

Shareholders are eligible to apply for additional Equity Shares over and above their Rights Entitlements, provided that they are eligible to apply for Equity Shares under applicable law and they have applied for all the Equity Shares forming part of their Rights Entitlements without renouncing them in whole or in part. Where the number of additional Equity Shares applied for exceeds the number available for Allotment, the Allotment would be made as per the Basis of Allotment finalized in consultation with the Designated Stock Exchange. Applications for additional Equity Shares shall be considered and Allotment shall be made in accordance with the SEBI ICDR Regulations and in the manner as set out in "*Basis of Allotment*" mentioned on page 229 of the Letter of offer.

Eligible Equity Shareholders who renounce their Rights Entitlements cannot apply for additional Equity Shares. Non-resident Renounees who are not Eligible Equity Shareholders cannot apply for additional Equity Shares.

CREDIT OF RIGHTS ENTITLEMENTS IN DEMAT ACCOUNTS OF ELIGIBLE EQUITY SHAREHOLDERS

Rights Entitlements

As your name appears as a beneficial owner in respect of the issued and paid-up Equity Shares held in dematerialised form or appears in the register of members of our Company as an Eligible Equity Shareholder in respect of our Equity Shares held in physical form, as on the Record Date, you may be entitled to subscribe to the number of Equity Shares as set out in the Rights Entitlement Letter.

Eligible Equity Shareholders can also obtain the details of their respective Rights Entitlements from the website of the Registrar (i.e <https://in.mpms.mufg.com>.) by entering their DP ID and Client ID or Folio Number (for Eligible Equity Shareholders who hold Equity Shares in physical form as on Record Date) and PAN. The link for the same shall also be available on the website of our Company (i.e., www.indrayani.com).

In this regard, our Company has made necessary arrangements with NSDL and CDSL for crediting of the Rights Entitlements to the demat accounts of the Eligible Equity Shareholders in a dematerialized form. A separate ISIN for the Rights Entitlements has also been generated which is INE007C20013. The said ISIN shall remain frozen (for debit) until the Issue Opening Date. The said ISIN shall be suspended for transfer by the Depositories post the Issue Closing Date.

Additionally, our Company will submit the details of the total Rights Entitlements credited to the demat accounts of the Eligible Equity Shareholders and the demat suspense escrow account to the Stock Exchange after completing the corporate action. The details of the Rights Entitlements with respect to each Eligible Equity Shareholders can be accessed by such respective Eligible Equity Shareholders on the website of the Registrar after keying in their respective details along with other security control measures implemented thereat.

Rights Entitlements shall be credited to the respective demat accounts of Eligible Equity Shareholders before the Issue Opening Date only in dematerialised form. Further, if no Application is made by the Eligible Equity Shareholders of Rights Entitlements on or before Issue Closing Date, such Rights Entitlements shall get lapsed and shall be extinguished after the Issue Closing Date. No Equity Shares for such lapsed Rights Entitlements they will be credited, even if such Rights Entitlements were purchased from market and purchaser will lose the premium paid to acquire the Rights Entitlements. Persons who are credited the Rights Entitlements are required to make an application to apply for Equity Shares offered under Rights Issue for subscribing to the Equity Shares offered under Issue.

If Eligible Equity Shareholders holding Equity Shares in physical form as on Record Date, have not provided the details of their demat accounts to our Company or to the Registrar, they are required to provide their demat account details to our Company or the Registrar not later than two Working Days prior to the Issue Closing Date, to enable the credit of the Rights Entitlements by way of transfer from the demat suspense escrow account to their respective demat accounts, at least one day before the Issue Closing Date. Such Eligible Equity Shareholders holding shares in physical form can update the details of their respective demat accounts on the website of the Registrar (i.e <https://in.mpms.mufg.com>). Such Eligible Equity Shareholders can make an application only after the Rights Entitlements is credited to their respective demat accounts.

In accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialized form only. Prior to

the Issue Opening Date, our Company shall credit the Rights Entitlements to (i) the demat accounts of the Eligible Equity Shareholders holding the Equity Shares in dematerialised form; and (ii) a demat suspense escrow account (namely, M/S INDRAYANI BIOTECH LTD SUSPENSE ESCROW DEMAT ACCOUNT" and "MIPL INDRAYANI BIOTECH LTD RIGHTS ESCROW DEMAT ACCOUNT" opened by our Company, for the Eligible Equity Shareholders which would comprise Rights Entitlements relating to (a) Equity Shares held in the account of the IEPF authority; or (b) the demat accounts of the Eligible Equity Shareholder which are frozen or suspended for debit or credit or the Equity Shares which are lying in the unclaimed suspense account (including those pursuant to Regulation 39 of the SEBI Listing Regulations) or details of which are unavailable with our Company or with the Registrar on the Record Date; or (c) Equity Shares held by Eligible Equity Shareholders holding Equity Shares in physical form as on Record Date where details of demat accounts are not provided by Eligible Equity Shareholders to our Company or Registrar; or (d) credit of the Rights Entitlements returned/reversed/failed; or (e) the ownership of the Equity Shares currently under dispute, including any court proceedings, if any; or (f) non-institutional equity shareholders in the United States.

