UNIFYING EXPERTISE

Indrayani Biotech

Harnessing decades of entrepreneurial expertise to create a diversified, high-impact business ecosystem

AMPLIFYING GROWTH

Corporate Presentation | Mar 2025





IBL is on a mission to identify and aggregate MSMEs having high potential and expertise, facilitating vertical growth, unlocking value, while complimenting the existing promoters, who shall continue to manage and be at the helm of affairs.





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01 BUSINESS OVERVIEW

PROVEN BUSINESS MODEL SUPPORTS VERTICAL GROWTH & VALUE UNLOCKING



PHASE 1 Identify & Acquire Businesses with High Growth Potential	PHASE 2 Business Stabilization & BAU	PHASE 3 Scaling & Value Creation	PHASE 4 Exit Strategy & Monetization
 Year 0 - 1 Identify businesses performing at sub- optimal level with high growth potential Should have proven business model, capex in place Buy majority equity stake at par Promoter holds substantial stake and runs the business 	 Year 1 - 2 Secure bridge finance or working capital (based on the strength of IBL's Balance Sheet) to restore business and perform at full capacity Offer management oversight and direction, as needed Allow the promoters to be at the helm of affairs and focus on their core competency Provide support for regulatory compliances and 	 Year 2+ With a stronger foundation, the revitalized company is now poised to scale new heights and deliver value to its stakeholders Business entity is back on growth path IBL Management continues to extend strategic guidance whenever needed and support for regulatory compliances and back-office operations 	 France and the second structure of the second
April 2022	CONCEPT PROVE	 Product Limited	June 2024 Listing in BSE through SME-IPO

SCALABLE BUSINESS MODEL





Management Oversight

As a parent entity provide strategic guidance, governance, & oversight

Operational Autonomy

Provide full autonomy to promoters of subsidiaries in day-to-day operations

Synergy

Facilitate synergies across subsidiaries to optimize resources and reduce redundancy

Scalable Growth Engine

Develop a scalable business model by growing subsidiaries and expanding inorganically through new aggregation

KEY DEVELOPMENTS IN RECENT YEARS



FY 1992-2020

Formation and Listing

The company was incorporated in 1992 but subsequently became dormant until revival plan was devised by the new management in 2019-20

- Incorporated in
 1992, listed on
 February 14, 1994.
- Became dormant with no business operations until 2018.
- Taken over by new management and a revival plan finalised in 2019-20

FY 20-21

IBL Business Revived

Business of Indrayani Biotech Limited was revived and started to see revenue growth

- Amalgamation of 2
 companies with IBL
- Regularising and streamlining the operations of amalgamated entities

Entities Amalgamated

- A-Diet Hospitality Service Limited
- Helios Solutions
 Limited

FY 21-22

Operations Become Profitable

- Vertical growth in Revenue Operations becoming profitable
- Evolution of concept of aggregation by addition of subsidiaries
- Organic Growth of the merged entities

Subsidiaries Added

- IBL Healthcare Limited
- HSL Agri Solutions Limited
- HSL PRIME Properties
 Private Limited

FY 22-23 Vertical Revenue Growth

Vertical Growth in Revenue. Financial support for revival of new subsidiaries leading to moderate consolidated profit.

- Diversification and addition of new subsidiaries
- Organic growth in existing business

Subsidiaries Added

- Dindigul Farm Product
- Matrix Boilers
- IBL Investments
- IBL Social Foundation
- Healthway India

FY 23-25

Streamlining New Subsidiaries

New subsidiaries with strategic long-term investments resulting in reduced overall current profit. Filing of DRHP for SME-IPO with BSE for Dindigul Farm Product and its final listing in Jun 2024

