





A strategic simulation-based micro-course for UPSC aspirants that:

- Exposes them to core public administration challenges
- Offers reflective scaffolding to make better decisions (whether to continue UPSC or not)
- Provides an asymmetric strategic edge if they continue preparing











Core Learning Outcome:

To shift the aspirant's mindset:

- From rote-preparing \rightarrow to system-seeing
- From rank-chasing \rightarrow to role-aware self-assessment
- From emotional survival → to asymmetrically advantaged strategic prep











☐ MODULE 1: What Is Public Administration, Really?

"The UPSC syllabus says: "Role of civil services in a democracy."

But the system doesn't hand you a job description. It hands you a web of people, politics, and pressure."











Exposure — The System Without Romance

Case: Flooded District, Broken Chain

- You're the District Magistrate (DM). Overnight, torrential rains flood three blocks. Roads have collapsed. A bridge is gone. An anganwadi centre is under water. Electricity is cut off. Social media is flooded with public rage. You haven't slept in 32 hours.
- You have:
 - ₹50 lakh left in the district emergency fund
 - Two MPs calling you non-stop
 - A Collector from a neighbouring district offering 100 personnel
 - WhatsApp videos showing officials distributing expired food packets
 - You have to act now.









• Decision Nodes (Choose 2–3 quickly):

- 1. Who do you deploy first rescue boats or food trucks?
- 2. Do you hold a press conference or issue a silent written release?
- 3. Do you use your DM account to tweet real-time decisions?
- 4. Do you discipline the supply officer now or wait?
- 5. Do you ask the MLA to chair the review meeting or keep it to your administrative circle?











Dissection — Where Systems Clog

- You just stepped into what public administration actually looks like:
 - No clear wins
 - Inconsistent information
 - Overlapping power structures
 - Emotional + logistical firefighting

Public administration isn't governance as a blueprint.

It's governance as improvisation under accountability.











• Let this sink in:

The administrator is rarely the decision-maker in total control.

They are the **integrator** — balancing politics, policy, people, and personal ethics.









Reflection — Who Are You in the System?

- Spend 10 minutes writing answers to these:
 - 1. In that situation, what was the **first instinct** that kicked in control, empathy, caution, protocol?
 - 2. Which action felt most uncomfortable? Why?
 - 3. What emotion did you suppress fear, anger, helplessness, or pride?
 - 4. Did your decisions aim for visibility, impact, or sustainability?
 - 5. What would "success" have meant to you by the end of that day?











X Pause Here.

- This is not roleplay. It's real-life calibration.
- In administration, you are the nerve center, but also the most criticized, the most isolated, and the most misinterpreted actor.
- Before we teach what to study for UPSC, let's ask:
 - Are you curious enough to think like a public system? Are you built for ambiguity, not applause?











Final Task for Module 1:

• Write a short letter to yourself:

"If I enter the civil services, I want to be someone who..."
(Complete this honestly, without trying to impress your future self.)











MODULE 2: Your Role as a Public Thinker

"You're not applying for a subject.

You're applying to be a system node."











Exposure — The Bureaucracy Isn't a Ladder. It's a Web.

• Imagine this:

- A district in rural Maharashtra is facing a troubling pattern a rise in teenage suicides over the past 6 months. The CM flags it in a state-level meeting and assigns your division to "take urgent steps."
- You're now in charge of a fact-finding and action team.











- You meet:
 - A zonal psychiatrist with limited staffing
 - School principals reluctant to speak on record
 - Parents blaming "mobile addiction"
 - Local media already calling it a "mental health epidemic"
 - A fellow bureaucrat who insists it's a law-and-order issue
- You have 21 working days. Your political boss wants visibility. Your conscience wants clarity.









Dissection — Where Impact Isn't Obvious

- Public administration is not about finding answers.
- It's about:
 - Asking the right questions,
 - Bringing invisible stakeholders into the room,
 - And absorbing blame without losing balance.











- This scenario is not fiction it's one of thousands happening in different shapes across India.
- In every issue, the public servant must:
 - Integrate disciplines: psychology, policing, education, law
 - Navigate emotions: grief, guilt, outrage
 - Manage expectations: media, political bosses, systems of inertia
- This is where theory stops being helpful.

 And your temperament becomes your toolkit.









Reflection — Finding Your Fit

- Use the following questions to introspect:
 - 1. Did you feel confident or unsure navigating multiple causes for the issue?
 - 2. Were you inclined to **solve**, **listen**, or **show progress** first?
 - 3. What part of the situation triggered discomfort media? inaction? systemic silence?
 - 4. Who would you talk to first psychiatrist, parents, teachers, or collector? Why?
 - 5. If no one listened, would you still act?
 - 6. What would you *not* do even under political pressure?