Eligible Equity Shareholders are requested to provide relevant details (such as copies of self-attested PAN and client master sheet of demat account etc., details/records confirming the legal and beneficial ownership of their respective Equity Shares) to our Company or the Registrar not later than two Working Days prior to the Issue Closing Date, i.e., by 23rd June, 2026 to enable the credit of their Rights Entitlements by way of transfer from the demat suspense escrow account to their demat account at least one day before the Issue Closing Date, to enable such Eligible Equity Shareholders to make an application in this Issue, and this communication shall serve as an intimation to such Eligible Equity Shareholders in this regard. Such Eligible Equity Shareholders are also requested to ensure that their demat account, details of which have been provided to our Company or the Registrar account is active to facilitate the aforementioned transfer.

Procedure for Renunciation of Rights Entitlements

The Eligible Equity Shareholders may renounce the Rights Entitlements, credited to their respective demat accounts, either in full or in part (a) by using the secondary market platform of the Stock Exchange (the "**On Market Renunciation**"); or (b) through an off-market transfer (the "**Off Market Renunciation**"), during the Renunciation Period. The Shareholders should have the demat Rights Entitlements credited/lying in his/her own demat account prior to the renunciation. The trades through On Market Renunciation and Off Market Renunciation will be settled by transferring the Rights Entitlements through the depository mechanism.

Shareholders may be subject to adverse foreign, state or local tax or legal consequences as a result of trading in the Rights Entitlements. Shareholders who intend to trade in the Rights Entitlements should consult their tax advisor or stock-broker regarding any cost, applicable taxes, charges and expenses (including brokerage) that may be levied for trading in Rights Entitlements.

Please note that the Rights Entitlements which are neither renounced nor subscribed by the Shareholders on or before the Issue Closing Date shall lapse and shall be extinguished after the Issue Closing Date.

Our Company accept no responsibility to bear or pay any cost, applicable taxes, charges and expenses (including brokerage), and such costs will be incurred solely by the Shareholders.

On Market Renunciation

The Eligible Equity Shareholders may renounce the Rights Entitlements, credited to their respective demat accounts by trading/selling them on the secondary market platform of the Stock Exchange through a registered stock-broker in the same manner as the existing Equity Shares of our Company.

In this regard, in terms of provisions of the SEBI ICDR Regulations and the SEBI Rights Issue Circulars, the Rights Entitlements credited to the respective demat accounts of the Eligible Equity Shareholders shall be admitted for trading on the Stock Exchange under ISIN INE007C20013 for the Rights Entitlements and ISIN IN9007C01029 for partly paid up shares subject to requisite approvals. Prior to the Issue Opening Date, our Company will obtain the approval from the Stock Exchange for trading of Rights Entitlements. No assurance can be given regarding the active or sustained On Market Renunciation or the price at which the Rights Entitlements will trade. The details for trading in Rights Entitlements will be as specified by the Stock Exchange from time to time.

The Rights Entitlements are tradable in dematerialized form only. The market lot for trading of Rights Entitlements is one Rights Entitlements.

The On Market Renunciation shall take place only during the Renunciation Period for On Market Renunciation, *i.e.*, from May 27, 2026 to June 16, 2026 (both days inclusive).

The Shareholders holding the Rights Entitlements who desire to sell their Rights Entitlements will have to do so through their registered stock-brokers by quoting the ISIN INE007C20013 and indicating the details of the Rights Entitlements they intend to trade.

The Shareholders can place order for sale of Rights Entitlements only to the extent of Rights Entitlements available in their demat account.

The On Market Renunciation shall take place electronically on secondary market platform of BSE under automatic order matching mechanism and on 'T+2 rolling settlement basis', where 'T' refers to the date of trading. The transactions will be settled on trade-for-trade basis. Upon execution of the order, the stock-broker will issue a contract note in accordance with the requirements of the Stock Exchange and the SEBI.

Off Market Renunciation

The Eligible Equity Shareholders may renounce the Rights Entitlements, credited to their respective demat accounts by way of an off-market transfer through a depository participant. The Rights Entitlements can be transferred in dematerialised form only.

Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat accounts of the Renounees on or prior to the Issue Closing Date to enable Renounees to subscribe to the Equity Shares in the Issue.