- Expansion of Pharma vertical
- Unlocking Value of Dairy Business

Subsidiaries added

- Vaasan Medical Center
- KNISS Laboratories
- Peekay Mediequip

A PORTFOLIO WITH STRONG GROWTH POTENTIAL CURRENT STATUS



A-Die	et Express	Contract Food Catering and Corporate Administrative outsourced servi	ces	A - DIECERPRESS HOSPITALITY SERVICE
Biote	ech Division	Microorganisms based Bio-Fertilizers and Bio-Pestcontrollers		
Helio	s Solutions	Power Electronics for Industries and Institutions		- HELIOS -
Dindi	igul Farm Product	Milk based value added protein products	EnNutrica	, i
Matri	ix Boilers	Industrial Boilers up to 50 TPH capacity		
IBL F	lealthcare	Hospitals, Pharma & Medical Equipment	IBL Healthcare	Nalam
	Healthway India	Pharma Marketing & Distribution		
	Vaasan Medical Center	Pharma Retail	Vasan Medical Hall	Healthway ®
	KNISS Laboratories	Pharma Manufacturing		
	Peekay Mediequip	Manufacture of Medical equipment	SEPNÍL	
HSL	Prime Properties	Real Estate Infrastructure		HSL PRIME
HSL	Agri Solutions	Farming and Agri Solutions	HSL Agri	
	Dilasa Agro Processors	Agri Processing (Dhall & Cattle Feed)		DILASA AGRO Processors Pvt. Ltd.
IBL Ir	nvestments	Finance and Investments	IBL Investments	
IBL S	Social Foundation	A Section 8 company for CSR Services		IBL SOCIAL FOUNDATION

8

CURRENT CAPACITIES SUPPORT REVENUE EXCEEDING ₹1000 CRORE pa



Part of IBL Subsidiary of IBL Step Subsidiary Associate **BUSINESS** MAX. CAPACITY **FOCUS AREA CAPACITY** TURNOVER (₹Cr) UNIT 2 central kitchens, 2 in-house kitchens to produce 1 lakh food **A-Diet Express** Institutional Catering daily Microorganisms based Bio-3,000 sf factory at Chennai to produce ~200KL of liquids and **IBL Biotech** Fertilizers and Bio-Pest-200 1,000MT of powders p.a. controllers Supply of power electronics systems and AMC contracts Customised Power electronics involving UPS systems, inverters, battery chargers and **Helios Solutions** solutions for large institutions associated electronic equipment Production and supply of Whey 60 Tons per month plant producing value added milk protein **Dindigul Farm** Protein and other milk protein products spread over 17 acres, with potential for brownfield 300 Products derivatives expansion Capacity to produce patented high efficiency multi fuel Industrial Boilers upto a capacity of 50 TPH based on orders. Matrix Boilers Manufacturing Industrial Boilers 60 Supplied more than 400 boilers in the past decade. **HSL Prime** Construction of 40,000 sq ft "Class A" commercial building at 55 Real estate infrastructure Guindy, heart of Chennai; and a few such projects in pipeline **Properties**

Contd. on next page

CURRENT CAPACITIES SUPPORT REVENUE EXCEEDING ₹1000 CRORE pa



Subsidiary of IBL Step Subsidiary Part of IBL Associate BUSINESS MAX. CAPACITY **FOCUS AREA** CAPACITY TURNOVER (₹Cr) UNIT Total production capacity per shift. i. 20 lakh tablets, 8 lakh capsules, 6,000 units of dry powder and Kniss Laboratories Pharma manufacturing 30,000 units of liquid orals for allopathy 125 ii. 6 lakh tablets, 2 lakh capsules, 6,000 units of dry powder, 10,000 units of liquid orals for ayurvedic and nutraceuticals. Medical Equipment Peekay MediEquip 1.7million units of 3ml and 5ml disposable syringes per day 130 manufacturing Suppliers of pharma products and equipment to 400 distributors and Pharma marketing and wholesalers all over South India catering to 20,000 clinics, nursing **Healthway India** 120 homes, corporate hospitals and pharmacies. Market for Allopathy, distribution Ayurveda, Naturopathy, Nutraceutical and Infant food products. Vaasan Medical Chain of Retail Pharmacy stores 25 operational Pharmacy retail outlets across central Tamilnadu 150 Centre Hospital, Pharma and Medical Chain of single speciality hospitals and healthcare units currently **IBL Healthcare** 25 Equipment focusing on dental and evecare units Trading facility for commodities, availability of knowledge capital and **HSL Agri Solutions** Agri Solutions innovative technologies for Agri consultation and services. 20 **Dilasa Agro** Integrated 2-acre Agro processing unit with a capacity to supply Agri processors 10,000 MT of processed Dhall and cattle-feed per annum. Processors