Mini Exercise: Role Map

• On a page, draw this structure:

| Public (parents/students) | | Teachers / NGOs / Doctors | | You — the Bureaucrat | | Politician / Media / Police |

- Now ask yourself:
 - Where do you stand emotionally and cognitively?
 - Who's your first ally?
 - Who feels like a threat?
 - Who is invisible but essential?











面 Final Prompt:

Write 5 lines describing:

"What does being a public thinker mean to me — and where am I naturally positioned in this system?"









MODULE 3: Inside the Daily Dilemmas

"Everyone thinks they'll be the ethical, efficient, empathetic officer — until real constraints arrive."











Exposure — The Choice Is the Challenge

• Scenario:

You're now posted as an SDM in a politically volatile district. The election code of conduct has just kicked in. You receive a complaint that a senior leader is distributing pressure cookers at a local temple.

• Meanwhile:

- Your tehsildar reports absence of "direct proof."
- Media vans have arrived, expecting a statement.
- The politician in question is close to your senior.
- Your junior staff looks at you, awaiting your call.
- The public expects *visible action*.









- You have three real options:
 - 1. Seize goods + file preliminary report
 - 2. Delay action until further verification
 - 3. Take no action but issue an internal warning
- Ask yourself:
 - Which do you choose and why?
 - Who gains, who loses from that decision?
 - What are you most worried about truth, optics, or career?









Dissection — Why Governance Is Never Clean

• Let's break this down.

Public administration involves:

- Ambiguity as default rarely black or white
- Risk-calibrated decisions not moral idealism
- Stakeholder balancing often with no applause
- **Self-regulation** when no one is watching











- Here, you weren't just choosing a policy response. You were choosing a **posture** — assertive, cautious, or strategic.
- Your decision reflected more than training. It reflected **your bandwidth for friction**.











Reflection — Spot Your Default Style

- Answer these honestly. Don't overthink.
 - 1. What emotion led your decision fear, duty, anger, loyalty, doubt?
 - 2. What unseen trade-offs did you mentally calculate?
 - 3. If this happened 5 times a month could you sustain your posture?
 - 4. Which part of the situation bothered you most pressure, exposure, or silence?
 - 5. If the media misrepresented your action would you still stand by it?











- Identify Your Default Governance Style:
- Pick the one that **most often feels like you** (not what you want to be):
 - The Stabilizer Plays safe, avoids provocation, values continuity
 - The Enforcer Acts quickly, values visible control, risks pushback
 - The Calibrator Balances forces, delays but frames it smartly
 - Q The Diagnostician Seeks root cause first, delays action for accuracy
 - The Responder Reacts to people energy more than protocol
- Write down your top pick. Reflect: "In a system like India's what does this style help or hinder?"









▲ Final Task:

Write 5 lines completing:

"When I am under pressure, I tend to choose ____ because deep down I value









Module 4: The Inner Exam

"Everyone trains for the test outside. Only a few take the one within."











***□** Why This Module Exists

- You don't become a civil servant the day results are announced. You begin the moment you ask *is this path aligned with who I really am?*
- Not just what you can endure.
 But what fulfills you.
- This module is not a pros and cons list.
 It's not about deciding whether UPSC is hard. (It is.)
 It's about asking whether it's yours.











Beyond the Rank: "Do you want to serve — or to be seen serving?"

- Let's begin with what's drawing you here.

 Tick everything that feels true right now even if it's contradictory:
 - 1. I want to work on real, ground-level change
 - 2. I want a job that gives me status & security
 - 3. I want to feel worthy in the eyes of my family/society
 - 4. I want to test how far I can go
 - 5. I don't know I just don't want to regret not trying









- Now pause.
 Which of these reasons feel like yours?
 Which ones feel borrowed?
- Write one sentence on:

 (F) If UPSC didn't come with a title, power, or social recognition would I still want it?









Knowing Your Operating System

- UPSC is not just a syllabus. It's a psychological regime.
- Take a moment to map your tendencies:

Prompt	Reflection
I thrive in	Structured or open-ended environments?
I prefer	Working behind the scenes or being at the frontlines?
I recharge by	Solitude or social connection?
I struggle most when	Things move slowly / There's no feedback loop / Stakes are vague







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"Your strengths don't need to match the exam. They need to match the *role* you'll play if you clear it."

Ask:

© Do I want this journey — or just the destination?











What Kind of Impact Moves You?

- Everyone says they want to "create change." But what kind of change?
- Pick one primary impact mode that excites you most:
 - 1. Design systems that scale (policy/tech solutions)
 - 2. Serve vulnerable communities directly (health, education, justice)
 - 3. Improve efficiency from within (governance, administration)
 - 4. Change minds (awareness, behavioral nudges, communication)
 - 5. Enable others to lead (mentorship, collaboration, institution-building)
- Now ask:
 - \bigcirc Does the civil services channel my impact in the right direction or might I thrive better elsewhere?