The Shareholders holding the Rights Entitlements who desire to transfer their Rights Entitlements will have to do so through their depository participant by issuing a delivery instruction slip quoting the ISIN INE007C20013, the details of the buyer and the details of the Rights Entitlements they intend to transfer. The buyer of the Rights Entitlements (unless already having given a standing receipt instruction) has to issue a receipt instruction slip to their depository participant. The Shareholders can transfer Rights Entitlements only to the extent of Rights Entitlements available in their demat account.

The instructions for transfer of Rights Entitlements can be issued during the working hours of the depository participants.

The detailed rules for transfer of Rights Entitlements through off-market transfer shall be as specified by the NSDL and CDSL from time to time.

Fractional Entitlements

The Equity Shares are being offered on a rights basis to existing Eligible Equity Shareholders in the ratio of 5 (Five) partly Paid-up Rights equity Shares for every 7 (seven) fully paid-up Equity Shares held as on the Record Date. As per SEBI Rights Issue Circulars, the fractional entitlements of such eligible equity shareholders, shall be ignored by rounding down of their rights entitlements. However, the eligible shareholders, whose fractional entitlements are being ignored, will be given a preferential consideration for the allotment of 1 (one) additional rights equity share if they apply for additional rights equity shares over and above their rights entitlements, if any, subject to availability of rights equity shares in the issue, post allocation towards rights entitlements applied for.

For example, if an Eligible Equity Shareholder holds 7 (Seven) Equity Share, such Equity Shareholder will be entitled to 5 (Five) partly paid up Rights Share(s) and will also be given a preferential consideration for the Allotment of one additional Rights Share if such Eligible Equity Shareholder has applied for additional Rights Shares, over and above his/ her Rights Entitlements, subject to availability of Rights Shares in this Issue post allocation towards Rights Entitlements applied for.

Such Eligible Shareholders are entitled to apply for additional Rights Shares and will be given preference in the Allotment of one Rights Shares, if such Eligible Shareholders apply for additional Rights Shares, subject to availability of Rights Shares in this Issue post allocation towards Rights Entitlements applied for. However, they cannot renounce the same in favour of third parties.

ANY OTHER IMPORTANT INFORMATION AS PER THE COMPANY

Record date for Call and suspension of trading

Our Company would fix a Call Record Date giving notice, in advance of such period as may be prescribed under applicable law, to the Stock Exchange for the purpose of determining the list of holders of the Rights Equity Shares to whom the notice for the Call would be sent. Once the Call Record Date has been fixed, trading in the Rights Equity Shares for which the call has been made may be suspended prior to the Call Record Date.

Procedure for Call for Rights Equity Shares

Our Company would convene a meeting of the Board of Directors or the rights issue committee to pass the required resolutions for making the Call and suitable intimation would be given by our Company to the Stock Exchanges. Further, advertisements for the same will be published in (i) one English national daily newspaper; and (ii) one Tamil language daily newspaper (Tamil being the regional language of Tamil Nadu, where our Registered Office is situated), all with wide circulation. The Call shall be deemed to have been made at the time when the resolution authorising such Call is passed at the meeting of our Board. The Call may be revoked or postponed at the discretion of the Board. Pursuant to the provisions of the Articles of Association, the Investors would be given at least 14 days' notice for the payment of the Call. The Board may, from time to time at its discretion, extend the time fixed for the payments of the Call. Our Company, at its sole discretion and as it may deem fit, may send one or more reminders for the Call, and if it does not receive the Call Monies as per the timelines stipulated unless extended by the Board, the defaulting holders of the Rights Equity Shares will be liable to pay interest as may be fixed by the Board unless waived or our Company may forfeit the Application Money and any Call Money received for previous Call made.

Payment of Call Money

In accordance with the SEBI circular SEBI/HO/CFD/DIL1/CIR/238/2020 dated December 8, 2020 regarding additional payment mechanism (i.e. ASBA, etc.) for payment of balance money in call for partly paid specified securities issued by the listed entity, the holders of Rights Equity Shares may make payment of the Call Monies using ASBA Mechanism through the Designated Branch of the SCSB or through online/electronic through the website of the SCSBs (if made available by such SCSB) by authorizing the SCSB to block an amount, equivalent to the amount payable on Call, in the Investor's ASBA Account. The holders of Rights Equity Shares may also use the facility of linked online trading, demat and bank account (3-in-1 type account), if provided by their broker, for making payment of the Call Monies.

Separate ISIN for Rights Equity Shares

In addition to the present ISIN for the existing Equity Shares, our Company would obtain a separate ISIN for the Rights Equity Shares for each Call, until fully paid-up. The Rights Equity Shares offered under this Issue will be traded under a separate ISIN after each Call for the period as may be applicable under the rules and regulations prior to the record date for the final Call Notice. The ISIN representing the Rights Equity Shares will be terminated after the Call Record Date for the final Call. On payment of the final Call Money in respect of the Rights Equity Shares, such Rights Equity Shares would be fully paid-up and merged with the existing ISIN of our Equity Shares.