TOTAL CAPACITY TURNOVER > ₹1000 CRORE pa 5x GROWTH POTENTIAL OVER CURRENT REVENUE

LED BY A TEAM OF EXPERIENCED ENTREPRENEURS



Kasiraman Sayee Sundar, Managing Director was instrumental in acquiring Indrayani Biotech Limited (IBL) in 2018. He has over 36 years of industrial experience working in various countries with MNCs including Siemens, IBM, holding top management positions. His leadership and vision drives the company towards achieving its organic as well as inorganic growth aspirations across sectors and nations.

He is a graduate in Electrical and Electronics and is an expert in design and development of complex real time, embedded systems from concept to completion in varied application areas like bio-medical, industrial, power electronics and communication systems.





Singarababu Indirakumar, Director is a visionary and the key promoter / founder of A-Diet Express Hospitality service Limited (ADEHSL). Under his stewardship the company grew leaps and bounds both vertically and horizontally and was instrumental in making ADEHSL a ₹ 500 million company and subsequently merging it with IBL.

He has a rich domain expertise of more than 3 decades in industrial, institutional catering and hospitality industry. His strategic networking ability and vision to perceive potential business opportunities is steering the growth of IBL.

G. Swaminathan, Director is a co-founder of Helios Solutions Limited (HSL), an Industrial power electronics company and has been driving the company's growth for the past 25 years in business development strategies before merging with IBL. With his expertise in strategizing, corporate structuring, team building and raising resources, he is currently propelling the growth of IBL through aggregations in various sectors.



He is an Electrical & Electronics engineering graduate with a Master Degree in Business Administration. Earlier, he has successfully promoted and managed an industrial training institute and also employed at Mgmt. cadre in Singapore.



Muthukrishnan Ramesh, Director is the co-founder of A-Diet Express Hospitality service Limited (ADEHSL). He has over 3 decades of administrative and organisational expertise spanning over the entire gamut of operations, including pan-India expansion. He successfully built a marquee clientele of prestigious educational institutions and large multinationals from various industry verticals across India.

His hard work and expertise grew ADEHSL to a phenomenal success by raising it to a ₹ 500 million company within a span of two decades. His enriched expertise in operations and management is steering the company towards its global expansion.

STRENGTHENED BY MANAGEMENT / PROMOTERS OF SUBSIDIARIES



Raju Rajasekharan, MD, Dindigul Farm Product He started a liquid oxygen manufacturing company in 1995 (Sarayu Cryogenics). Founder of Dindigul Farm Product. Holds a master degree in chemistry and had been General Secretary of Tamil Nadu Diaries Association.





R R Ravi, MD, IBL Healthcare A seasoned professional and a valuable contributor with 40 years of diversified experience. He has been holding top management positions belonging to Electrical, Solar and Healthcare domain.

Arularasan S, MD, HSL Agro Services, HSL Prime Properties and Dilasa Agro Processors Manages the Agro Services and Infrastructure divisions of IBL. Associated with the group for 10+ years

S Madhavan, MD, Healthway India A seasoned Pharma professional

with 34 plus years of field experience . He established Healthway India

Private limited in 2013. He has vast expertise of managing Muthu

Pharmacy retail chain at Chennai.



Narayanasamy Pandian, MD, Matrix Boilers Founder Director of Matrix Boilers and instrumental in getting the orders and supply of more than 400 Industrial boilers all over India, East Asia and African countries.

M D Varadarajan, MD, KNISS Laboratories Holds B. Pharma degree from Madras Medical College. Started as Senior Chemist, at Madras Pharmaceuticals, eventually set up Kniss laboratories in 1989.