Final Reflection:

"Clarity is not always a loud yes. Sometimes it's a graceful no."

Write a short journal note (max 5 lines) on one of these:

- What scares me more failing the UPSC, or never attempting it?
- If I walk away from this path, what opens up instead?
- Is this journey a personal calling or a placeholder for something else I haven't discovered yet?









Closing Note

- There's no shame in pausing.

 There's power in stepping back *before* stepping in.
- Take this module as a checkpoint.
 Not to exit.
 But to enter with eyes open.







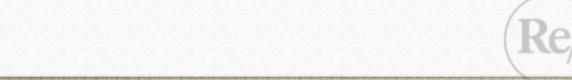




Module 5: ReCode Your Path

"Not all clarity says yes.

Some of it whispers — evolve."









***□** Why This Module Exists

- Some will walk away from this journey.
 Some will walk in but differently.
- Whatever your decision, it must be yours not society's, not inertia's, not guilt's.
- This is not about whether UPSC is "worth it." It's about whether it's *right* for you at this stage, in this shape.
- This final module helps you close your reflection loop
 not with confusion but with command.









Choose Your Orientation

- Pick the statement that best describes your conclusion after Module 4:
 - ✓ I want to prepare with full clarity and new tools
 - I want to exit with peace and no shame
 - I'm undecided but I want to test the waters consciously
- Now reflect: Are you choosing this from clarity or from fatigue?
- Write 1 line:
 - ☐ I choose this path because...









Your Next Right Step

- Based on your orientation, here are 3 possible tracks:
 - 1. You continue
 - 2. You exit
 - 3. You are unsure











✓ If You're Continuing:

- You're not just continuing. You're *recoding* the way you'll prepare. Ask yourself:
 - What kind of preparer do I want to become a memorizer or a meaning-seeker?
 - What's one myth about UPSC prep I now reject?
 - How will I make space for joy, reflection, and strategy?
- Action prompt:
 - → Draft your **Personal Prep Manifesto** 3 rules you'll follow.
 - → Eg. "I will question before I memorize."
 - → Eg. "I will track my thinking quality, not just my test scores."









If You're Exiting:

- You are not giving up. You are graduating from confusion.
- Ask yourself:
 - What am I freeing up in my life by stepping away?
 - What kind of change can I now pursue more honestly?
- □ Action prompt:
 → Write your Graceful Exit Letter addressed to yourself.
 - → Honor the effort. Celebrate the clarity.
- Include:
 - What I learnt about myself
 - What I'm letting go of
 - What I'm now walking toward











If You're Unsure:

- You don't have to bet everything at once. Start with low-cost experiments.
- Ask:
 - Can I shadow or talk to a civil servant directly?
 - Can I volunteer on a governance-linked project?
 - Can I audit a short public policy course?
- ☐ Action prompt:→ Write your 3-Week Test Plan
 - → Design a 21-day challenge to explore civil services from *inside out* → End the challenge with a reflection journal









Q Final Check: Is This Decision Whole?

- Answer honestly:
 - What feeling dominates my decision relief, fear, excitement, guilt, peace?
 - Am I letting go of something that's not mine to carry anymore?
 - Will my future self thank me for this orientation or question it?
- Write one sentence:

The version of me I am becoming will...











Final Reflection

- "Decisions are not about choosing perfect futures. They're about closing the loop on false ones."
- You don't need to walk the "right" path.

 You need to walk *your* path with clarity, curiosity, and coherence.
- Whatever you choose this inner exam was not wasted.
- You showed up.











Sample: Personal Prep Manifesto

- For someone who decides to continue the UPSC journey with clarity:
- My Personal Prep Manifesto
 - I will prepare to become not just to succeed.
 - I will build depth before chasing speed or test scores.
 - I will not let my self-worth hang on prelims, mains, or marks.
 - I will create weekly space for reflection and recalibration.
 - I will stay open to learning from unlikely sources not just toppers or coaching notes.
- 🗗 Signed on my terms, not the world's.











Sample: Graceful Exit Letter

• For someone who steps away from UPSC after reflection:

Dear Me,

I gave this path a real thought — not out of pressure, but out of curiosity. I tried to see myself inside this system. And something just didn't click.

Not because I wasn't "capable" or "smart enough." But because I started asking better questions.

I realized I'm drawn to other kinds of challenges. Ones where I can build, express, or contribute in ways that feel more natural to me.

So I'm letting go of this goal — with no regret. And I'm walking toward what feels more *mine*.

This isn't a failure. It's a decision. Made with presence, not panic.

Let that be enough.

<u>—Ме</u>











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Dr. Mithun Bhoyar

Radiologist & UPSC 2014 Ranker