INVESTORS TO KINDLY NOTE THAT AFTER PURCHASING THE RIGHTS ENTITLEMENTS (RE) THROUGH ON MARKET RENUNCIATION / OFF MARKET RENUNCIATION, AN APPLICATION HAS TO BE MADE FOR SUBSCRIBING THE SHARES OFFERED UNDER RIGHTS ISSUE. IF NO APPLICATION IS MADE BY THE PURCHASER OF RES ON OR BEFORE ISSUE CLOSING DATE, THEN SUCH RES WILL GET LAPSED AND SHALL BE EXTINGUISHED AFTER THE ISSUE CLOSING DATE. NO SHARES FOR SUCH LAPSED RE WILL BE CREDITED, EVEN IF SUCH RE WERE PURCHASED FROM MARKET AND PURCHASER WILL LOSE THE AMOUNT PAID TO ACQUIRE THE RE PERSONS WHO HAVE BOUGHT RIGHTS ENTITLEMENTS, SHALL REQUIRE TO MAKE AN APPLICATION AND APPLY FOR SHARES OFFERED UNDER RIGHTS ISSUE, IF THEY WANT TO SUBSCRIBE TO THE SHARES OFFERED UNDER RIGHTS ISSUE.

Intention and extent of participation in the Issue by the Promoter and Promoter Group

Our Promoters have confirmed vide letter dated March 27, 2025, that

- a. they may subscribe in the Issue, to the full extent of their Rights Entitlements and have also confirmed that they shall not renounce their Rights Entitlements (except to the extent of renunciation by any of them in favour of Promoters or a member of the Promoter Group).
- b. they will not subscribe to additional Rights Equity Shares including subscribing to any unsubscribed portion in the Issue, if any.

Further Our Promoter, Mr. Swaminathan Govindarajan has vide his letter dated March 27, 2025, requested and confirmed our Company that the unsecured loan of ₹ 548 Lakh given by him shall be adjusted towards subscription/application for his entitlement in this Issue and towards additional subscription, if any, to the aggregate amount of ₹ 500.00 Lakhs, instead of seeking repayment of the same. Thus, a portion of the Issue Proceeds is proposed to be utilised for adjusting the unsecured loans amounting to ₹ 500.00 lakhs availed from our Promoters by way of adjustment towards Promoter's Right's entitlement subscription /application money and consequently, no fresh Issue proceeds would be received by our Company to such an extent. For further details, please refer to the chapter titled 'Objects of the Issue' beginning on page 154 of this Letter of Offer.

The Company shall maintain minimum public shareholding requirements as stipulated under the SEBI Listing Regulations.

As such, other than meeting the requirements indicated in the chapter titled "Objects of the Issue" at page 154 of this Letter of Offer, there is no other intention / purpose for the Issue, including any intention to delist our Equity Shares.

In case the Rights Issue remains unsubscribed the Board of Directors may dispose of such unsubscribed portion in the best interest of the Company and the Equity Shareholders and in compliance with the applicable laws.

Other disclosure: A copy of the Letter of Offer dated April 28, 2026 made by the Company for rights issue of Equity Shares is available for inspection on the website of the Company from the date of the Letter of Offer until the Issue Closing Date.

DECLARATION BY OUR COMPANY : We hereby declare that all relevant provisions of the Companies Act and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in the Letter of Offer is contrary to the provisions of the Companies Act, the Securities and Exchange Board of India Act, 1992 or the rules made or guidelines or regulations issued thereunder, as the case may be. We further certify that all statements in the Letter of Offer are true and correct.

Name	Signature
Mr. Kasiraman Sayee Sundar Managing Director DIN: 01295584	Sd/-
Mr. Swaminathan Govindarajan Whole-time Director DIN: 02481041	Sd/-
Mr. Muthukrishnan Ramesh Whole-time Director DIN: 01016291	Sd/-
Mr. Nangavaram Mahadevan Ranganathan Non-Executive and Independent Director DIN: 06377402	Sd/-
Mr. Kannimangalam Subramanyan Vaidyanathan Non-Executive and Independent Director	Sd/-

DIN: 01122393	
Ms. Bokara Nagarajan Padmaja Priyadarshini Non-Executive and Independent Director DIN: 06416242	Sd/-
Mr. Kunisetty Venkateswara Rao Chief Financial Officer PAN: AKLPK4350Q	Sd/-
Ms. Ramya Ravi Company Secretary and Compliance officer PAN: APNPR6686M	Sd/-

Place: Chennai

Date: April 28, 2026