G Shankar, MD, Peekay Mediequip A Mechanical Engineering Graduate and with over 3 decades of experience in Plastic Engineering & Mould Technology. In 1993, he founded Peekay Mediequip Limited and started manufacturing disposable syringes.



Ramkumar MN, CEO, Biotech Division Agriculturist by profession, was managing Nandhini Biotech as a sole proprietorship for more than 2 decades and was engaged in the manufacturing of biofertilizers in Southern India.







Sanjeev Unhale, Managing Director, Dilasa Agro Processor A journalist turned activist, who developed the organization, Dilasa, which is working in 7284 towns. He is involved directly with the farmers and instrumental in framing 175 plus Farmer Producer Organizations.



Vaishalee Khadilkar, Executive Director, Dilasa Agro processors Pvt. Ltd., has

over 26 year's outstanding involvement in Watershed, Water Supply, and Irrigation Projects. She has been instrumental in driving Dilasa as a Consortium in the water supply sector completing 318 water supply schemes.

O2 KEY SUBSIDIARIES AT A GLANCE

FOOD & DAIRY

A-DIET EXPRESS HOSPITALITY SERVICE

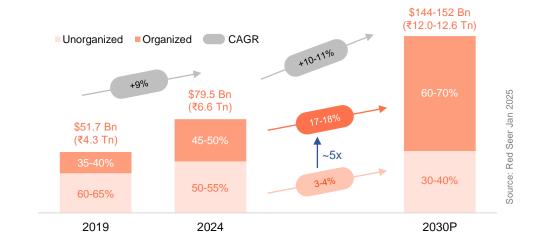
Institutional Catering

Food Service Industry Landscape

- Indian Food Services sector estimated at Rs 6,60,000 crore, expected to grow at 10-11 per cent CAGR through 2030
- Indian institutional catering industry valued at ₹30,000 ₹35,000 crore and comprises ~6% of food services market.
- Institutional caterers supply to Offices, Factories, Educational Institutions and Hospitals.



- Established in 2002 Two decades of experience
- One of India's most reputed contract catering services provider with 1000 employees
- Operations across 5 states and 10+ cities across India, with marquee clientele
- · Average relationship with top clients for over 5 years
- State of the art Infrastructure large, fast and hygienic Induction based central kitchens and onsite kitchens. ISO 9001 and ISO 22000 certified



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IT SECTOR

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INDUSTRIES

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HEALTHCARE

INSTITUTIONS





EVENTS

FOOD & DAIRY

DINDIGUL FARM PRODUCTS

Premium Dairy Derivatives

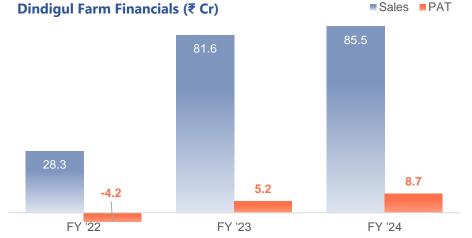
Premium Dairy Derivative Product Landscape

- Indian Dairy Protein Powder Market: Size: INR 5,500 crores (2023) - Growth Rate: 10% CAGR (2024-2029) - Drivers: Large and growing population, increasing urbanization, health consciousness among consumers and rising incomes
- Rising demand for high-quality, nutritious products especially in the segments of infant and adult nutrition.
- Expanding global export opportunity of high-quality Milk Protein Concentrates, Edible Acid Casein, and Sodium Caseinate to various countries

Quick Facts

- Dindigul Farm Products produces and markets protein-based products under the brand "EnNutrica".
- State-of-art-plant spread across 17 acres of land, mainly uses renewable energy.
- The company produces 60 tons per month with a potential for brownfield expansion of protein-based products like milk protein concentrates, Casein, Whey powder concentrates, WMP, SMP and diary whiteners.
- · Listed on BSE via SME IPO on June 27, 2024





FnNutrica

ENERGETIC NUTRITION



HEALTHCARE & PHARMA



IBL HEALTHCARE

- Incorporated in Oct 2020 and became whollyowned subsidiary of Indrayani Biotech in Mar 2022
- A wholly owned subsidiary and Healthcare division of Indrayani Biotech Limited
- Focus on Pharma and Medical Equipment industry
- Growth through Partnership and Aggregation

IBL Healthcare has aggregated the following companies each one of them having decades of existence with huge untapped growth potential

Healthway India

Pharma Marketing

Kniss Laboratories

Manufacturer and Marketing of Pharma Products

Vaasan Medical Center

Pharmacy Retail Chain

Peekay Mediequip

Manufacturer of needles, syringes and IV sets

PHARMA DOMAIN



Healthway Pharma Trading





Pharma Retail Chain

BIOTECH & AGRO

BL

BIOTECH DIVISION

The Biotech Division of Indrayani Biotech is actively marketing and selling Microorganisms based Bio fertilizer, Bio control, VAM, Organic compost, Neem based agriculture Products and vermi compost to farmers across India.

PRODUCTS & SERVICES

Turnkey &

Consultancy Services

- Agriculture
- Aquaculture
- Horticulture
- Floriculture
- Sericulture
- Tissue culture

Manufacture, supply and application Agriculture products

- Bio fertilizers
- Bio pesticides
- Bio fungicides
- Bio tonics

Agri Services

- Soil remediation
- Seeds and Nursery
- Agro Process Training
- Nursery and Home
- Garden kits
- Soil and water testing
- Farm Equipment Sales Farm equipment-based
- services

Aqua Culture Products

- Feed Supplements
- Pond Stabilizer
- Vibrio Control

HSL AGRI SOLUTIONS

Ecosystem for backward and forward integration within various IBL divisions unlocking value leveraging synergies between A-Diet, Agro Division, Biotech Division and Infrastructure division.

- Vegetables and commodities required for A-Diet Division is sourced through Agro unit.
- Biotech division is used for sourcing Bio fertilizers, pesticides and consulting services.

DILASA AGRO PROCESSORS

Dilasa Agro Processors was established in the year 2005 with the registered office at Waladgaon, Aurangabad. Located on Kanchanwadi-Waluj road with an integrated agro processing unit having the following facilities:

- Tur Dhaal Mill
- Channa Dhaal Mill
- Fruits and Vegetable processing unit
- Cleaning & grading of Wheat, Jowar, Maize
- Bakery unit
- Cattle feed unit



ENGINEERING





HELIOS SOLUTIONS Power Electronics

Power Electronics

- Founded in 1995, it actively deploys cutting-edge solutions towards design, development, manufacture, maintenance & services in Power Electronics
- Power solutions are deployed in various sectors like Process Industry, Healthcare, Education and Manufacturing Industry.
- Pioneer in industrial UPS and battery chargers for power plants with installations in countries like Spain, Italy, South Africa, Sudan, UAE, Cambodia, Thailand, Nepal and Sri Lanka.
- Custom solutions for government institutions like DRDO, ISRO, Air Traffic Controller (Chennai), Chennai Port Trust, NLC, Tamil Nadu Police, TNEB & Indian Navy, Indian Corporate giants like Godrej, Blue Star, L&T, Hinduja.

CLIENTELE

Indian Operations of MNCs like

- Vestas
- Danfoss
- Siemens
- Daesung
- Areva

• FCBC

Product Range

- Battery Charger
- Modular
- Industrial and commercial Online UPS System
- Industrial Inverters
- AC /DC Power Supplies
- DC-DC Converters

- Servo Controlled Voltage Stabilizer
- Automatic Rescue Device (ARD) for Elevator application: up to 400 KVA
- Special purpose Machines (SPM)



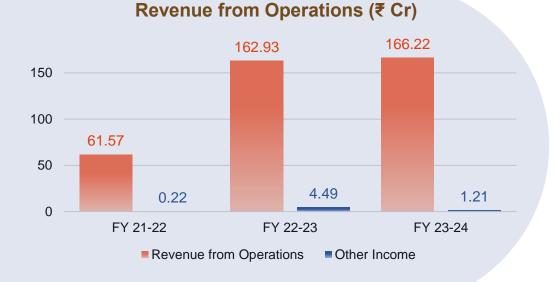
IBL MATRIX MATRIX BOILERS Engineering Sector

- A subsidiary of IBL for manufacturing industrial boilers of capacities ranging from 2 TPH to 50 TPH and based in Tiruchirappalli
- Incorporated in 2006 and has delivered more than 450 boilers of various capacities to customers in Srilanka, Myanmar, Bangladesh, Africa and India
- Two manufacturing units spread over 4 acres in Mathur industrial area, Tiruchi.
- Empanelled as a speciality supplier for boiler shells for Southern Railway for their T Engine project for steam locomotives

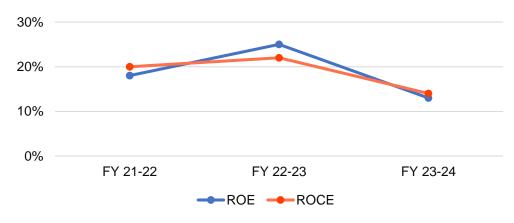
03 FINANCIAL SNAPSHOT

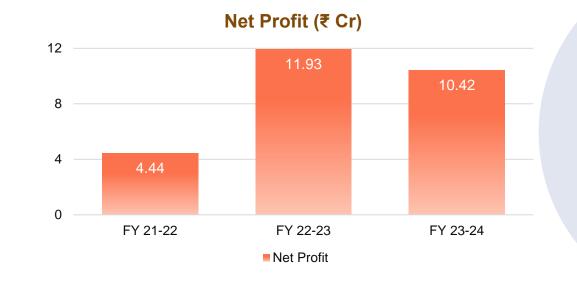
FINANCIALS: PERFORMANCE HIGHLIGHTS ANNUAL CONSOLIDATED





Return on Equity / Return on Capital Employed







PROFIT & LOSS SNAPSHOT ANNUAL TRENDS (₹ Cr)



CONSOLIDATED BALANCE SHEET

	Mar-22	Mar-23	Mar-24
Equity			
Shareholders Equity	24.2	55.1	67.2
Non controlling Interests	0.4	-6.7	9.1
Liabilities			
Long term Borrowings	6.8	29.4	66.6
Other Non Current Liabilities	0.6	6.3	5.1
Short term Borrowings	11.1	33.4	41.1
Trade Payables	5.8	22.7	37.4
Other Current liabilities & Provision	2.6	15.8	8.6
Total Equities & Liabilities	51.4	156.0	235.0

Non Current Assets			
Tangible assets	25.9	47.9	59.4
Intangible assets	3.8	23.4	23.3
Other Non current assets	2.0	7.2	7.3
Current Assets			
Inventories	1.5	12.2	42.4
Trade Receivables	14.1	30.0	39.5
Cash and cash equivalents	1.5	3.0	0.6
Other Current assets	2.5	32.3	62.5
Total Assets	51.4	156.0	235.0

CONSOLIDATED PROFIT AND LOSS STATEMENT

	Mar-22	Mar-23	Mar-24
Income			
Revenue from Operations	61.6	162.9	166.2
Total Expenditure	54.8	145.7	142.8
EBITDA	6.8	17.2	23.4
EBITDA %	11.0%	10.6%	14.1%
Other Income	0.2	4.5	1.2
Finance cost	1.9	5.6	9.9
Depreciation	0.7	3.3	3.8
Profit before exceptional items & tax	4.5	12.8	11.0
Exceptional items	0.0	-0.5	0.0
Profit before tax	4.5	12.3	11.0
Profit for the year	4.4	11.9	10.4
PAT %	7.2%	7.3%	6.3%
EPS	1.3	2.6	1.6

SUMMARY OF CONSOLIDATED CASH FLOW

	Mar-22	Mar-23	Mar-24
Cash flow from Operating activities	4.1	16.2	-30.4
Cash flow from Investing activities	-0.6	-47.4	-16.3
Cash flow from Financing activities	-2.7	32.7	44.2
Net Cash Flow	0.8	1.5	-2.5

BL Indrayani Biotech

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Websites